



# **AGENDA**

## **Extraordinary Council Meeting**

**Date: Monday, 13 May 2024**

**Time: 4pm**

**Location: Cowra Council Chambers  
116 Kendal Street, Cowra**

**Paul Devery  
General Manager**

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## **I INTRODUCTION**

### **I.1 Recording & Publishing**

In accordance with the Local Government Act (1993), Cowra Council is recording this meeting and will upload the recording to Council's website. By speaking at this meeting, you agree to being recorded and having that recording published in the public domain. Please ensure that when you speak at Council meetings you are respectful to others and use appropriate language at all times. Cowra Council accepts no liability for any defamatory or offensive remarks or gestures made during the course of this meeting.

### **I.2 Acknowledgement of Country**

We acknowledge the traditional custodians of the land on which we gather, the Wiradjuri people, and pay our respects to elders both past and present.

### **I.3 Apologies and Applications for Leave of Absence by Councillors**

List of apologies for the meeting.

### **I.4 Disclosures of Interest**

Councillors and staff please indicate in relation to any interests you need to declare:

- a. What report/item you are declaring an interest in?
- b. Whether the interest is pecuniary or non-pecuniary?
- c. What is the nature of the interest?

### **I.5 Presentations**

### **I.6 Public Forum**

I invite any member of the public wishing to speak on an item in the agenda to please come to the lectern, introduce yourself, state the item you wish to speak on and allow time for any councillor or member of staff if they have declared an interest in the item to manage that conflict which may include them leaving the chamber during your presentation.

## 2 GENERAL MANAGER

### 2.1 Draft Delivery Program 2022-2023 to 2025-2026 and Operational Plan 2024-2025; Draft Long-Term Financial Plan 2024-2025 to 2033-2034; Draft Revenue Policy 2024-2025

File Number: D24/741

Author: Paul Devery, General Manager

### RECOMMENDATION

That the following documents be placed on public exhibition for a period of at least 28 days:

- Draft Integrated Delivery Program 2022-2023 to 2025-2026 and Operational Plan 2024-2025
- Draft 10 Year Financial Plan 2024-2025 to 2033-2034
- Draft Revenue Policy 2024-2025

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### INTRODUCTION

Following the election of a new Council at the 2021 election a new Delivery Program was developed and adopted for the period 1 July 2023 – 30 June 2026.

Each year in the four-year term Council develops and publishes Operational Plan objectives that detail how the four-year Delivery Program objectives will be achieved.

The framework for this draft integrated Delivery Program/Operational Plan is consistent with previous plans where the Delivery Program objectives remain constant from year to year and the focus is on the 2024-2025 Operational Plan actions.

A review of the ten-year Long-Term Financial Plan (LTFP) and the development of the 2024-2025 Revenue Policy has also been undertaken and is included in this report.

### 2024-2025 OPERATONAL PLAN OBJECTIVES

The 2024-2025 Operational Plan objectives have been developed to this stage based principally upon projects, services and programs that are either in existence of have been raised in one way or another over the past 12 months.

I have listed below the key objectives that are included in the integrated Plan under the Key Directions headings from the Community Strategic Plan.

#### Health and Well-being

- Ensure Council is regularly advised of progress with construction of the new Cowra hospital
  - Maintain a food shop inspection program
  - Promote Volunteers Week
  - Provide funding to community groups via Council's Community Grants Scheme
  - Advocate for retention and/or expansion of youth mental health and welfare services
-

- Support community-based initiatives for wellbeing programs eg International Women's Day, Men's Health Week, International Day of People with a Disability and Carer's Week
- Support community health programs that encourage increased physical activity
- Deliver health and well-being programs for Council staff
- Continue the companion animal re-homing program
- Review signage directing residents and visitors to shared footpath and cycling routes
- Recognise and celebrate volunteers within our community
- Co-ordinate Youth Week activities
- Co-ordinate Senior's Week activities

#### Innovation and Education

- Support operation of the Cowra Country Universities Centre
- Meet with local school representatives and advocate for their needs
- Support Cowra Agricultural Research station
- Continue to lobby for the delivery of courses at Cowra TAFE and from other providers that meet community and business demands

#### Liveability

- Plan and deliver civic events and activities including the Festival of International Understanding, Australia Day, World Peace Day, Seniors Week and Youth Week
- Continue to develop and foster the Cowra – Japan relationship
- Plan and deliver events commemorating the 80<sup>th</sup> anniversary of the POW breakout
- Develop masterplans for West Cowra Recreation Ground, River Park precinct, Edgell Park precinct and Mulyan Recreation precinct
- Maintain Cowra library and operate in accordance with Central West Libraries service level agreement arrangements including trial of extending operating hours
- Progress planned asset renewal of Cowra Aquatic Centre
- Implement building improvements identified in the Building Asset Management Plan
- Continue to provide and maintain high quality parks, gardens and sportsfields
- Support the Cowra Youth Council
- Advocate for upgrades to the Wyangala State Recreation Area
- Deliver a program of high-quality exhibits at the Cowra Regional Art Gallery
- Present and promote a diverse program of high-quality events, workshops, activities and entertainment at the Cowra Civic Centre
- Continue to pursue funding to implement projects identified in adopted strategic plans including:
  - Village Improvement Plan
  - Peace Precinct Masterplan
  - Lachlan River Precinct Masterplan
  - Sculpture Park Masterplan
  - Sport and Recreation Plan
- Develop and adopt four-year Cultural Plan
- Advocate for a 24-hour police station in Cowra

#### Community Leadership and Engagement

- Provide appropriate mechanisms for Council to consult, inform and engage with the community in accordance with adopted Communication Strategy
  - Maintain relationship with key bodies including LGNSW (Local Government New South Wales) and Central NSW Joint Organisation
-

- Support Council's Section 355 Committees including:
  - Access Committee
  - Australian Chapter of World Peace Bell Association
  - Cowra Breakout Association
  - Cowra Festival of International Understanding
  - Cowra Regional Art Gallery Advisory Committee
  - Cowra Sport & Recreation Council
  - Cowra Youth Council
  - Natural Resource Management Advisory Committee
  - Saleyards Committee
- Assist NSW Electoral Commission in conduct of 2024 election
- Deliver induction to new councillors and provide support for the continued professional development of councillors

#### Business and Industry

- Pursue objectives identified in the Cowra Shire Regional Economic Development Strategy (REDS)
- Support Cowra Tourism Corporation
- Adopt CBD Activation strategy and commence implementation of recommended actions
- Review plans for Macquarie Street redevelopment
- Advocate for continued improvement in mobile telephone service coverage in the shire
- Monitor the roll-out of the NBN in the shire and advocate on behalf of residents and business where performance falls short of expectations

#### Transport and Infrastructure

- Lobby Transport for NSW to include the following projects in the planning for transport in the region:
  - a new mid-level bridge crossing in the Cowra township
  - a heavy vehicle bypass of the Cowra CBD
  - re-open the Blayney-Demondrille rail line
  - improve the connections between the state road network in the region
- Deliver the Roads to Recovery program
- Deliver the Fixing Country Roads program
- Undertake Integrated Water Cycle Management strategy including review of Water and Sewer Strategic Business Plans
- Plan for next stage of development at Cowra Airport
- Finalise the Billimari bore project
- Operate the Wyangala water treatment plant with the view to meeting the testing regime required for Health NSW to declare it a potable supply
- Continue planning and consideration of the West Cowra sewer network augmentation project
- Undertake construction of identified stormwater mitigation measures in West Cowra
- Complete review of updated Pedestrian and Cycling plan and seek funding for identified projects

#### Environmental Sustainability and Stewardship

- Develop and Pursue objectives identified in the adopted Waste Management strategy including:
    - FOGO implementation for high use commercial operators
-

- Adopt a Material Recycling Facility (MRF) masterplan
- Expand storage area for recycling
- Review village transfer stations
- Consider providing bulk rubbish collection days
- Pursue funding for renewable energy options identified in the Energy Efficiency Plan
- Promote waste reduction and recycling programs
- Provide grants for community groups to undertake environmental improvement projects
- Monitor roll-out of the NSW Government Container Deposit Scheme and grow the Cowra MRF as a regional processing point for CDS material

#### Reconciliation and Inclusion

- Continue development of a Reconciliation Action Plan under the auspices of Reconciliation Australia
- Work with the local First Nations community to develop an agreed scope for an interpretive centre in the Cowra Peace Precinct
- Adopt reviewed and updated Disability Inclusion Action Plan
- Establish a section 355 committee to investigate options for an inclusive playground in Cowra township

I would note the attached draft objectives and finance estimates do not at this stage include items that have been raised by councillors and require further information and consideration. These include the Family Day Care grant program and the Dolly Parton Imagination library program. Further information will be provided to council to enable final decisions to be made on these matters, and I am sure others that will arise, prior to council adopting a plan at the June 25 council meeting.

## **FINANCES**

The Long-Term Financial Plan (LTFP) is a component of the NSW Government's Integrated Planning and Reporting (IP&R) framework for Local Government. It is a dynamic document that is amended to reflect changes when they are required.

Council's 2022-2023 financial statements indicated a sound financial position with the majority of key indicators exceeding the benchmark set for the industry. This position is a result of a sustained, disciplined approach to financial management over many years by the elected body and management. The 2024-2025 Operational Plan and the revised LTFP continues in that vein.

The major infrastructure projects under investigation, planning and/or delivery include:

- West Cowra sewer network
- Billimari borefield and connection to Cowra water supply
- Aquatic centre redevelopment
- Depot redevelopment
- West Cowra drainage
- Significant road projects funded by grants
- Integrated Water Cycle Management strategy
- Depot re-development
- Development of masterplans for key sporting precincts

In addition, it is important to note the LTFP details a number of other projects that will only proceed in full with substantial grant funding eg aquatic centre upgrade.

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Executive Summary

The tables and graphs below show Council's continuing operating deficits over the term of the plan. While every year shows a deficit before capital grants and contributions, the level of the deficit is consistent over the period. The annual deficit is largely driven by the significant depreciation expenses incurred annually. Operating surpluses or deficits vary in amounts in each of the funds over the life of the plan and individual results should not be seen in isolation of other factors such as cash flow all of which are detailed in the financial attachments.

The underlying cash position remains stable and the levels of unrestricted cash indicate council is able to operate sustainably over the term while continuing to deliver the safe, functional assets and levels of service the community expects.

It is reasonable to state that the outlook for the LTFP period is more positive than it was at the same time last year. This can be attributed to a number of factors including increased revenue expected from investments, continued payment of employee costs by grant funding such as the Roads to Recovery doubling announcement and healthy reserve levels.

Notwithstanding the comments above, Cowra Council, like most rural and regional councils remains on a deficit trajectory where expenses exceed operating revenue, driven primarily by rate pegging, cost shifting and a capital-based grant framework.

**Net Operating Result (Including/After Capital Contributions)**

Fin Year ended	Consolidated \$'000s	General \$'000s	Water \$'000s	Sewer \$'000s	Waste \$'000s
2025	971	1,638	(61)	(832)	227
2026	905	932	(95)	(107)	174
2027	(224)	(286)	(79)	(39)	180
2028	378	302	(36)	(55)	167
2029	220	(157)	(8)	231	154
2030	318	(137)	69	219	167
2031	21,472	6,304	14,383	495	290
2032	(447)	(279)	(804)	428	207
2033	(526)	(602)	(684)	537	223
2034	(288)	(579)	(576)	633	235

### Operating Result (Before Capital Contributions)

Fin Year ended	Consolidated \$'000s	General \$'000s	Water \$'000s	Sewer \$'000s	Waste \$'000s
2025	(1,685)	(915)	(96)	(901)	227
2026	(1,480)	(1,347)	(130)	(177)	174
2027	(888)	(841)	(116)	(111)	180
2028	(303)	(267)	(73)	(129)	167
2029	(477)	(741)	(47)	156	154
2030	(397)	(735)	30	141	167
2031	(261)	(309)	(657)	416	290
2032	(1,198)	(907)	(845)	347	207
2033	(1,296)	(1,246)	(726)	453	223
2034	(1,077)	(1,240)	(619)	548	235

### Cashflow

The cashflow table below shows the net impact on cash each year across the funds. Ideally these should be predominately positive, which they are, as mentioned earlier in this report, and reflect a more positive outlook for the 10-year timeframe.

Fin Year ended	Consolidated \$'000s	General \$'000s	Water \$'000s	Sewer \$'000s	Waste \$'000s
2025	(909)	(1,231)	357	(540)	505
2026	(618)	(1,199)	76	(13)	518
2027	602	1	306	(235)	531
2028	1,025	416	474	1	135
2029	347	(572)	490	299	130
2030	1,178	(311)	669	281	540
2031	2,240	1,029	16	525	670
2032	385	78	(715)	426	595

2033	(1,857)	(133)	(2,368)	26	619
2034	314	(1)	(481)	549	248

The table below details the forecast Unrestricted Cash in the General Fund over the ten-year timeframe. For the majority of the period the level is relatively stable with a drop-off in the last two years.

Unrestricted Cash	
	General
2025	5,135
2026	5,206
2027	5,821
2028	5,606
2029	5,093
2030	4,561
2031	4,592
2032	4,095
2033	3,540
2034	2,930

#### Key Assumptions Used in LTFP

Category	2025	2026 to 2034
Materials, contracts & other expenses	2.4%	2.4%
Wages & salaries	3.5%	3%
Depreciation	2%	2%
Rates income	4.5%	2.4%
User fees and charges & other income (IPART Rate Peg)	4.5%	3%
Interest on investments	4.5%	4.5%

#### Revenue Policy – Rates, Annual Charges and Fee

The draft revenue policy is attached for Council's consideration.

The rate structure has been adjusted following a significant number of changes in rate categories over the past 12 months. While the yield remains within the 4.5% rate peg, in an effort to smooth any volatility in individual levies the percentage of the total yield collected from each category has

been slightly adjusted. This is detailed in the rate structure table contained with the revenue policy.

Annual charges relating to water, sewerage, waste and recycling services have all been increased by 4.5% commensurate with the rate peg. Council should acknowledge this increase falls short of matching the increase in fuel, power, wages, materials and other costs required to provide these services. It is interesting to note that in 2023 IPART provided a 7% increase in charges for Sydney Water and Hunter Water yet seem incapable of applying that logic to the rate-pegging regime for general purpose councils.

Other fees and charges are listed and depending upon whether they are set by council or statute have either a nil increase or a range of increases with those set by council utilising the 4.5% rate peg as a guide. Attention is drawn to the revised fees for the civic centre as well as new fees for planning proposals.

### Reserves and their Purpose

Councillors are referred to the appropriate Reserve schedule in the budget papers. Reserves are generally set aside for known or anticipated expenditures. As highlighted earlier in this report the reserve levels remain healthy over the term of the LTFP and provide capacity, for example, to undertake some of the initiatives contained within the recently adopted Waste Strategy.

## **CONCLUSION**

Over the past few months councillors and staff have been working hard to review and refine priorities for inclusion in the Operational Plan as well as the ten-Year Financial Plan. Having developed the document to this point, Council now seeks input from the community. All members of the community are encouraged to review the document and provide feedback to Council. All written submissions received by the due date will be presented to Council for consideration prior to the final adoption of the document in June.

The plan will be available on the Council website, at the customer service centre and the Cowra Library. Copies will also be provided to each of the village resident groups.

## **BUDGETARY IMPLICATIONS**

As above

## **ATTACHMENTS**

1. Draft Integrated Delivery Program 2022-2023 to 2025-2026, Operational Plan 2024-2025, Draft Revenue Policy 2024-2025 and Draft 10 Year Long Term Financial Plan 2024-2025 to 2033-2034 [↓](#)
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Delivery Program to 2022-2023 to 2025-2026

Operational Plan 2024-2025

Long Term Financial Plan 2024-2025 to 2033-2034

DRAFT – Public Exhibition May- June 2024

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## INTRODUCTION

### MESSAGE FROM THE GENERAL MANAGER AND MAYOR

Cowra Council's Integrated Delivery Programs, Operational Plans, Financial plans, and Revenue Policies provide an essential framework for the operation of all major Council financial, construction, and community activity over the period of the plans.

This document covers Council's Integrated Delivery Program 2022-2023 to 2025-2026; Operational Plan 2024-2025; and Long-Term Financial Plan 2024-2025 to 2033-2034.

Continued planning on long term infrastructure projects remains a key focus for Council in the coming 2024-2025 year. Major projects that are currently in various stages of planning or delivery include:

- Drought Supply Project – Complete Billimari borefield and connection to Cowra water treatment plant
- West Cowra Sewer system
- West Cowra flood mitigation works
- Wyangala Water treatment plant operation
- Cowra Aquatic Centre asset renewal
- A significant number of grant funded projects, particularly on the road network
- Depot redevelopment
- Develop masterplans for key sporting precincts

Through continued prudent financial management Council is in a position to plan for the orderly improvement and/or replacement of major infrastructure whilst continuing to maintain existing assets in a safe and functional manner for the community.

Other objectives Council will aim to deliver include:

- Work with the NSW Government in monitoring the redevelopment of Cowra Hospital
- Continue liaison with the local First Nations community to develop a Reconciliation Action Plan

### Message from the General Manager and Mayor cont....

- Undertake an Integrated Water Cycle Management strategy, including a review of Water and Sewer Strategic Business Plans
- Review the Cowra Shire Development Control Plan
- Lobby the NSW Government on the following priorities:
  - construct a new mid-level bridge within the Cowra township
  - plan for a heavy vehicle bypass of the Cowra CBD
  - re-open the Blayney-Demondrille rail line
  - improve the state-owned road network within the shire
  - establish a 24 hour Police Station in Cowra
- Operate Wyangala water treatment plant with the objective of being able to declare the supply potable
- Pursue funding for projects identified in adopted strategic plans including:
  - Sport and Recreation plan
  - Peace Precinct masterplan
  - Village Improvement plans
  - Pedestrian and Cycling plan
  - Disability Inclusion Action plan
  - Lachlan River Precinct masterplan
- Finalise review of the Cultural Plan, Pedestrian and Cycling Plan and Disability Inclusion Action Plan.
- Commence planning for establishment of an inclusive playground in the Cowra township
- Provide grants for community groups under the Cowra Community Grants scheme
- Commence implementation of actions contained within Waste Strategy

The financial position of Council is sound and this plan demonstrates the capacity to continue to provide assets and services for the benefit of the community over the next decade.

All residents are encouraged to review the plan and provide feedback to council.

## YOUR COUNCIL

NSW Local Government elections are held every four years, the last being held on 4 December 2021. Every two years, these elected members elect a Mayor and Deputy Mayor. Council's elected members are:



Front (LtoR): Cr Ruth Fagan (Mayor), Cheryl Downing, Cr Nikki Kiss, Cr Erin Watt

Back (LtoR): Cr Sharon D'Elboux, Cr Peter Wright, Cr Bill West, Cr Paul Smith (Deputy Mayor), Cr Judi Smith

## VISION & VALUES

### *Vision*

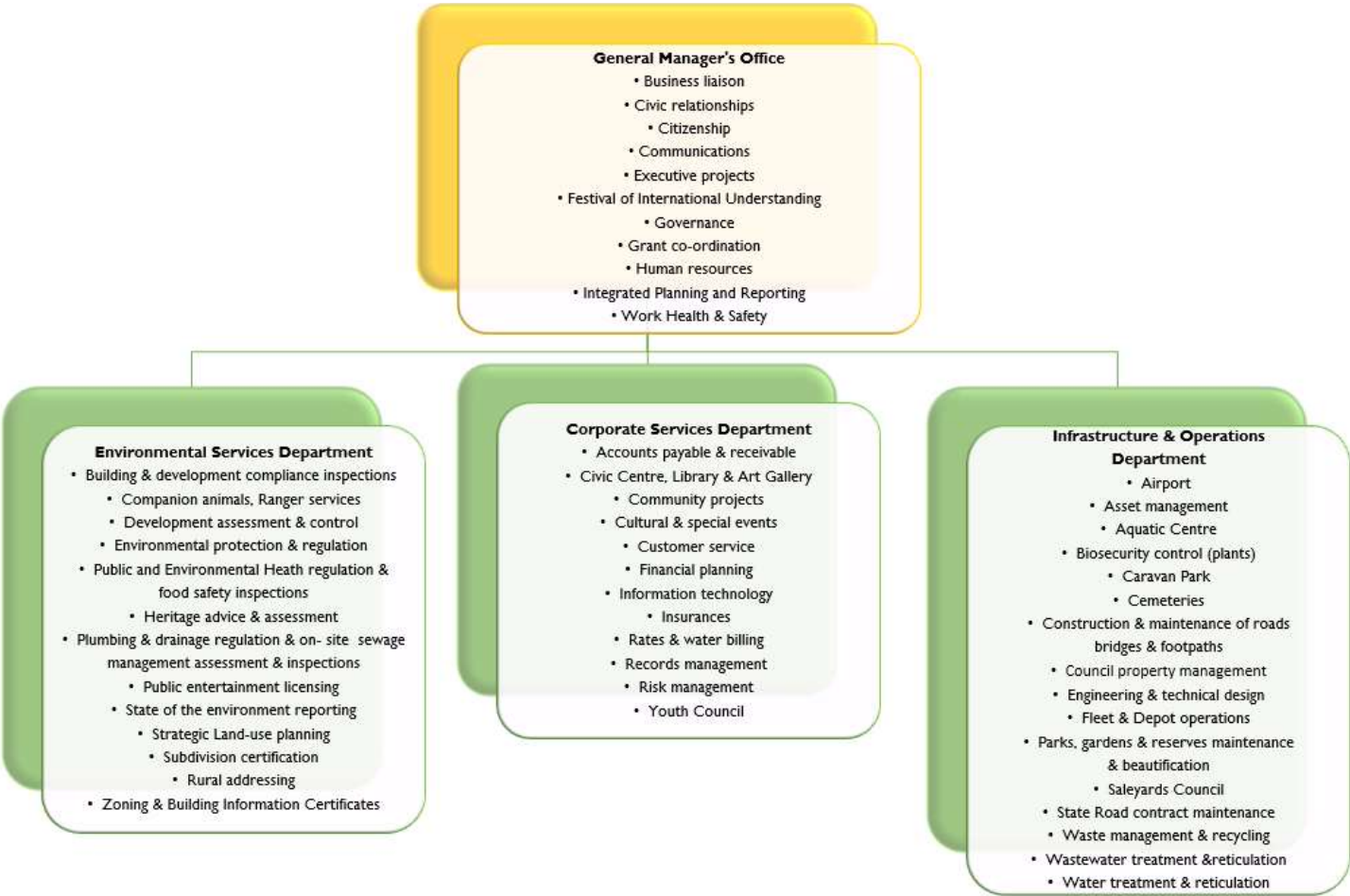
A leading, innovative and creative community, proud of our place in history, offering opportunity with the best of country living.

### *Values*

In all our dealings we will.....

- show and grow leadership
- be positive and work together
- value each other and what we have
- create opportunities for our next generation

COUNCIL’S ORGANISATION STRUCTURE



## DELIVERY PROGRAM & OPERATIONAL PLAN

Delivery Program to 2022-2023 to 2025-2026, Operational Plan 2024-2025 & Long Term Financial Plan 2024-2025 to 2033-2034

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## DELIVERY PROGRAM & OPERATIONAL PLAN 2022-2023 TO 2025-2026

The Community Strategic Plan – Cowra 2036 is the overall planning document for Cowra and encompasses a broad range of goals that will need input and support from a range of organisations and government agencies to achieve. It is supported by a Resourcing Strategy that addresses Council's Asset Management, Long Term Financial Planning and Workforce Planning.

The Delivery Program is based on the Community Strategic Plan and outlines the actions that Cowra Council will undertake to work towards meeting the goals of the community. The Delivery Program has a 4 year timeframe, aligned with the term of the elected Council.

The Operational Plan completes the planning documents, and details the activities to be undertaken each financial year to support the Delivery Program.



This process ensures that there are clear links between the long term goals of the community and the activities of Council on an annual basis. The diagram demonstrates these linkages and the table below shows the integration of all these elements.

Plan	What are we Measuring	What measures Will be used	When will results be reported to the community
Cowra 2036 Community Strategic Plan	What progress is being made towards the goals identified in the Community Strategic Plan that focus on the theme areas of: Health & Well-being; Education Training & Research; Lifestyle; Governance; Business & Industry; Transport & Infrastructure; and Natural Resource Management There are a range of stakeholders working towards these goals.	Measures that tell us about the condition of the natural environment, our built infrastructure and our human and social assets. We will use a range of statistics, as well as results from broad community surveys and consultation.	A report will be prepared every four years at the end of each Council term.
Delivery Program 2022/2023 to 2025/2026	The outcomes of the Council's service delivery – whether the Council is making a positive difference for the community through its service delivery.	Service outcome measures that focus on the condition of the built assets Council is responsible for and community satisfaction with the services that Council provides. We will use a range of statistics, service reports and targeted satisfaction surveys.	A progress report will be prepared every six months and tabled in Council.
Operational Plan 2024/2025	The outputs/inputs of Council's service delivery – whether the Council is delivering its activities as planned and within its financial budget.	Service output/input measures with a focus on completion of activities on time and within budget.	A financial progress report will be prepared quarterly and tabled in Council.  An annual report (including audited financial reports) will be prepared at the end of the financial year (and will include a report on the state of the environment every four years).
Supporting Documents: Long Term Financial Plan Asset Management Plan Workforce Plan	The sustainability of Council. Whether we are improving our overall performance and viability as an organisation.	Organisational sustainability measures with a focus on financial, asset and human resource measures.	A progress report will be included in Council's Annual Report each year

## MEASURING & REPORTING PROGRESS

Cowra Council is committed to providing open and honest feedback to the community about the progress being made toward meeting community goals and whether the desired results are being achieved. Different strategies will be utilised to measure progress, dependent on whether we are measuring 10+ year goals from the Community Strategic Plan, 4 year goals from the Delivery Program, or 1 year goals from the Operational Plan. Council will focus on measuring in two key ways:

- **Outcomes:** Are the strategies being undertaken and the services we are providing making a difference? Has community satisfaction increased? Has the condition of our natural environment, urban areas and lifestyle improved?
- **Outputs/inputs:** Have we been delivering services and programs on time, within budget, and to stated standards? What did we do and how often did we do it?

### Key Directions

The Community Strategic Plan 2036 provides a strategic framework for Cowra. The identified goals and the strategies will only be achieved through the collective input of government and non-government agencies, businesses, community organisations and individuals. These goals are grouped into eight themes.

## STRATEGIC OBJECTIVES

### HEALTH & WELLBEING (STRATEGIC THEME 1)

Our community needs local access to 'state of the art' health care services, including mental health services and facilities and we will advocate for these. We will also facilitate community access to recreational, social and sporting services and facilities that meet the needs of the community and support health, well-being and an active lifestyle.

### INNOVATION & EDUCATION (STRATEGIC THEME 2)

Supporting lifelong learning is critical to individual and societal health. We must work to make Cowra a centre of excellence for education, training and research.

### LIVEABILITY (STRATEGIC THEME 3)

We need to nurture and protect our sense of community spirit and ensure it is vibrant, resilient and embraces diversity and our unique culture. Our community must feel safe in our neighbourhoods and have clean, welcoming and attractive public places to enjoy our sporting, recreational and cultural facilities.

**COMMUNITY LEADERSHIP & ENGAGEMENT (STRATEGIC THEME 4)**

Securing our long-term future and achieving our vision is about good governance, leadership and planning. Our community will be at the heart of our decision making and service delivery, and will enjoy a strong sense of connection with their Council.

**BUSINESS & INDUSTRY (STRATEGIC THEME 5)**

We will work to strengthen and develop our economy, support tourism and adopt new technology to ensure the community and the Shire's long-term growth. We will acknowledge and foster agriculture and related businesses as the primary contributors to the local economy. We will respond to the needs of new and existing businesses, encourage innovation and high standards and develop ways to help businesses prosper.

**TRANSPORT & INFRASTRUCTURE (STRATEGIC THEME 6)**

To ensure our region is accessible, we need to be well connected not only via our own town and villages, but also to other regions, capital cities and states. It is essential that our community has access to the services and facilities that make our region 'liveable'.

**ENVIRONMENTAL SUSTAINABILITY & STEWARDSHIP (STRATEGIC THEME 7)**

We will help our community appreciate the importance of the environment, and the importance of sustaining and improving it, so it is healthier, better protected and well managed to be able to respond to a changing climate and population. Improving and caring for our environment is important for the health and well-being of today's community and also for future generations. It is also vital for the viability of our natural resources such as our native flora, fauna, soils and waterways.

**RECONCILIATION & INCLUSION (STRATEGIC THEME 8)**

We value the diversity of our local community and support reconciliation by working consistently in partnership with our Indigenous community to protect, enhance and celebrate Wiradjuri culture, language and heritage.

Health & Well-Being (Strategic Theme 1)					
COMMUNITY STRATEGIC PLAN 2022-2036	4 YEARS DELIVERY PROGRAM 2022-2023 to 2025-2026	1 YEAR OPERATIONAL PLAN 2024-2025			
Strategic Direction	Program	Link	Action	Performance Measure	Responsibility
H1. Construct a new hospital facility in Cowra	H1.1 Ensure the new Cowra hospital meets the needs of the community now and into the future.	H1.1.a	Liaise with Health Infrastructure as the Cowra Hospital redevelopment is undertaken.	Ensure council is regularly advised of progress with the project.	General Manager
		H1.1.b	Council represented on the Cowra Health Council.	Council representative attends meetings and provides reporting back to Council as required.	General Manager
H2. Provide facilities, infrastructure and programs for health and well-being needs, including disability, mental health and family support services	H2.1 Support Cowra Information and Neighbourhood Centre (CINC), Headspace and other providers in the Cowra Shire community.	H2.1.a	Provide rental subsidy to CINC.	Subsidy paid.	Director – Corporate Services
	H2.2 Support and contribute to partnerships in community health and well-being initiatives.	H2.2.a	Support community-based initiatives for well-being programs and events including Women's and Men's Health Week and Mental Health Month.	Key health and wellbeing events recognised and promoted.  Support provided to community initiatives within available resources and relevant to Council's role.	Director – Corporate Services
	H2.3 Develop and maintain facilities to provide health and well-being benefits in Cowra Shire.	H2.3.a	Promote the benefits of walking communities and cycling to residents and visitors.	Promotion undertaken, including promotion of the shared path from Erambie to Taragala.	Director –Corporate Services
		H2.3.b	Consider appropriate locations for signage directing residents and visitors to shared footpath and cycling routes.	Audit undertaken, report presented to council and signs erected.	Director – Infrastructure & Operations

Health & Well-Being (Strategic Theme 1)					
COMMUNITY STRATEGIC PLAN 2022-2036	4 YEARS DELIVERY PROGRAM 2022-2023 to 2025-2026	1 YEAR OPERATIONAL PLAN 2024-2025			
Strategic Direction	Program	Link	Action	Performance Measure	Responsibility
	H2.4 Provide companion animal services across the shire.	H2.4.a	Promote a subsidised companion animal incentive scheme for de-sexing, microchipping, registration and vaccination.	Follow up request for the Animal Welfare League – Animal Care Truck to visit Cowra to provide desexing, vaccination and microchipping service to the community.  Promote the National Desexing Network which provides reduced cost desexing for companion animals.  Continue to work with rescue agencies and veterinary clinics to provide subsidised vaccinations for companion animals.	Director – Environmental Services
		H2.4.b	Maintain, develop and promote leash-free areas.	Maintenance and promotion undertaken.  Erect appropriate directional signage.	Director – Environmental Services
		H2.4.c	Provide a companion animal re-homing program.	Program continues. Council utilises services of several rehoming agencies across the state.	Director – Environmental Services
		H2.4.d	Undertake improvements to the Cowra pound facility.	Improvements completed within time and on budget.	Director – Environmental Services
	H2.5 Provide opportunities for Council staff to participate in a range of health and well-being programs.	H2.5.a	Administer health programs for employees and adequately resource appropriate health and well-being initiatives.	Maintain Employee Assistance Program.  Deliver annual skin clinics and annual flu vaccinations.  Deliver other identified programs within available resources.	General Manager
	H2.6 Ensure work, health and safety of both Council staff and others in the workplace.	H2.6.a	Review and monitor work, health and safety issues in the workplace on an ongoing basis.	Maintain an effective relationship with StateCover Mutual Workers Compensation	General Manager

Health & Well-Being (Strategic Theme 1)					
COMMUNITY STRATEGIC PLAN 2022-2036	4 YEARS DELIVERY PROGRAM 2022-2023 to 2025-2026	1 YEAR OPERATIONAL PLAN 2024-2025			
Strategic Direction	Program	Link	Action	Performance Measure	Responsibility
				<p>insurers to ensure all cases are managed effectively thus minimising Council's liability.</p> <p>Comply with all relevant legislation and subsidiary codes to provide a safe working environment and protection of the public and within reasonable budget limits provide resources necessary to meet requirements.</p> <p>Ensure WHS provisions are considered for the purchase of goods and services for Council operations.</p> <p>Support Council's Work Health &amp; Safety Committee.</p>	
	H2.7 Inspect and enforce health standards through a regular food shop inspection program.	H2.7.a	Maintain a food shop inspection program that is proactive and educational and also responds appropriately to breaches of health standards.	All high-risk food premises in the shire inspected in accordance with regulatory requirements and necessary compliance action taken.	Director – Environmental Services
	H3. Collaborate with education and health providers to attract and retain health professionals in the Shire.	H3.1.a	Provide support to the Cowra Medical Centre Associates ANU program and other providers as requested.	Mayor and councillors attend meetings as requested.	General Manager
		H3.1.b	Liaise with Central NSW Joint Organisation and participate in regional initiatives to attract health professionals to the region.	Active participation in any initiatives undertaken.	General Manager
		H3.1.c	Liaise with local medical professionals to provide support for attraction of workforce.	Meet with local medical representatives and provide support as agreed.	General Manager

Health & Well-Being (Strategic Theme 1)					
COMMUNITY STRATEGIC PLAN 2022-2036	4 YEARS DELIVERY PROGRAM 2022-2023 to 2025-2026	1 YEAR OPERATIONAL PLAN 2024-2025			
Strategic Direction	Program	Link	Action	Performance Measure	Responsibility
H4. Support and encourage volunteering within the community.	H4.1 Increase awareness of volunteering activity, needs and opportunities in the community.	H4.1.a	Publicise links to State government volunteering websites.	Publicity undertaken.	General Manager
		H4.1.b	Recognise and celebrate volunteers through the Cowra Shire Australia Day Awards and National Volunteer Week.	Annual Australia Day Awards conducted. National Volunteer Week activities conducted.	Director – Corporate Services
		H4.1.c	List volunteer groups on council website.	Provide system on Council's website for local volunteer groups to self-register.	Director – Corporate Services
	H4.2 Continue to support the community through provision of Community Strategic Plan funding	H4.2.a	Provide funding for projects that meet Community Strategic Plan objectives through the Community Grants Scheme.	Funding delivered and projects implemented.	General Manager
H5. Partner with and seek advice from the local First Nations community and First Nations health -care services to improve health outcomes.	H5.1 Liaise with local health and First Nations groups to increase awareness of health challenges.	H5.1.a	Meet with Cowra Local Aboriginal Land Council, Weigelli, Western NSW Health and local schools.	Meetings held and desired actions supported within resources.	General Manager
H6. Provide for future aged care needs and support services. Promote an active retirement.	H6.1 Coordinate and support programs for seniors.	H6.1.a	Organise events for Seniors Festival.	High levels of engagement with community organisations.	Director – Corporate Services
	H.6.2 Advocate for aged care needs.	H.6.2.a	Liaise with aged care providers, other relevant providers and advocate for their needs and services.	Meetings held and advocacy undertaken if required.	General Manager

Innovation and Education (Strategic Theme 2)					
COMMUNITY STRATEGIC PLAN 2022-2036	4 YEAR DELIVERY PROGRAM 2022-2023 to 2025-2026	1 YEAR OPERATIONAL PLAN 2024-2025			
Strategic Direction	Program	Link	Action	Performance Measure	Responsibility
I1. Make Cowra Shire a learning community	I1.1 Support establishment of Country Universities Centre.	I1.1.a	Provide support within resources to facilitate operation of the Country Universities Centre (CUC).	Council to assist the CUC where possible with knowledge and expertise to support the ongoing operations of the Centre within budgets.  Councillor representative allocated to CUC Cowra Region Board.	Director – Corporate Services
	I1.2 Support initiatives that seek to educate the community.	I1.2.a	Encourage and support expos eg Cowra Show exhibit, weeds expo, careers days.	Support provided within available resources.	General Manager
	I1.3 Support the local school education sector.	I1.3.a	Meet with local school reps and advocate for needs as appropriate.	Meetings held and advocacy undertaken.	General Manager
	I1.4 Advocate for increased activity at Cowra TAFE and from other service providers.	I1.4.a	Advocate for an appropriate range of courses at Cowra TAFE and from other service providers to meet community demands.	Lobby TAFE and relevant MPs to seek delivery of courses through Cowra TAFE or other service providers.	General Manager
I2.Support initiatives to increase education and training outcomes for local First Nations people.	I2.1 Investigate opportunities for Council to support First Nations education and skills training.	I2.1.a	Ensure consideration in development of Reconciliation Action Plan.	Demonstrated consideration of this objective and identified strategies adopted.	General Manager
		I2.1.b	Consider options to support First Nations employment with Council.	Options implemented.	General Manager
I3. Support innovation and research.	I3.1 Support the Cowra Agricultural Research Station.	I3.1.a	Liaise with the Research Station and support efforts to increase activity at the station.	Meet with research station representatives and provide support as required.	General Manager

Liveability (Strategic Theme 3)					
COMMUNITY STRATEGIC PLAN 2022-2036	4 YEAR DELIVERY PROGRAM 2022-2023 to 2025-2026	1 YEAR OPERATIONAL PLAN 2024-2025			
Strategic Direction	Program	Link	Action	Performance Measure	Responsibility
L1. Build understanding and communication of Cowra Shire's rich history, vibrant future and leadership in international understanding and cultural diversity.	L1.1 Conduct annual Festival of International Understanding	L1.1.a	Plan and deliver 2025 Festival of International Understanding.	Festival conducted with good community support and involvement.	General Manager
	L1.2 Conduct annual Australia Day celebrations.	L1.2.a	Work with Australia Day committee to deliver Australia Day activities.	Events conducted with good community support and involvement.	Director – Corporate Services
	L1.3 Support the Cowra Historical Society and Cowra Family History Group.	L1.3.a	Liaise with groups and provide support within available resources.	Liaison undertaken and support provided as required.	Director – Corporate Services
	L1.4 Support annual commemoration of POW Breakout.	L1.4.a	Support POW Breakout Association in staging of 80 <sup>th</sup> anniversary commemorations.	Support provided within resources and feedback from event participants is positive.	General Manager
	L1.5 Continue to foster and develop the Cowra/Japan relationship.	L1.5.a	Support the Japanese Garden & Cultural Centre within available resources.	Support provided within available resources.	General Manager
		L1.5.b	Council represented on the Japanese Garden & Cultural Centre Board and reports to Council as required.	Meetings attended and reports provided as appropriate.	General Manager
		L1.5.c	Support Cowra-Joetsu City reciprocal relationship.	Staff exchange undertaken.  Host delegation from Joetsu visiting in August to commemorate 80th Anniversary of the POW Breakout.	General Manager
	L1.6 Support the World Peace Bell Committee to foster peace initiatives and maintain the profile of Australia's World Peace Bell.	L1.6.a	Advocate for the inclusion of World Peace Bell Ceremonies in key community events and conduct ceremonies where relevant.	World Peace Bell ceremonies conducted.	Director – Corporate Services

Liveability (Strategic Theme 3)					
COMMUNITY STRATEGIC PLAN 2022-2036	4 YEAR DELIVERY PROGRAM 2022-2023 to 2025-2026	1 YEAR OPERATIONAL PLAN 2024-2025			
Strategic Direction	Program	Link	Action	Performance Measure	Responsibility
		L1.6.b	Conduct activities to celebrate the International Day of Peace, including the annual Youth Peace Forum.	Peace Day activities conducted with good participation.	Director – Corporate Services
L2. Continue to develop our leisure and cultural facilities and infrastructure and protect and enhance our natural environment.	L2.1 Undertake asset renewal of Cowra Aquatic Centre.	L2.1.a	Work with consultants to finalise detailed design.	Detailed designs completed.	Director – Infrastructure & Operations
		L2.1.b	If grant funding available, tender for construction works.	Tender for construction works.	Director – Infrastructure & Operations
	L2.2 Deliver projects identified in adopted Sport and Recreation Plan.	L2.2.a	Develop masterplans for West Cowra Recreation Ground, River Park precinct, Edgell park precinct and Mulyan Recreation precinct.	Consultation undertaken and masterplans completed.	Director – Infrastructure & Operations
		L2.2.b	Conduct annual Sport & Recreation Network event.	Event conducted with good participation.	Director – Corporate Services
		L2.2.c	Within resources, conduct activities in partnership with clubs and other providers to increase participation in sport and recreation.	Meetings held and regular reports provided to Council.	Director – Corporate Services
	L2.3 Work with the Sport and Recreation Committee to support and promote sporting and recreation groups across the Shire.	L2.3.a	Committee meets regularly and provides recommendations to Council as required.	Meetings held and regular reports provided to Council.	Director – Corporate Services
	L2.4 Develop the Peace Precinct in accordance with the adopted masterplan.	L2.4.a	Seek funding and implement identified projects within the masterplan.	Grant applications submitted where appropriate.	General Manager

Liveability (Strategic Theme 3)					
COMMUNITY STRATEGIC PLAN 2022-2036	4 YEAR DELIVERY PROGRAM 2022-2023 to 2025-2026	1 YEAR OPERATIONAL PLAN 2024-2025			
Strategic Direction	Program	Link	Action	Performance Measure	Responsibility
		L2.4.b	Seek funding for asset renewal projects, eg. Guard tower, shade sail for Adventure Playground and access pathways around Sculpture Park and playgrounds.	Grant applications submitted where appropriate.	Director – Infrastructure & Operations
	L2.5 Develop the Lachlan River Precinct as a major focal point for passive recreation.	L2.5.a	Pursue funding and implement when adequate resources are available the following initiatives from the Lachlan River Precinct Masterplan: <ul style="list-style-type: none"> <li>The Col Newton Park improvements identified in the Masterplan.</li> </ul> Talk to other organisations/groups such as Mid Lachlan Landcare to investigate all options to develop the precinct.	Works completed as funds become available  Liaison undertaken and all initiatives considered.	Director – Infrastructure & Operations
	L2.6 Provide recreation opportunities through the provision of attractive parks and gardens.	L2.6.a	Maintain parks and gardens to a high standard for all recreation users.	Parks maintained to current high standard.	Director – Infrastructure & Operations
		L2.6.b	Create a register of the Festival of International Understanding trees planted in Brougham Park	Register completed.	Director – Infrastructure & Operations
		L2.6.c	Subject to funding, design improvements to presentation of the Festival of International Understanding tree planting area and erect signage in Brougham Park.	Subject to funding, improvements made and signage installed.	Director – Infrastructure & Operations
		L2.6.d	Improved promotion of Council's parks, gardens and playgrounds on Council's website.	Listing on website updated regularly.	Director – Infrastructure & Operations

Liveability (Strategic Theme 3)					
COMMUNITY STRATEGIC PLAN 2022-2036	4 YEAR DELIVERY PROGRAM 2022-2023 to 2025-2026	1 YEAR OPERATIONAL PLAN 2024-2025			
Strategic Direction	Program	Link	Action	Performance Measure	Responsibility
	L2.7 Support and provide good quality facilities to meet the needs of sporting and recreational clubs and users.	L2.7.a	Maintain Council sporting fields for all sporting associations in Cowra.	Sportsfields maintained to current high standard.	Director – Infrastructure & Operations
		L2.7.b	Support Cowra Showground Trust in their efforts to maintain and improve the facility.	Provide annual contribution to Showground Trust.  Lobby relevant Members of Parliament for funding to maintain and improve facility.	General Manager
	L2.8 Maintain and operate the Cowra Caravan Park to its current high standard.	L2.8.a	Complete Stage 2 upgrade works subject to funding.	Design works and scope of project finalised, including final cost estimate.  Replace existing stepped slabs on the riverfront sites with flat slabs and dished drainage between sites.	Director – Infrastructure & Operations
		L2.8.b	Maintain and operate the Cowra Caravan Park to its current high standard.	Park maintained and positive feedback received.	Director Infrastructure & Operations
	L2.9 Investigate options for the remodelling of the public amenities at Olympic Park.	L2.9.a	Complete plans and seek grant funding to install accessible amenities facility in Olympic Park.	Plans finalised and adopted by Council. Funding applications submitted.	Director – Infrastructure & Operations
	L2.10 Continue to maintain and develop the Cowra Regional Art Gallery	L2.10. a	Develop, present and promote a diverse program of high-quality exhibitions, public events and workshop activities at the Cowra Regional Art Gallery.	Two-year forward exhibition program developed and implemented.  Use established Council publications and media to promote.	Director – Corporate Services

Liveability (Strategic Theme 3)					
COMMUNITY STRATEGIC PLAN 2022-2036	4 YEAR DELIVERY PROGRAM 2022-2023 to 2025-2026	1 YEAR OPERATIONAL PLAN 2024-2025			
Strategic Direction	Program	Link	Action	Performance Measure	Responsibility
		L2.10.b	Prepare plans for the redevelopment of the Cowra Regional Gallery.  Advance redevelopment plans to shovel ready in order to pursue funding and community support for the Cowra Regional Art Gallery and Olive Cotton Learning Space upgrade re Business Case Report	Plans finalised and adopted by Council.  Funding applications lodged where applicable.	Director – Corporate Services
		L2.10.c	Consider implementation of a Gallery Foundation/Arts Trust to support the ongoing development of the Art Gallery and collection (including the Sculpture Park).	Report on options presented to Council for consideration.	Director – Corporate Services
	L2.11 Develop the Civic Square Cultural Precinct	L2.11.a	Seek funding to continue to progress Civic Square masterplan design.	Funding applications lodged where applicable.	Director – Environmental Services
	L2.12 Maintain and improve the Cowra Civic Centre.	L2.12.a	Develop, present and promote a diverse program of high-quality events, workshops, activities and entertainment at the Cowra Civic Centre.	Growth in utilisation and attendance.	Director – Corporate Services
	L2.13 Maintain and improve facilities at the Cowra Library.	L2.13.a	Continue liaison with Central West Libraries (CWL) to maintain and operate the facility.	Funding pursued for identified improvements.  Attend and participate in CWL meetings.	Director – Corporate Services
		L2.13.b	Investigate expansion of library hours.	Consult with CWL for trial implementation in 2025.	Director – Corporate Services

Liveability (Strategic Theme 3)					
COMMUNITY STRATEGIC PLAN 2022-2036	4 YEAR DELIVERY PROGRAM 2022-2023 to 2025-2026	1 YEAR OPERATIONAL PLAN 2024-2025			
Strategic Direction	Program	Link	Action	Performance Measure	Responsibility
	L2.14 Develop the Cowra Sculpture Park as a major attraction within Cowra.	L.2.14.a	Subject to funding, undertake works and develop the collection of sculptures in accordance with the masterplan.	Ongoing promotion of the sculpture park and the development of a program to increase the collection.	Director – Corporate Services
	L2.15 Lobby the NSW Government to develop and invest in the Wyangala State Recreation Park.	L.2.15.a	In conjunction with Cowra Tourism, lobby the relevant Ministers and local members to fund improvements for the Park.	Advocacy undertaken.	General Manager
	L2.16 Update and adopt a new Cultural Plan.	L.2.16.a	Seek funding to progress projects in the Cowra Cultural Plan 2024 – 2028, including local artist development, creative programs for young people and increase number of performers visiting Cowra.	Applications submitted for all relevant programs.	Director – Corporate Services
L.3. Recognise and grow the talent in our community.	L3.1 Continue to support the Cowra Youth Council.	L3.1.a	Facilitate Cowra Youth Council operations, projects and community participation.	Regular meetings held. Number of youth initiatives led by the CYC. Positive CYC community profile maintained.	Director – Corporate Services
		L3.1.b	Coordinate Youth Week activities.	Events conducted with good participation.	Director – Corporate Services
	L3.2 Maintain donations policy to support community development.	L3.2.a	Respond to requests for donations in accordance with the Policy.  Promote the Policy with relevant community organisations.	Requests are processed in accordance with Policy and submitted to Council as received.	Director – Corporate Services
L4. Develop and provide programs to meet the needs of Cowra Shire's young people.	L4.1 Build capacity of Cowra's young people to participate in community life.	L4.1.a	Develop and implement education initiatives for young people in leadership and event management.	Education initiatives conducted.	Director – Corporate Services

Liveability (Strategic Theme 3)					
COMMUNITY STRATEGIC PLAN 2022-2036	4 YEAR DELIVERY PROGRAM 2022-2023 to 2025-2026	1 YEAR OPERATIONAL PLAN 2024-2025			
Strategic Direction	Program	Link	Action	Performance Measure	Responsibility
	L.4.2 Support the principles of Justice Reinvestment.	L.4.2.a	Advocate for a trial of a Justice Reinvestment program in Cowra Shire and support CINC to progress the Justice reinvestment program.	Advocacy undertaken and support provided where required.	General Manager
L5. Maintain a planning framework that responds to community needs.	L5.1 Regularly review planning controls.	L5.1.a	Monitor changes in planning legislation and provide appropriate advice to Council.	Reports provided to Council as required.	Director – Environmental Services
L6. Develop a community where people are welcomed from all walks of life and feel safe and secure.	L6.1 Support activities of local Police and relevant community organisations to improve community safety.	L6.1.a	Advocate for a 24-hour police station in Cowra.	Write to relevant members of parliament.  Conduct regular meetings with Chifley Local Area Command (LAC), local community organisations and other relevant groups.	General Manager
	L6.2 Improve how we welcome new residents to our community.	L.6.2.a	Conduct welcome events for new residents.	Conduct a minimum of two events.	General Manager

Community Leadership and Engagement (Strategic Theme 4)					
COMMUNITY STRATEGIC PLAN 2022-2036	4 YEAR DELIVERY PROGRAM 2022-2023 to 2025-2026	1 YEAR OPERATIONAL PLAN 2024-2025			
Strategic Direction	Program	Link	Action	Performance Measure	Responsibility
C1 Develop and model leadership skills across the community.	C1.1 Continue to develop Council's relationship with other government bodies.	C1.1.a	Maintain relationship with key local government bodies such as Central NSW Joint Organisation (CNSWJO), Local Government NSW (LGNSW) and Australian Local Government Association (ALGA).	Attend and participate in relevant meetings, seminars and conferences.	General Manager
	C1.2 Ensure Council's Section 355 Committees (s355), focus groups and advisory bodies are relevant and provide appropriate community involvement.	C1.2.a	Ensure committees meet regularly and provide minutes and recommendations to Council.	Meetings held and regular reports/recommendations provided to Council.	General Manager
	C1.3 Work with Council s355 committees.	C1.3.a	Provide administrative support and respond to recommendations in a timely manner.	Administrative support provided within available resources.  Minutes provided to Council for consideration.	General Manager
		C1.3.b	Provide Councillor Delegates to council Sections 355 committees.	Regular attendance by Councillor representatives.	General Manager
	C1.4 Provide support for the continued professional development of councillors.	C1.4.a	Provide details of training/skill/professional development opportunities to Councillors.	Performance development plans completed in line with regulatory requirements.  Council takes adequate measures to ensure objectives identified here are met.	General Manager
	C1.5 Build capacity in the local volunteer sector.	C1.5.a	Undertake workshops on grant writing and meeting procedure and provide information on available grant opportunities.	Workshops conducted.	General Manager

Community Leadership and Engagement (Strategic Theme 4)					
COMMUNITY STRATEGIC PLAN 2022-2036	4 YEAR DELIVERY PROGRAM 2022-2023 to 2025-2026	1 YEAR OPERATIONAL PLAN 2024-2025			
Strategic Direction	Program	Link	Action	Performance Measure	Responsibility
	C1.6 Support and contribute to the development of Village organisations.	C.1.6.a	Meet at least annually with representatives of villages to discuss issues of importance to each community.	Joint meeting of village representatives and councillors held at least once per year.	General Manager
C2. Engage with our community, in a variety of ways, to increase awareness of key issues and ensure better project and service delivery outcomes.	C2.1 Maintain and improve appropriate mechanisms to consult with the community and other stakeholders and provide information on Council decisions, services and initiatives.	C2.1.a	Issue regular communication informing the community of Council decisions, activities and programs in line with the adopted Community Engagement Strategy.	Increased interaction and growth in followers is evident in website and social media analytics.  Develop an email subscription database and implement digital newsletter.  Utilise appropriate engagement method in accordance with adopted Community Engagement Strategy.	General Manager
	C2.2 Improve customer service experience and processes.	C2.2.a	Inform community of methods to lodge customer requests and monitor service levels.	Promotion of customer request options and CRM system reporting on performance against service level guarantee.	Director – Corporate Services
	C2.3 Develop and monitor relevant Integrated Planning and Reporting (IP&R) strategies.	C2.3.a	Report to Council in accordance with statutory requirements.	Reports provided to Council.	General Manager
C3. Strengthen partnerships with government and other agencies.	C3.1 Work closely with relevant agencies charged with planning for the Cowra Shire community.	C3.1.a	At least annual meetings with Council and key figures from NSW Government departments and other relevant agencies.	Meetings held and Cowra's concerns and priorities conveyed.	General Manager
	C3.2 Work closely with local members and other members of	C3.2.a	Meet regularly with local members and other members of parliament to	Meetings held and advocacy undertaken.	General Manager

Community Leadership and Engagement (Strategic Theme 4)					
COMMUNITY STRATEGIC PLAN 2022-2036	4 YEAR DELIVERY PROGRAM 2022-2023 to 2025-2026	1 YEAR OPERATIONAL PLAN 2024-2025			
Strategic Direction	Program	Link	Action	Performance Measure	Responsibility
	parliament to advance the objectives of Council.		advocate for the needs of the Cowra Shire community.		
	C3.3 Collaborate with other Councils to form strategic alliances on areas of common interest.	C3.3.a	Meetings with other Councils to discuss matters of common interest and report proposals to Council for consideration.	Meetings held and proposals reported to Council.	General Manager.
C4. Ensure Council remains financially sustainable and maximises external funding opportunities.	C4.1 Seek funding for projects and infrastructure included in Council's strategic plans.	C4.1.a	Seek funding to progress projects in adopted strategic plans including: <ul style="list-style-type: none"> <li>Village Improvement Plan</li> <li>Energy Efficient and Renewable Energy Plan</li> <li>Sport and Recreation Plan</li> <li>Peace Precinct Masterplan</li> <li>Pedestrian and Cycling Plan</li> <li>Caravan Park Improvement Plan</li> <li>Lachlan River Precinct Masterplan</li> </ul>	Applications submitted for all relevant programs.	General Manager
	C4.2 Undertake asset management planning to ensure that Council's infrastructure is maintained and reviewed to meet Council's adopted levels of service.	C4.2.a	Update Asset Management Plans for all asset classes annually and review Strategic Asset Management Plan.	Updated Strategic Asset Management Plan adopted.	Director – Infrastructure and Operations
		C4.2.b	Implement renewal plans for all asset classes, transport, water and wastewater, buildings etc.	Renewal plans delivered within available resources.	Director – Infrastructure & Operations
	C4.3 Investigate opportunities for increased income streams.	C4.3.a	Investigate opportunities that arise and submit reports to Council as required.	Opportunities investigated and reports presented.	Director – Corporate Services
	C4.4 Ensure ongoing integration of risk management principles into Council operations.	C4.4.a	Develop a Council-wide Enterprise Risk Management Plan and develop and implement supporting processes.	Planning undertaken and appropriate plans and supporting processes adopted.	Director – Corporate Services

Community Leadership and Engagement (Strategic Theme 4)					
COMMUNITY STRATEGIC PLAN 2022-2036	4 YEAR DELIVERY PROGRAM 2022-2023 to 2025-2062	1 YEAR OPERATIONAL PLAN 2024-2025			
Strategic Direction	Program	Link	Action	Performance Measure	Responsibility
		C4.4.b	Continue to review Council policies.	Policies reviewed in accordance with adopted timetable.	
		C4.4.c	Support operation and engage with Audit, Risk and Improvement Committee.	Engagement undertaken.	Director – Corporate Services

Business & Industry (Strategic Theme 5)					
COMMUNITY STRATEGIC PLAN 2022-2036	4 YEAR DELIVERY PROGRAM 2022-2023 to 2025-2026	1 YEAR OPERATIONAL PLAN 2024-2025			
Strategic Direction	Program	Link	Action	Performance Measure	Responsibility
B1. Plan for and support business and industry growth, research and innovation.	B1.1 Ensure strategic planning for business and industry growth is current.	B1.1.a	Pursue objectives detailed in Cowra Regional Economic Development Strategy (REDS).	Demonstrated action to achieve objectives eg lobbying, grant submissions.	General Manager
B2. Tell the world about the opportunities and benefits of living, working and playing in Cowra Shire.	B2.1 Support Cowra Tourism marketing initiatives.	B2.1.a	Support initiatives within available resources.	Support provided.	General Manager
	B2.2 Support Business Cowra marketing initiatives.	B2.2.a	Work with Business Cowra if it is operational and support initiatives within available resources.	Support provided.	General Manager
	B2.3 Support village organisations in their efforts to raise the profile of their community.	B2.3.a	Support initiatives within available resources.	Support provided.	General Manager
B3. Add value and support to our existing businesses and industries.	B3.1 Support Business Cowra	B3.1.a	Work with Business Cowra if it is operational or any other groups representing business interests within the shire.	Liaise with business groups.	General Manager
B4. Support the development of an energetic CBD.	B4.1 Upgrade Macquarie Street.	B4.1.a	Review plans for Macquarie Street precinct redevelopment.	Source grant funds for landscape architect design of precinct.	Director – Infrastructure & Operations
	B4.2 Review Squire Park café and amenities.	B4.2.a	Seek funding for upgrade of Squire Park amenities to accessible standard.	Source grant funds for upgrade of Squire Park amenities to accessible standard.	Director – Infrastructure & Operations
	B4.3 Undertake planning for the future of the Cowra CBD.	B4.3.a	Implement actions from adopted CBD Activation Strategy.	Actions implemented subject to resources..	General Manager

Business & Industry (Strategic Theme 5)					
COMMUNITY STRATEGIC PLAN 2022-2036	4 YEAR DELIVERY PROGRAM 2022-2023 to 2025-2026	1 YEAR OPERATIONAL PLAN 2024-2025			
Strategic Direction	Program	Link	Action	Performance Measure	Responsibility
B5. Advocate for improved digital connectivity for Cowra Shire to the rest of the world.	B5.1 Facilitate the provision of information to the community on the range of technologies available.	B5.1.a	Convene relevant forums to present current technology options to the business community.	Forums conducted with good participation.	General Manager
	B5.2 Advocate for and support initiatives to improve digital connectivity.	B5.2.a	Lobby and pursue funding for improved NBN access for business.	Funding submissions lodged, advocacy undertaken.	General Manager
		B5.2.b	Work with village communities and advocate for improved connectivity.	Liaison and advocacy undertaken.	General Manager
		B5.2.c	Lobby mobile phone providers to extend coverage in the Shire.	Advocacy undertaken.	General Manager
B6 Identify and develop profitable and sustainable tourism opportunities for Cowra.	B6.1 Review and monitor the Memorandum of Understanding (MOU) between Council and the Cowra Tourism Corporation (CTC).	B6.1.a	Ensure Council and Cowra Tourism Corporation meet obligations of the MOU between the parties.	Obligations met.	General Manager
	B6.2 Support Cowra Tourism in identifying new events and supporting existing events.	B6.2.a	Provide funding to Cowra Tourism for Events Officer.	Funding provided and a satisfactory number of events conducted.	General Manager
	B6.3 Provide resources and financial assistance to Cowra Tourism Corporation to effectively support and grow the Shire's tourism sector.	B6.3.a	Provide two representatives on Cowra Tourism Board.  Provide annual contribution to Cowra Tourism.	Council representatives attend board meetings and report back to Council.	General Manager

Transport & Infrastructure (Strategic Theme 6)					
COMMUNITY STRATEGIC PLAN 2023-2036	4 YEAR DELIVERY PROGRAM 2022-2023 to 2025-2026	1 YEAR OPERATIONAL PLAN 2024-2025			
Strategic Direction	Program	Link	Action	Performance Measure	Responsibility
T1. Develop a Heavy Vehicle Bypass for Cowra's CBD.	T1.1 Project is adopted by Transport for NSW as a medium-term priority.	T1.1.a	Lobby Transport for NSW, local members and NSW Government to include the project in Transport for NSW planning documents.	Project endorsed for inclusion in Transport for NSW planning for the region.	General Manager
T2. Construct a new mid-level bridge over the Lachlan River within the Cowra township.	T2.1 Project is adopted by Transport for NSW as a medium-term priority.	T2.1.a	Lobby Transport for NSW, local members and NSW Government to include the project in Transport for NSW planning documents.	Project endorsed for inclusion in Transport for NSW planning for the region.	General Manager
T3. Construct a swift and safe link connecting Central NSW to Metropolitan Sydney via the Blue Mountains.	T3.1 Project is adopted by Transport for NSW as a medium-term priority.	T3.1.a	Lobby Transport for NSW, local members and NSW Government to include the project in Transport for NSW planning documents.	Project endorsed for inclusion in Transport for NSW planning for the region.	General Manager
T4. Re-open the Blayney to Demondrille trail line to facilitate freight movement within and beyond the region.	T4.1 Project is adopted by Transport for NSW as a medium-term priority.	T4.1.a	Lobby Transport for NSW, local members and NSW Government to include the project in Transport for NSW planning documents.	Project endorsed for inclusion in Transport for NSW planning for the region.	General Manager
T5. Develop an integrated transport system that addresses local and regional needs in relation to cycleways and footpaths, road and rail.	T5.1 Maintain, improve and develop footpaths and walkways to ensure the safe and efficient movement of users, including persons living with disabilities, and develop pedestrian and cycling linkages in the shire.	T5.1.a	Seek funding for projects identified in the Pedestrian and Cycling plan.	Funding applications submitted for appropriate programs.	General Manager
	T5.2 Maintain local and regional road networks to enable the safe and efficient movement of traffic at the lowest life-cycle cost.	T5.2.a	Complete the Roads to Recovery projects scheduled for 2024/2025.	Projects completed on time and on budget.	Director – Infrastructure & Operations

Transport & Infrastructure (Strategic Theme 6)					
COMMUNITY STRATEGIC PLAN 2023-2036	4 YEAR DELIVERY PROGRAM 2022-2023 to 2025-2026	1 YEAR OPERATIONAL PLAN 2024-2025			
Strategic Direction	Program	Link	Action	Performance Measure	Responsibility
	T5.3 Work with Transport for NSW to enable the safe and efficient movement of traffic on the state-owned road network within Cowra Shire.	T5.3.a	Work with Transport for NSW to agree on improvements required to State-owned road network.	Projects agreed to and delivered.	Director – Infrastructure & Operations
	T5.4 Improve awareness of and range of local and regional transport options.	T5.4.a	Liaise with Transport for NSW and local operator to improve the "Hail and Ride" service within Cowra.	Liaison undertaken, service improvement agreed to and implemented.	Director – Infrastructure & Operations
		T5.4.b	Liaise with Transport for NSW to improve public transport connectivity within and beyond the region.	Service gaps identified and advocacy undertaken.	General Manager
	T5.5 Improve local traffic conditions within the Cowra CBD.	T5.5.a	Monitor local traffic conditions and refer proposed changes to the Traffic Committee for consideration.	Regular reports provided to Traffic Committee and decisions implemented.	Director – Infrastructure & Operations
T6. Develop the Cowra Airport as a regional aviation precinct.	T6.1 Continue to develop the Cowra Airport.	T6.1.a	Finalise plans for the next stage of development in accordance with the Airport Masterplan.	Project scope, costing and funding finalised for delivery in accordance with the Airport Masterplan.	General Manager
		T6.1.b	Continue to maintain Cowra Airport as a certified aerodrome.	Certification maintained.	Director – Infrastructure & Operations
T7. Provide water, Sewerage and stormwater infrastructure and services to meet community needs.	T7.1 Maintain and improve the Shire's water supply network to meet consumer demand and meet health requirements.	T7.1.a	Undertake Integrated Water Cycle Management (IWCM) strategy including review of Water and Sewer Strategic Business Plans.	IWCM finalised and adopted. Strategic Business Plans finalised and adopted.	Director Infrastructure & Operations
		T7.1.b	Drinking Water Management System (DWMS) implemented in accordance with Australian Drinking Water Guidelines (ADWG).	DWMS Annual Report provided to Council.	Director Infrastructure & Operations

Transport & Infrastructure (Strategic Theme 6)					
COMMUNITY STRATEGIC PLAN 2023-2036	4 YEAR DELIVERY PROGRAM 2022-2023 to 2025-2026	1 YEAR OPERATIONAL PLAN 2024-2025			
Strategic Direction	Program	Link	Action	Performance Measure	Responsibility
	T7.2 Continue planning for the completion of the West Cowra Sewer project.	T7.2.a	Finalise design, consultation and tender applications.	Consultation completed.  Project scope and costing adopted ready for delivery.	Director Infrastructure & Operations
	T7.3 Discharge from wastewater treatment plants to meeting Environmental Protection Agency (EPA) licence conditions.	T7.3.a	Plant is operated to comply with EPA requirements at all times.	Nil compliance breaches.	Director Infrastructure & Operations
	T7.4 Undertake improvement works to West Cowra Drainage.	T7.4.a	Complete engineering plans of proposed stormwater drainage downstream of Lyall Street and commence stage one works.	Study completed and work commenced subject to available funding.	Director Infrastructure & Operations
T8. Ensure long-term security of Cowra's water supply.	T8.1 Undertake projects that strengthen Cowra's water security.	T8.1.a	Finalise the Billimari Bore project.	Work completed within budget and operating as required.	Director Infrastructure & Operations
	T8.2 Advocate for water security measures.	T8.2.a	Advocate for water security measures.	Advocacy undertaken.	General Manager
T9. Ensure that community assets and public infrastructure including roads, bridges and public buildings are well-maintained.	T9.1 Maintain local, regional and state roads and bridges.	T9.1.a	Bridge maintenance scheduled and completed as required.	Work completed within budget.	Director Infrastructure & Operations
	T9.2 Efficiently manage and maintain Council's buildings and special purpose facilities.	T9.2.a	Required building maintenance scheduled and completed.	Work completed within budget.	Director Infrastructure & Operations
	T9.3 Maintain and manage Cowra Cemetery.	T9.3.a	Cemetery maintained to current high standard.	Maintenance undertaken.	Director Infrastructure & Operations
	T9.4 Ensure public places are clean and well-maintained.	T9.4.a	Maintain a regular cleaning schedule for public places.	Schedule implemented.	Director Infrastructure & Operations

Transport & Infrastructure (Strategic Theme 6)					
COMMUNITY STRATEGIC PLAN 2023-2036	4 YEAR DELIVERY PROGRAM 2022-2023 to 2025-2026	1 YEAR OPERATIONAL PLAN 2024-2025			
Strategic Direction	Program	Link	Action	Performance Measure	Responsibility
T10. Improve the transport corridor connecting the Hume, Mid-Western, Newell, Olympic and Mitchell Highways.	T10.1 Advocate for improvements to the corridor.	T10.1.a	Liaise with local members of parliament, Transport for NSW and other stakeholders to seek recognition of and improvements to the corridor.	Advocacy and liaison undertaken.	General Manager

Environmental Sustainability & Stewardship (Strategic Theme 7)					
COMMUNITY STRATEGIC PLAN 2022-2036	4 YEAR DELIVERY PROGRAM 2022-2023 to 2025-2026	1 YEAR OPERATIONAL PLAN 2024-2025			
Strategic Direction	Program	Link	Action	Performance Measure	Responsibility
E1. Aim to position Cowra Shire as a centre of environmental excellence.	E1.1 Maximise opportunities for the Cowra Material Recycling facility to participate in the circular economy.	E1.1.a	Continue partnership with Cleanaway as a regional processing facility for the Container Deposit Scheme.	CDS tonnages maintained or increasing.	Director – Infrastructure & Operations
		E1.1.b	Adopt MRF masterplan to ensure operations are consistent with the adopted Waste and Resource Recovery Strategy.	Adopt MRF masterplan. Investigate biogas collection from landfill as part of revised design. Develop a plan to mitigate landfill leachate risk. Implement revised design of landfill to improve efficiency.	Director – Infrastructure & Operations
		E1.1.c	Maintain and upgrade CDS and recycling processing area to allow for expanded intake.	Maintain and upgrade sorting process plan to improve efficiency. Design and construct larger concrete area for unsorted EDS and kerbside recycling materials.	Director – Infrastructure & Operations
		E1.1.d	Develop a Recycling Education program.	Program developed and delivered.	Director – Infrastructure & Operations
	E1.2 Build an environmentally active community to promote Cowra as a centre of environmental excellence.	E1.2.a	Consider role of NRM Committee and whether its delegations should be included in a new Sustainability Committee.	Investigation undertaken and reported to Council.	Director - Environmental Services
E2. Reduce the emissions of Council operations in line with NSW Government targets for the local government sector.	E2.1 Implement Energy Efficiency projects included in the adopted Energy Efficiency and Renewable Energy Plan.	E2.1.a	Seek funding for projects identified in Energy Efficiency and Renewable Energy Plan.	Applications lodged.	Director - Infrastructure & Operations

Environmental Sustainability & Stewardship (Strategic Theme 7)					
COMMUNITY STRATEGIC PLAN 2022-2036	4 YEAR DELIVERY PROGRAM 2022-2023 to 2025-2026	1 YEAR OPERATIONAL PLAN 2024-2025			
Strategic Direction	Program	Link	Action	Performance Measure	Responsibility
		E2.1.b	Monitor emissions of council operations.	Develop system of regular measurement and reporting of council emissions across all operations.	Director – Infrastructure & Operations
	E2.2 Investigate opportunities for the use of renewable/alternative energy sources for Council infrastructure.	E2.2.a	Seek funding to implement strategies from the adopted Energy Efficiency and Renewable Energy Plan.	Funding submissions lodged.	General Manager
	E2.3 Investigate opportunities to participate in the rollout of electric vehicles.	E2.3.a	Advocate for improvements to the grid in support of the uptake of EVs.	Advocacy undertaken and where required funding submissions lodged.	General Manager
E3. Take advantage of and support opportunities to grow new sustainable industries.	E3.1 Position Cowra Shire as a location for circular economy industries.	E3.1.a	Advocate for and support industries participating in the circular economy.	Investigate opportunities and advocate for Cowra Shire as a desirable location for such industries.	General Manager
E4. Show leadership by taking action and promoting practices to encourage Cowra Shire to be an environmentally responsible community.	E4.1 Develop a Waste Management Strategy to meet the objectives of the "NSW EPA Waste and Sustainable Materials Strategy 2041".	E4.1.a	Review Waste Collection services.	Review usage and viability of village transfer stations.	Director Infrastructure & Operations
		E4.1.b	Deliver and promote clean town, villages and streetscapes.	Improve waste disposal and recycling options in streetscapes.  Deliver and promote town and village cleanliness.	Director Infrastructure & Operations
	E4.2 Implement Food Organic and Garden Organics (FOGO) in line with State government strategies.	E4.2.a	Implement green waste/FOGO bins for all commercial businesses and other entities that generate the highest volumes.	Seek grant funding for implementation of commercial green waste/FOGO.	Director Infrastructure & Operations

Environmental Sustainability & Stewardship (Strategic Theme 7)					
COMMUNITY STRATEGIC PLAN 2022-2036	4 YEAR DELIVERY PROGRAM 2022-2023 to 2025-2026	1 YEAR OPERATIONAL PLAN 2024-2025			
Strategic Direction	Program	Link	Action	Performance Measure	Responsibility
	E4.3 Work with the community to maximise recycling.			Business engagement and education undertaken through information sessions and collateral.  Successful take-up of green waste/FOGO bins by all commercial businesses and other high waste volume entities.	
		E4.3.a	Promote recycling education program.	Promotion and education initiatives undertaken.	Director Infrastructure & Operations
		E4.3.b	Participate in annual Netwaste "Waste to Art" program.	Event conducted with good community participation.	Director Infrastructure & Operations
		E4.3.c	Participate in Garage Sale Trail.	Event conducted with good participation from the community.	Director Infrastructure & Operations
		E4.3.d	Consider options for and feasibility of bulk rubbish collection.	Council to provide residents with 2 bulky goods collection days per week.	Director Infrastructure & Operations
		E4.3.e	Reduce recycling contamination.	Continue to provide and promote recycling education.  Investigate introduction of waste vouchers for zero contamination.  Assess impacts of CDS operations and agreements.  Investigate new markets for recycled materials.	Director – Infrastructure & Operations

Environmental Sustainability & Stewardship (Strategic Theme 7)					
COMMUNITY STRATEGIC PLAN 2022-2036	4 YEAR DELIVERY PROGRAM 2022-2023 to 2025-2026	1 YEAR OPERATIONAL PLAN 2024-2025			
Strategic Direction	Program	Link	Action	Performance Measure	Responsibility
				Continue to investigate options for the diversion of waste from landfill.  Improve site management and pollution mitigation.	
		E4.3.f	Investigate options for recycling and resource recovery.	Investigate increasing variety of accepted products by embracing opportunities to process problem waste.  Investigate innovative methods to process recycling and problem waste.	Director – Infrastructure & Operations
	E4.4 Source road making materials in an environmentally responsible manner.	E4.4.a	Operate Council quarries in accordance with all regulatory and legislative requirements.	Quarries operated with nil compliance breaches.	Director Infrastructure & Operations
E5. Build partnerships with people who work and care for the land to secure a healthier environment.	E5.1 Consider and where appropriate support proposals to establish wetlands in the Shire.	E5.1.a	Investigate option for establishing a wetland as part of the West Cowra stormwater works.	Investigation undertaken and report provided to Council for consideration.	Director Infrastructure & Operations
E6. Build and promote Council's and the community's preparedness for, adaptability to and resilience to climate change and natural disaster impacts.	E6.1 Adopt and/or review plans to improve Council and community preparedness and response to climate change and natural disaster impacts.	E6.1.a	Local Emergency Management Committee continues to monitor and as required review plans for disaster preparedness and response.	LEMC meets regularly and plans are reviewed as required.	General Manager

Reconciliation and Inclusion (Strategic Theme 8)					
COMMUNITY STRATEGIC PLAN 2022-2036	4 YEAR DELIVERY PROGRAM 2022-2023 to 2025-2026	1 YEAR OPERATIONAL PLAN 2024-2025			
Strategic Direction	Program	Link	Action	Performance Measure	Responsibility
R1. Foster recognition and connection with the local First Nations population. Respect, promote and protect Wiradjuri culture.	R1.1 Develop a Reconciliation Action Plan (RAP).	R1.1.a	Liaise with reconciliation Australia, local First Nations community and wider community to progress development of Reconciliation Action Plan.	Demonstrated progress and meeting of milestones set by Reconciliation Australia.	General Manager
	R1.2 Respect and Protect local culture.	R1.2.a	Review the First Nations Consultation Policy and the list of those to be consulted.	Policy reviewed, updated and adopted.	Director – Environmental Services
		R1.2.b	Consult with local First Nations community on all development applications that have the potential to impact on Wiradjuri cultural heritage.	Undertake consultation in accordance with adopted First Nations Consultation Policy and Community Participation Plan.	Director – Environmental Services
		R1.2.c	Liaise with the local First Nations community and Cowra Local Aboriginal Land Council to discuss inclusion of Wiradjuri language in the singing of the National Anthem at Council events.	Liaison undertaken and if approved changes implemented.	General Manager
		R1.2.d	Liaise with local First Nations community and Cowra Local Aboriginal Land Council to discuss inclusion of Wiradjuri language in the Acknowledgement of Country at Council events.	Liaison undertaken and if approved changes implemented.	General Manager
	R1.3 Celebrate local culture.	R1.3.a	Support and participate in NAIDOC Week and other days of significance to the local First Nations community.	Support provided.	Director – Corporate Services
		R1.3.b	Work with the local First Nations community and the Cowra Local	Liaison undertaken and project progresses with approval from the local land council.	General Manager

Reconciliation and Inclusion (Strategic Theme 8)					
COMMUNITY STRATEGIC PLAN 2022-2036	4 YEAR DELIVERY PROGRAM 2022-2023 to 2025-2026	1 YEAR OPERATIONAL PLAN 2024-2025			
Strategic Direction	Program	Link	Action	Performance Measure	Responsibility
			Aboriginal Land Council on the Interpretation Centre in line with the Peace Precinct Masterplan.		
R2. Show leadership and promote actions that ensure all members of the community have an equal opportunity to participate fully within the community.	R2.1 Be a responsible employer committed to the principles of equal employment opportunity.	R2.1.a	Continue to explore options to increase employment opportunities for those groups identified in the EEO Management Plan.	Employment of target groups increased.	General Manager
R3. Continue to deliver and ensure all high movement areas, public buildings and appropriate Council resources and services are accessible for all the community.	R3.1 Review the Disability Inclusion Action Plan (DIAP).	R3.1.a	DIAP reviewed, adopted and commence implementation of recommendations.	Consultation undertaken and updated plan adopted by Council.	Director – Environmental Services
		R3.1.b	Maintain the Access Incentive Fund.	Fund maintained and opportunities publicised to relevant stakeholders.	Director – Environmental Services
		R3.1.c	Establish and support a Section 355 Inclusive Playground committee to investigate playground options.	Committee formed and delegation adopted.	Director – Environmental Services
		R3.1.d	Support co-location of adult change facility with inclusive playground.	Include consideration of adult change facility in planning for inclusive playground.	Director – Environmental Services



## RATES & ANNUAL CHARGES 2024-2025

### Rates & Rate Pegging

Rates are levied under sections 494, 495 and 495A of the LG Act. IPART has imposed a 4.5% cap on rate increases for 2024/2025. The previous year's Base Amount and Ad Valorem charges are shown in brackets. The Land Values based as at 1st July 2022 are applicable.

### Ordinary Rates:

The ordinary rating structure for 2024/2025 is detailed below:

Rate Category	% of total Rate Yield	\$ to be raised By category	% to be raised By Base Amount	\$ to be raised By Base Amount	Number of Assessments	Base Amount	\$ to be raised By Ad Valorem	2022 Land Value	Ad Valorem Cents in \$
Residential	3.89%	318,889	48	\$153,067	843	182	165,822	86,163,810	0.00192450
Village & Others						(184)			(0.00174985)
Residential-Cowra	26.15%	2,143,485	48	\$1,028,873	3839	268	1,114,612	502,141,477	0.00221972
						(256)			(0.00211976)
Residential-Rural	8.74%	716,502	40	\$286,601	772	371	429,901	185,326,200	0.00231970
						(352)			(0.00223414)
Farmland	41.40%	3,392,766	20	\$678,553	1449	468	2,714,213	2,012,305,480	0.00134881
						(429)			(0.00133037)
Business	19.53%	1,600,321	0	\$-	421	0	1,600,321	70,479,433	0.02270622
									(0.02167358)
Mining	0.29%	23,546	0	\$-	1	0	23,546	358,000	0.06577170
									(0.06273793)
	100.00%	\$8,195,509		\$2,147,093	7325		\$6,048,416	2,856,774,400	

**Land Categories:**

All rateable land in the shire is required to be classified into one of the categories detailed below.

**Farmland: (Section 515)**

Land is to be categorised as farmland if it is a parcel of rateable land valued as one assessment and its dominant use is for farming or agricultural production. Rural residential land is not categorised as farmland.

**Residential: (Section 516)**

Land is to be categorised as residential if it is a parcel of rateable land valued as one assessment and its dominant use is for residential accommodation or rural residential land or if it is vacant land and zoned or otherwise designated for use under an environmental planning instrument for residential purposes. Council has three sub-categories for Residential being: -

(i) Residential – Cowra:

Land defined as being within the boundaries of the Cowra township, and;

(ii) Residential – Rural:

Land is to be categorised Rural Residential if the land is more than 2 hectares and less than 40 hectares with the primary use being for residential purposes.

(iii) Residential/Villages And Others:

Land that is deemed residential but not falling into categories (i) and (ii) above.

**Mining: (Section 517)**

Land is to be categorised as mining if it is a parcel of rateable land valued as one assessment and its dominant use is for mining.

**Business: (Section 518)**

Land is to be categorised as business if it cannot be categorised as farmland or residential. Caravan parks and manufactured home communities are to be categorised as business.

## WATER PRICING

### Pricing

A 4.5% increase has been applied to Water pricing.

Residential		2023/2024	2024/2025
Access Charge	Meter Size		
	20mm	244.00	255.00
	25mm	380.00	397.00
	32mm	625.00	653.00
	40mm	976.00	1,020.00
	50mm	1,524.00	1,593.00
Usage Charge	All Kilolitres	3.76	3.93

Non-Residential (rural, commercial, government/non-business consumers)		2023/2024	2024/2025
Access Charge	Meter Size		
	20mm	396.00	414.00
	25mm	618.00	646.00
	32mm	1,015.00	1,061.00
	40mm	1,587.00	1,658.00
	50mm	2,493.00	2,605.00
	65mm	2,779.00	2,904.00
	80mm	3,066.00	3,204.00
	100mm	4,790.00	5,006.00
	150mm	10,781.00	11,266.00
Usage Charge	All Kilolitres	2.78	2.91

Non-Residential – Industrial		2023/2024	2024/2025
<b>Access Charge</b>	<b>Meter Size</b>		
	20mm	396.00	414.00
	25mm	618.00	646.00
	32mm	1,015.00	1,061.00
	40mm	1,587.00	1,658.00
	50mm	2,493.00	2,605.00
	80mm	3,066.00	3,204.00
	100mm	4,790.00	5,006.00
	150mm	10,781.00	11,266.00
<b>Usage Charge</b>	All Kilolitres	1.10	1.15
Council's industrial tariff applies to consumers operating with an industrial purpose using in excess of 100,000kl per annum. This tariff applies to one user being Cowra Abattoirs			

Residential Raw Water Where majority usage is for domestic purposes		2023/2024	2024/2025
<b>Access Charge</b>	<b>Meter Size</b>		
	20mm	396.00	414.00
	25mm	618.00	646.00
	32mm	1,015.00	1,061.00
	40mm	1,587.00	1,658.00
	50mm	2,493.00	2,605.00
	80mm	3,066.00	3,204.00
	100mm	4,790.00	5,006.00
	150mm	10,781.00	11,266.00
<b>Usage Charge</b>	All Kilolitres	3.63	3.79

Non-Residential Raw Water		2023/2024	2024/2025
Residential Raw Water			
Where majority usage is for non-domestic purposes			
Access Charge	Meter Size		
	20mm	396.00	414.00
	25mm	618.00	646.00
	32mm	1,015.00	1,061.00
	40mm	1,587.00	1,658.00
	50mm	2,493.00	2,605.00
	80mm	3,066.00	3,204.00
	100mm	4,790.00	5,006.00
	150mm	10,781.00	11,266.00
Usage Charge	All Kilolitres	2.22	2.32

Wholesale Nurseries		2023/2024	2024/2025
Access Charge	Meter Size		
	20mm	396.00	414.00
	25mm	618.00	646.00
	32mm	1,015.00	1,061.00
	40mm	1,587.00	1,658.00
	50mm	2,493.00	2,605.00
	80mm	3,066.00	3,204.00
	100mm	4,790.00	5,006.00
	150mm	10,781.00	11,266.00
Usage Charge	All Kilolitres	2.78	2.91

### Education

The Education Tariff will apply to the Education Providers listed below and serviced by the Cowra Shire Council Water Supply system:

- Cowra High School
- Mulyan Public School
- St Raphael's School
- Holman Place School
- Cowra Public School
- Cowra TAFE
- Gooloogong Public School
- Woodstock Public School
- Wyangala Dam Public School
- Koorawatha Public School
- Greenethorpe Public School
- Holmwood School
- MET School – Cowra Campus

Education		2023/2024	2024/2025
Access Charge	Meter Size		
	20mm	396.00	414.00
	25mm	618.00	646.00
	32mm	1,015.00	1,061.00
	40mm	1,587.00	1,658.00
	50mm	2,493.00	2,605.00
	80mm	3,066.00	3,204.00
	100mm	4,790.00	5,006.00
	150mm	10,781.00	11,266.00
Usage Charge	All Kilotres	2.78	2.91

### Water Access Charge - Refunds

Council will provide a refund of 100% of the applicable Water Access Charges to the following bodies in recognition of Council's Community Service Obligation:

- Cowra Showground
- Cowra District Hospital
- Council will provide a refund of 100% of the applicable Water Access Charges to the Cowra Abattoir as an industry incentive.

## VACANT PROPERTIES

A \$255 access charge will be applied to all vacant un-metered properties as a contribution towards infrastructure costs.

Vacant Properties	2023/2024	2024/2025
Access Charge	244.00	255.00

## SEWERAGE SERVICE

Sewer charges to increase by 4.5%

Residential	2023/2024	2024/2025
Access Charge	818.00	855.00
Usage Charge	180.00	188.00

The Sewerage Usage Charge complies with the New South Wales Government's Best Practice Management of Water Supply and Sewerage.

### Non-Residential

Non-Residential Sewer Accounts will be charged on a User-Pays basis calculated on the total water consumption multiplied by a Sewerage Discharge Factor which identifies the percentage of water consumed that goes to the sewer. The following charges have been increased across the board by 4.5%. Non-Residential Sewer Charges are in addition to the Liquid Trade Waste charges set out on the Revenue Policy which are the specific Trade Wastes in the course of a business activity.

Non-Residential		2023/2024	2024/2025
Access Charge	Meter Size		
	20mm	818.00	855.00
	25mm	843.00	881.00
	32mm	868.00	907.00
	40mm	895.00	935.00
	50mm	921.00	962.00
	65mm	935.00	977.00
	80mm	949.00	992.00
	100mm	978.00	1,022.00
	150mm	1,007.00	1,052.00
Usage Charge		0.93	0.97

### Vacant properties

An \$855.00 Access Charge will be applied to all properties where sewer is available but not connected. This charge will be levied on the annual rate notice.

Vacant Properties	2023/2024	2024/2025
Access Charge	818.00	855.00

## WASTE CHARGES

### Domestic Waste Management Charge

The domestic waste management charge is a single charge with two components being the 'garbage service' and the 'recycling service'. It is proposed to increase all charges by 4.5%

Council has a strong commitment to a recycling program for the Shire, to reduce the amount of waste material going to landfill at its Materials Recycling Facility and to maximise the sale of recyclable products. As a component of Council's waste management charges, Council will levy under

Section 496 of the Local Government Act, a recycling charge of \$141 for a fortnightly pickup service for a 240 litre recycling bin. That charge will be added to the garbage bin charge for each property depending upon whether they have a 240 litre \$630.00 or a 120 litre \$364.00 garbage bin service.

The charge will be applicable for all serviced properties within the township of Cowra and the villages of Darby's Falls, Wyangala, Woodstock, Wattamondara, Gooloogong, Noonbinna, Billimari and Morongla.

The domestic waste service is available upon request and by agreement, to a limited number of properties situated on the main access roads between Cowra Township and the above villages.

In accordance with Section 496 of the Local Government Act 1993, Council proposes to levy charges on properties for which the domestic waste service is available. For 2024/2025 the following charges are to be levied:

Domestic (Residential) Waste	2023/2024	2024/2025
1 x 240 litre garbage bin (weekly pick-up) and	603.00	630.00
1 x 240 litre recycling bin (fortnightly pick-up)	135.00	141.00
<b>Total</b>	<b>738.00</b>	<b>771.00</b>
1 x 120 litre garbage bin (weekly pick-up) and	348.00	364.00
1 x 240 litre recycling bin (fortnightly pick-up)	135.00	141.00
<b>Total</b>	<b>483.00</b>	<b>505.00</b>

In accordance with Section 496 and having regard to the criteria in Section 539 of the 1993 Local Government Act, Council has reviewed the Domestic Waste Management (DWM) Charges for Vacant Land and has decided to charge \$0 for 2024/2025. The total revenue raised in 2024/2025 through Domestic Waste Management for vacant land will be \$0.

### Commercial Waste Management Charge

Council will levy under Section 501 of the 1993 Local Government Act, a Waste Management Charge on commercial properties for which a waste service is provided. For 2024/2025 the following charges have been increased by 4.5%

Commercial Waste Management Charge	2023/2024	2024/2025
1 x 240 litre bin (1 pick-up per week)	603.00	630.00
1 x 120 litre bin (1 pick-up per week)	348.00	364.00

### Commercial Recycling Management Charge

In addition to the above charge, Council will levy under Section 501 of the 1993 Local Government Act, a Commercial Recycling Management Charge which has been increased by 4.5%. A Commercial Recycling service will continue to be rolled out in 2024/2025 for all commercial properties wishing to utilise the service.

Commercial Recycling Management Charge	2023/2024	2024/2025
1 x 240 litre recycling bin (1 pick-up per week)	274.00	286.00
Subsequent and additional bins	135.00	141.00

OTHER CHARGES AND REBATES

Pensioner Rebates:

In accordance with Section 575 of the Local Government Act 1993, Council provides a rate reduction of 50% of the amount of the rate levy. Of this rate reduction 55% is reimbursed by the NSW Government and the remaining 45% is written off by the Council.

The maximum reductions and estimated costs are as follows and have not changed from prior year:

Pensioner rebates	Maximum reduction
General Rates (including Domestic Waste)	\$ 250.00
Water	\$ 87.50
Sewer Availability & Service Charges	\$ 87.50

Interest – Overdue Rates & Charges

Interest will be calculated at 10.5% (9% last year) on a daily basis using the simple interest method. The rate of interest is the rate specified by the Minister and published in the Government Gazette.

Private Works Rate

In accordance with Section 67(1) of the Local Government Act 1993, Council may by agreement with the owner or occupier of any private land carry out on the land any kind of work that may lawfully be carried out on the land.

The rates proposed to be adopted by Council are set to recover the full estimated cost (including on-cost) to Council in providing the works on private land plus a profit margin of 20%.

### Proposed Borrowings

It is Council's policy to only borrow to fund capital projects that have a life expectancy beyond the term for repayment of the loan. All loans are secured over the income of the Council.

The following loans are proposed for 2024/2025:

Loan Budget Detail – Description	Fund	Budget Detail - Description	Amount
Drainage	General Fund	West Cowra Drainage Projects	\$ 365,000
Swimming Pool	General Fund	Pool Replacement	\$ 500,000
Sewer	Sewer Fund	West Cowra Sewerage	\$ 11,055,377

## FEES AND CHARGES

Council's fees and charges for 2024/2025 are historically based on the functions undertaken by Council over the full range of its activities.

In accordance with Section 608 of the Local Government Act 1993, Council may charge and recover an approved fee for any service it provides other than a service provided, or proposed to be provided, on an annual basis for which it may make an annual charge under Section 501.

The fees shown in the Schedule of Fees have been determined to allow for anticipated growth in the cost of providing these services. However, where the fee is based on the costs of providing the service and those costs increase extraordinarily during the year, Council reserves the right to amend the fees to recover the cost increase.

Council's general pricing policy is to ensure that all fees and charges with respect to the goods and services provided by it are levied equitably.

Pricing Policies are adopted as follows:

- Fees and charges for Council's business activities are set in accordance with the prevailing market to maximise Council's return and to be fair and reasonable;
- Fees and charges for community facilities such as swimming pools, civic centre, sporting fields and cemeteries are set at what Council considers to be a reasonable cost for users to bear, the balance being met from general revenues;
- Fees and charges fixed by legislation and regulations such as zoning certificates, building certificates and building approvals are statutory charges;
- Fees and charges such as town planning consents, subdivision fees and dog registrations have maximum fees prescribed by regulation and Council, at its discretion, adopts amounts at or below the maximum fee prescribed;
- Section 94 contributions are fixed in accordance with the relevant Contribution Plan;
- Fees and charges for all other goods and services are fixed on a cost recovery basis.

The Revenue Policy (Fees and Charges) is included in the draft Operational Plan. The general approach where Council is permitted to charge its own fees, is to increase each year's fees by an agreed percentage. These are shown as Code 1 charges. Other charges are set by statute or variations of that requirement.

Library charges are set by Central West Library (Orange City Council).

At the top of each page of the policy the codes for each charge are re explained.

Code 1	Charge set by Council
Code 2	Charge set by Statute
Code 3	Council charges less than required by Statute
Code 4	Council sets charge based on Statutory Guidelines

#### Swimming Pool Charges

Swimming pool admission charges are proposed to increase \$0.20/adult and \$0.10/child. Season ticket charges will increase by 4.5%.

#### Gravel Charges

Gravel charges have not increased as sales are negligible.

#### Caravan Park Charges

Caravan park charges have increased marginally in line with market prices.

Sales Yards Between 3.28% and 4.49%

Cemetery Between 4.46% and 4.5%

Sports field Hire Between 4.43% and 4.9%

Aerodrome Between 4.31% and 4.47%

## 2024/2025 REVENUE POLICY - FEES &amp; CHARGES

## Code for Fees and Charges

Charge set by Council	1
Charge set by Statute	2
Maximum charge set by statute and Council charges less than maximum	3
Charge set by Council in accordance with statutory guidelines	4

Function/Activity	Unit of Measure	GST	Code	Total Charge 2023/2024	Total Charge 2024/2025
<b>GENERAL ADMINISTRATION</b>					
<a href="#">Miscellaneous Charges (including Interest on Overdue Rates)</a>					
<b>INTEREST ON OVERDUE RATES &amp; CHARGES</b>					
Accrual of interest on Rates and Charges (refer s566 Local Government Act 1993)		N	2	9.0%	10.5%
<a href="#">Photocopying, Printing &amp; Document Copies</a>					
<b>PHOTOCOPYING</b>					
• Photocopies - A4 black & white	Per copy	Y	I	\$ 1.00	\$ 1.00
• Photocopies - A3 black & white	Per copy	Y	I	\$ 2.00	\$ 2.00
• Photocopies - A4 colour	Per copy	Y	I	\$ 1.50	\$ 1.50
• Photocopies - A3 colour	Per copy	Y	I	\$ 2.50	\$ 2.50
• Plan Copies - AO size	Per copy	Y	I	\$ 16.00	\$ 16.00
• Plan Copies - A1 size	Per copy	Y	I	\$ 15.00	\$ 15.00
• Plan Copies - A2 size	Per copy	Y	I	\$ 12.00	\$ 12.00
• Large documents	Per document	Y	I	POA	POA
<b>MAP PRODUCTION</b>					
• Coloured A1 & AO maps – plan printer	Per copy	Y	I	\$ 60.00	\$ 60.00
• Black and white A1 & AO maps – plan printer	Per copy	Y	I	\$ 40.00	\$ 40.00
• Coloured A2 & A3 maps – plan printer	Per copy	Y	I	\$ 40.00	\$ 40.00
• Black and white A2 & A3 maps – plan printer	Per copy	Y	I	\$ 21.00	\$ 21.00
• Coloured A4 maps – laser printer	Per copy	Y	I	\$ 2.20	\$ 2.20
<b>DOCUMENT COPIES</b>					
Rate Notice Copies	Per rate year	Y	I	\$ 6.50	\$ 6.50
<b>PUBLICATION DOCUMENTS</b>					
- Operational Plan - Delivery Program - Annual Report - Annual Financial Statements	Per document – hard copy	Y	I	\$ 25.00	\$ 25.00
<b>PUBLIC DOCUMENTS - ENVIRONMENTAL SERVICES</b>					
Swimming Pool Resuscitation Chart	Each	Y	I	\$ 26.00	\$ 26.00
<a href="#">Document Lodging and Transmission</a>					
<b>SCANNING AND EMAILING</b>					
First Page	Per page	Y	I	\$ 4.50	\$ 4.50
Subsequent Pages	Per page	Y	I	\$ 0.40	\$ 0.40

Code for Fees and Charges						
Charge set by Council						1
Charge set by Statute						2
Maximum charge set by statute and Council charges less than maximum						3
Charge set by Council in accordance with statutory guidelines						4
Function/Activity	Unit of Measure	GST	Code	Total Charge 2023/2024	Total Charge 2024/2025	
ELECTRONIC LODGEMENT						
• A4 or less per page	Per sheet	Y	I	\$ 3.00	\$ 3.00	
• A3 or larger per page	Per sheet	Y	I	\$ 25.00	\$ 25.00	
Laminating Maps and Plans						
• AO (per sheet)	Each	Y	I	\$ 30.00	\$ 30.00	
• A1 (per sheet)	Each	Y	I	\$ 25.00	\$ 25.00	
• A2 (per sheet)	Each	Y	I	\$ 15.00	\$ 15.00	
• A3 (per sheet)	Each	Y	I	\$ 10.00	\$ 10.00	
• A4 (per sheet)	Each	Y	I	\$ 9.00	\$ 9.00	
Rates and Charges Certificate (Section 603)						
• Section 603 Certificate	Per certificate	N	2	\$ 95.00	\$ 100.00	
• Section 603 Certificate – urgent 1 day processing additional fee	Per certificate	Y	I	\$ 50.00	\$ 50.00	
Government Information (Public Access)						
ACCESS TO RECORDS BY PERSON REGARDING THEIR PERSONAL AFFAIRS						
Application Fee - Includes up 20hrs processing time	Per application	N	2	\$ 35.00	\$ 35.00	
Per hour of employee time after 20hrs	Per application /Per hour	N	2	\$ 35.00	\$ 35.00	
ACCESS BY PERSONS OR CORPORATIONS REGARDING NON-PERSONAL AFFAIRS						
Application Fee - Includes the 1st hour of employee time	Per application	N	I	\$ 35.00	\$ 35.00	
Processing charge after the first hour	Per hour	N	I	\$ 35.00	\$ 35.00	
Internal Review of Refusal of Access	Per application	N	I	\$ 45.00	\$ 45.00	
Records Search fee						
Records search fee including minor photocopying, scanning and printing	Per Search	Y	I	\$ 35.00	\$ 35.00	
Classification of Public Land						
Section 54 Certificate - Local Government Act 1993, Classification of public land application fee	Per application	N	I	\$ 75.00	\$ 75.00	
ROADS						
Roads Fees (Section 138)						
Section 138 Application fee (Traffic Control Plan is supplied by applicant)	Per application	N	I	\$ 183.00	\$ 190.00	
Section 138 Application fee (erect minor structures and perform works within the road where a standard Traffic Control Plan supplied by Council can be utilised)	Per application	N	I	\$ 66.00	\$ 68.00	
Section 138 Application fee (when TCP is to be designed by Council)	Per application	N	I	\$ 503.00	\$ 524.00	
Section 138 Application - additional urgent processing fee (where permit is required within two days from application)	Per application	N	I	\$ 114.00	\$ 119.00	
Section 138 Application - re-inspection fee	Per application	N	I	\$ 80.00	\$ 83.00	
Section 138 Application for retrospective approval	Per application	N	I	\$ 582.00	\$ 606.00	

<a href="#">Code for Fees and Charges</a>						
Charge set by Council						1
Charge set by Statute						2
Maximum charge set by statute and Council charges less than maximum						3
Charge set by Council in accordance with statutory guidelines						4
Function/Activity	Unit of Measure	GST	Code	Total Charge 2023/2024	Total Charge 2024/2025	
RENT OF UNUSED PUBLIC ROADS						
Fees will vary depending on the size, value and use of the land. Licence maximum 5 years.						
Application Fee	Each	Y	I	\$ 162.00	\$	170.00
Advertising fee	Each	Y	I	\$ 135.00	\$	140.00
Notification fee	Each	Y	I	\$ 135.00	\$	140.00
Annual rent fee	Per road	Y	I	3% of current land value	3% of current land value	
<a href="#">Traffic Control Plan</a>						
Prepare and Print Traffic Control Plan (TCP)	Each	Y	I	\$ 311.00	\$	324.00
<a href="#">Roads - Public Events</a>						
Road Event Permit (Roads Act 1993 - Div. 4, CI 144)	Each	Y	I	\$ 127.00	\$	132.00
Resident notification for road event	Each	Y	I	\$ 441.00	\$	459.00
<a href="#">Road Closures</a>						
Investigation and administration fee to process road closure applications	Per application	N	I	POA	POA	
Survey, valuation and legal expenses	Per application	Y	I	At cost	At cost	
Fees to other authorities and government departments	Per application	Y	I	At cost	At cost	
<a href="#">Roads - Public Gates</a>						
Application for approval	Per application	N	I	\$ 170.00	\$	177.00
Annual Renewal	Each	N	I	\$ 114.00	\$	119.00
Construction/Maintenance Bond	Each	N	I	\$ 5,195.00	\$	5,408.00
CROWN RESERVES MANAGED BY COUNCIL						
Native Title assessment of proposed future act	Each	Y	I	\$270.00 per hour (Minimum \$1,000)	\$281.00 per hour (Minimum \$1,000)	
HOIST GOODS OVER PUBLIC ROAD						
Swing or hoist goods across or over any part of a public road by means of a lift, hoist or tackle projecting over the footway	Per approval	N	I	\$ 306.00	\$	319.00
<a href="#">ENVIRONMENTAL SERVICES</a>						
<a href="#">Approval Fees (Local Government Act)</a>						
APPLICATION FEE FOR APPROVALS UNDER SECTION 68						
Solid Fuel Heating Appliance Approval Application fee	Per application	N	I	\$ 305.00	\$	317.50
AMUSEMENT DEVICES (SHOWS, FAIRS, FUNCTIONS)						
All amusement devices	Per device	N	I	\$ 57.00	\$	59.50
Inspection fee	Per inspection	N	I	\$ 194.00	\$	201.50

<a href="#">Code for Fees and Charges</a>						
Charge set by Council						1
Charge set by Statute						2
Maximum charge set by statute and Council charges less than maximum						3
Charge set by Council in accordance with statutory guidelines						4
Function/Activity	Unit of Measure	GST	Code	Total Charge 2023/2024	Total Charge 2024/2025	
<b>INSTALL MOVEABLE DWELLING</b>						
Install a manufactured home, moveable dwelling or associated structure in caravan park, manufactured home estate or the like and where existing development consent for such purpose is in place.	Per approval	N	I	\$ 495.00	\$ 515.50	
Install a manufactured home, moveable dwelling or associated structure on land other than caravan park or manufactured home estate or the like.	Per approval	N	I	\$ 1,155.00	\$ 1,202.50	
Modification to manufactured home, moveable dwelling or associated structure on land other than caravan park or manufactured home estate or the like	Per approval	N	I	50% of original fee	50% of original fee	
Inspection fee	Per inspection	N	I	\$ 194.00	\$ 201.50	
<b>INSTALL TEMPORARY STRUCTURE</b>						
Install a temporary structure on land	Per approval	N	I	\$ 305.00	\$ 317.50	
Inspection fee	Per inspection	N	I	\$ 194.00	\$ 201.50	
<b>AWNINGS</b>						
Expose or allow to be exposed (whether for sale or otherwise) any article in or on or so as to overhang any part of the road or outside a shop window or doorway abutting the road, or hang an article beneath an awning over the road	Per approval	N	I	\$ 305.00	\$ 317.50	
Annual approval fee for existing approval to expose or allow to be exposed (whether for sale or otherwise) any article in or on or so as to overhang any part of the road or outside a shop window or doorway abutting the road, or hang an article beneath an awning over the road	Per approval	N	I	\$ 64.00	\$ 68.00	
Inspection fee	Per inspection	N	I	\$ 194.00	\$ 201.50	
<b>FOOTPATH DINING</b>						
Engage in a trade or business on community land application fee e.g. footpath dining, display goods for sale, portable signage	Per application	N	I	\$ 305.00	\$ 317.50	
Annual renewal fee for existing approval to engage in a trade or business on community land.	Per year	N	I	\$ 64.00	\$ 68.00	
Inspection fee	Per inspection	N	I	\$ 194.00	\$ 201.50	
<b>WASTE STORAGE CONTAINER</b>						
Place a waste storage container in a public place - application fee	Per application	N	I	\$ 305.00	\$ 317.50	
<b>BUSKING</b>						
Play a musical instrument or sing on community land for fee or reward -application fee	Per application	N	I	\$ 29.00	\$ 30.00	
<b>CARAVAN PARK/MANUFACTURED HOME ESTATE APPROVAL FEES</b>						
Minimum fee	Each	N	I	\$ 194.00	\$ 201.95	
Application for Approval – per site	Per site	N	I	\$ 11.85	\$ 12.50	
Renewal fee – per site	Per site	N	I	\$ 7.10	\$ 7.50	
Annual Compliance Inspection – per site	Per site	N	I	\$ 7.10	\$ 7.50	
Inspection other than annual inspection including reinspection for non compliance – per half hour or part thereof	Per 1/2 hour of inspection	N	I	\$ 194.00	\$ 201.50	

Code for Fees and Charges						
Charge set by Council					1	
Charge set by Statute					2	
Maximum charge set by statute and Council charges less than maximum					3	
Charge set by Council in accordance with statutory guidelines					4	
Function/Activity	Unit of Measure	GST	Code	Total Charge 2023/2024	Total Charge 2024/2025	
PLUMBING AND DRAINAGE						
Plumbing and Drainage Approval Permit - includes one inspection	Per approval	N	I	\$ 305.00	\$ 317.50	
Plumbing and Drainage Approval Permit - minor alterations and repairs	Per approval	N	I	\$ 64.00	\$ 68.00	
Inspection fee	Per inspection	N	I	\$ 194.00	\$ 201.50	
ON-SITE SEWERAGE MANAGEMENT SYSTEMS						
Application to install new OSSM - includes one inspection	Per application	N	I	\$ 305.00	\$ 317.50	
Alteration to Existing Approved On-Site Sewerage Management	Per application	N	I	\$ 64.00	\$ 68.00	
Application for Approval to Operate Existing On-Site Sewerage Management	Per application	N	I	\$ 64.00	\$ 68.00	
Registration of existing approved On-Site Sewerage Management	Per application	N	I	\$ 64.00	\$ 68.00	
Inspection fee to verify compliance of existing system and/or additional inspections	Per inspection	N	I	\$ 194.00	\$ 201.50	
ADDITIONAL INSPECTION FEE						
Additional inspection fee for compliance inspections relating to Section 68 approvals	Per inspection	N	I	\$ 194.00	\$ 201.50	
MORTUARY/UNDERTAKERS						
Application to Operate a Mortuary/Undertakers Business	Per application	N	I	\$ 305.00	\$ 317.50	
Inspection fee	Per inspection	N	I	\$ 194.00	\$ 201.50	
OTHER						
Other S68 Approval not listed	Per application	N	I	\$ 305.00	\$ 317.50	
Modification of application for S68 Approval (other than moveable/transportable dwelling)	Per application	N	I	\$ 52.30	\$ 55.00	
Inspection fee	Per inspection	N	I	\$ 194.00	\$ 201.50	
<a href="#">Miscellaneous Environmental Service Fees</a>						
SECTION 608 FEE FOR ADVICE/SERVICE						
Fee for Advice/Service	Per service	Y	I	\$ 126.00	\$ 132.00	
Fee for Service (inspection required)	Per inspection	Y	I	\$ 194.00	\$ 201.50	
File Retrieval/Inspection Fee	Per retrieval or inspection	Y	I	\$ 30.00	\$ 35.00	
DRAINAGE DIAGRAMS						
Solicitor enquiries	Per property	N	I	New charge	\$ 125.00	
Urgency fee	Per property	N	I	New charge	\$ 50.00	
Reinspection fee (of works)	Per property	N	I	New charge	\$ 50.00	
Reinspection fee (due to no access)	Per property	N	I	New charge	\$ 125.00	
Copy of Drainage Diagram for building purposes	Per property	Y	I	\$ 49.00	\$ 50.00	
RURAL ADDRESSING						
Rural Addressing Application including one plate	Each	Y	I	\$ 126.00	\$ 132.00	
Rural Addressing additional plate	Each	Y	I	\$ 47.00	\$ 50.00	

Code for Fees and Charges						
Charge set by Council						1
Charge set by Statute						2
Maximum charge set by statute and Council charges less than maximum						3
Charge set by Council in accordance with statutory guidelines						4

Function/Activity	Unit of Measure	GST	Code	Total Charge 2023/2024	Total Charge 2024/2025
FOOD SERVICES					
Food Premises Annual Administration Fee (only where inspection of premises carried out)	Per annum	N	3	\$ 82.00	TBA
Inspection Fee (minimum charge half hour)	Per hour	N	3	\$ 284.00	TBA
Re-inspection	Per re-inspection	N	3	\$ 147.00	TBA
Improvement Notice Fee	Per notice	N	2	\$ 330.00	TBA
Mobile food premises annual registration and inspection fee	Per hour	N	3	\$ 188.00	TBA
PUBLIC HEALTH ACT					
Compliance inspection fee for premises regulated under Public Health Act. E.g. skin penetration premises, cooling tower systems	Per inspection	N	1	\$ 194.00	\$ 201.50
Annual inspection of hairdresser premises	Per inspection	N	1	New charge	\$ 98.00
Notification of skin penetration premises	Per application	N	2	\$ 105.00	TBA
Notification of installation of water-cooling and warm-water systems	Per application	N	2	\$ 120.00	TBA
Notification of public swimming pools and spas	Per application	N	2	\$ 105.00	TBA
Testing of commercial swimming pools	Per test	N	1	POA	POA
Testing of private drinking water supplies	Per test	N	1	POA	POA
Improvement Notice or prohibition order given to occupier of premises at which there is a regulated system	Per notice / order	N	2	New charge	\$ 635.00
Improvement notice or prohibition order in any other case	Per notice / order	N	2	New charge	\$ 295.00
Re-inspection of premises subject to prohibition order	Per hour	N	2	New charge	\$ 255.00
SWIMMING POOLS - ACT 1992					
Clause 22 - Exemption Application	Per application	Y	2	\$ 250.00	TBA
Clause 22D - Application for Certificate of Compliance:					
• First inspection since person became the owner	Per inspection	Y	2	\$ 150.00	TBA
• Subsequent inspections after the first inspection since the person became the owner	Per inspection	Y	2	\$ 100.00	TBA
• First inspection since a certificate of compliance in relation to the premises ceased to be valid	Per inspection	Y	2	\$ 150.00	TBA
• Subsequent inspections since a certificate of compliance in relation to the premises ceased to be valid	Per inspection	Y	2	\$ 100.00	TBA
Registration of a swimming pool or spa	Per application	Y	2	\$ 10.00	TBA
<a href="#">Animals - Companion Animals Act</a>					
ANIMAL REGISTRATION					
Dog - desexed by relevant age	Per animal	N	2	\$ 75.00	TBA
Dog - desexed by relevant age - owned by eligible pensioner	Per animal	N	2	\$ 32.00	TBA
Dog - desexed - sold by pound/shelter	Per animal	N	2	No Charge	TBA
Dog - not desexed or desexed after relevant age	Per animal	N	2	\$ 252.00	TBA
Dog - not desexed due to medical condition, or owned by a recognised breeder	Per animal	N	2	\$ 75.00	TBA
Assistance animals, working dogs, and dogs in service of the State	Per animal	N	2	No Charge	TBA
Cat - desexed or not desexed	Per animal	N	2	\$ 65.00	TBA
Cat - desexed or not desexed - owned by eligible pensioner	Per animal	N	2	\$ 32.00	TBA
Cat - desexed - sold by pound/shelter	Per animal	N	2	No Charge	TBA

<a href="#">Code for Fees and Charges</a>						
Charge set by Council						1
Charge set by Statute						2
Maximum charge set by statute and Council charges less than maximum						3
Charge set by Council in accordance with statutory guidelines						4

Function/Activity	Unit of Measure	GST	Code	Total Charge 2023/2024	Total Charge 2024/2025
Registration late fee	Per animal	N	2	\$ 21.00	TBA
<b>NOTE:</b>					
• Dogs only need to be microchipped and registered if they have been purchased or born since 1 July 1999					
• Assistance Animals are required to be microchipped and registered but there is no registration fee					
• Working dogs are not required to be microchipped and registered but it is recommended for the protection of the dog					
• Greyhounds registered with the Greyhound Racing Authority Act 1985 are not required to be microchipped and registered but it is recommended for the protection of the dog					
<b>ANNUAL PERMIT</b>					
Cat not desexed by four months of age	Per animal	N	2	\$ 92.00	TBA
Dangerous dog	Per animal	N	2	\$ 221.00	TBA
Restricted dog	Per animal	N	2	\$ 221.00	TBA
Permit late fee	Per animal	N	2	\$ 21.00	TBA
<b>OTHER</b>					
Dangerous/Restricted Dog Sign	Per sign	Y	I	\$ 29.00	\$ 30.00
Dangerous/Restricted Dog Collar:					
• Small - 25mm x 450mm	Per collar	Y	I	\$ 41.00	\$ 42.50
• Medium - 40mm x 530mm	Per collar	Y	I	\$ 46.00	\$ 48.00
• Large - 50mm x 650mm	Per collar	Y	I	\$ 52.00	\$ 54.15
• X-Large - 50mm x 850mm	Per collar	Y	I	\$ 59.00	\$ 61.50
Compliance Certificate Dangerous/Restricted Dog Enclosure	Per animal	N	I	\$ 150.00	\$ 156.50
<b>POUND RELEASE FEES</b>					
Cat Traps	Per trap – refundable deposit only	Y	I	\$ 84.00	\$ 87.50
Dog/Cat (first time)	Per animal	N	I	\$ 17.25	\$ 18.00
Second or subsequent time in a 12 month period	Per animal	N	I	\$ 33.40	\$ 35.00
Sustenance per day impounded-Dog/Cat	Per animal per day	N	I	\$ 8.00	\$ 8.50
Conveyance of animals to pound	Per animal	N	I	At cost	At cost
Microchip fee (cat/dog) - excluding registration	Per animal	N	I	\$ 44.00	\$ 45.80
Microchip fee (cat/dog) - excluding registration - performed by vet	Per animal	N	I	As per vet - full cost recovery	As per vet - full cost recovery
<a href="#">Public Spaces (Unattended Property) Act 2021</a>					
Large Animals	Per animal	N	I	\$ 81.00	\$ 84.25
Sheep, goats, pigs & similar size animals	Per animal	N	I	\$ 17.80	\$ 18.50
Sustenance per day impounded - horses & cattle	Per animal per day	N	I	At cost	At cost
Sustenance per day impounded - sheep, goats, pigs	Per animal per day	N	I	At cost	At cost
Conveyance of animals to pound	Per animal	N	I	At cost	At cost

Code for Fees and Charges						
Charge set by Council						1
Charge set by Statute						2
Maximum charge set by statute and Council charges less than maximum						3
Charge set by Council in accordance with statutory guidelines						4

Function/Activity	Unit of Measure	GST	Code	Total Charge 2023/2024	Total Charge 2024/2025	
Release impounded shopping trolleys	Per trolley	N	I	\$ 67.00	\$ 69.75	
Release items other than livestock (miscellaneous)	Per item	N	I	\$ 10.00	\$ 10.50	
Vehicle Impounding Fee	Per vehicle	N	I	Full cost recovery	Full cost recovery	
For release of article (not a vehicle)	Per article	N	I	\$ 67.00	\$ 69.75	
<a href="#">Protection of the Environment - Operations Act 1997</a>						
Administrative cost of prepare and giving clean up notice Clause 94	Per notice	N	2	\$ 785.00	\$ 803.00	
Administrative cost of prepare and giving prevention notice Clause 100	Per notice	N	2	\$ 785.00	\$ 803.00	
Administrative cost of prepare and giving noise control notice Clause 267A	Per notice	N	2	\$ 785.00	\$ 803.00	
<a href="#">Building (Environmental Planning and Assessment)</a>						
DEVELOPMENT APPLICATION FEES						
Development involving the erection of a building, the carrying out of work or the demolition of a work or a building based on estimated cost of development. Based on cost of works as determined under Clause 251 EPAR (2021).						
Minor work under \$5000	Per application	N	2	\$ 138.00	\$ 144.00	
\$5,001–\$50,000	Per application	N	2	\$212, plus an additional \$3 for each \$1,000 (or part of \$1,000) over \$5,000.	\$220, plus an additional \$3 for each \$1,000 (or part of \$1,000) over \$5,000.	
\$50,001–\$250,000	Per application	N	2	\$442 plus an additional \$3.64 for each \$1,000 (or part of \$1,000) over \$50,000	\$459 plus an additional \$3.64 for each \$1,000 (or part of \$1,000) over \$50,000	
\$250,001–\$500,000	Per application	N	2	\$1,455 plus an additional \$2.34 for each \$1,000 (or part of \$1,000) over \$250,000	\$1,510 plus an additional \$2.34 for each \$1,000 (or part of \$1,000) over \$250,000	
\$500,001–\$1,000,000	Per application	N	2	\$2,189 plus an additional \$1.64 for each \$1,000 (or part of \$1,000) over \$500,000	\$2,272 plus an additional \$1.64 for each \$1,000 (or part of \$1,000) over \$500,000	
\$1,000,001–\$10,000,000	Per application	N	2	\$3,280 plus an additional \$1.44 for each \$1,000 (or part of \$1,000) over \$1,000,000	\$3,404 plus an additional \$1.44 for each \$1,000 (or part of \$1,000) over \$1,000,000	

Code for Fees and Charges						
Charge set by Council				1		
Charge set by Statute				2		
Maximum charge set by statute and Council charges less than maximum				3		
Charge set by Council in accordance with statutory guidelines				4		
Function/Activity	Unit of Measure	GST	Code	Total Charge 2023/2024	Total Charge 2024/2025	
More than \$10,000,000	Per application	N	2	\$19,915 plus an additional \$1.19 for each \$1,000 (or part of \$1,000) over \$10,000,000	\$20,667 plus an additional \$1.19 for each \$1,000 (or part of \$1,000) over \$10,000,000	
Outdoor Advertisement	Per application	N	2	\$357 including one advertisement plus \$93 for each additional advertisement	\$371 including one advertisement plus \$93 for each additional advertisement	
Dwelling House \$100,000 or less - maximum fee payable	Per application	N	2	\$ 571.00	\$ 592.00	
Additional fee for a DA or modification application that is referred to a Design Review Panel for advice	Per application	N	2	\$ 3,763.00	\$ 3,905.00	
Development being change of use ( <b>NOT</b> involving the erection of a building, <b>NOT</b> involving the carrying out of a work, <b>NOT</b> involving the subdivision of land or <b>NOT</b> involving the demolition of a building or work)	Per application	N	2	\$ 357.00	\$ 371.00	
SUBDIVISION FEES						
Subdivision of land involving opening of public road	Per application	N	2	\$ 833.00	\$ 865.00	
Plus per each additional lot created	Per application	N	2	\$ 65.00	\$ 65.00	
Subdivision of land not involving opening of public road	Per application	N	2	\$ 414.00	\$ 430.00	
Plus per each additional lot created	Per application	N	2	\$ 53.00	\$ 53.00	
Subdivision of land for Strata Title	Per application	N	2	\$ 414.00	\$ 430.00	
Plus per each additional lot created	Per application	N	2	\$ 65.00	\$ 65.00	
NOTE: For example, a plan of subdivision that provides for 5 lots over land that has previously comprised 2 lots will result in the creation of 3 additional lots, and so attract a fee that includes a base amount of \$833 or \$414, as the case requires, together with a further amount of \$65 or \$53, as the case requires, for each of the 3 additional lots.						
Subdivision Certificate Application	Per application	N	1	\$ 218.00	\$ 227.00	
Plus per each additional lot created	Per lot per application	N	1	\$ 27.00	\$ 28.25	
Signing of Plans of Consolidation & other plans not requiring Subdivision Certificate	Per plan	N	1	\$ 218.00	\$ 227.00	

<a href="#">Code for Fees and Charges</a>						
Charge set by Council						1
Charge set by Statute						2
Maximum charge set by statute and Council charges less than maximum						3
Charge set by Council in accordance with statutory guidelines						4

Function/Activity	Unit of Measure	GST	Code	Total Charge 2023/2024	Total Charge 2024/2025
<b>COMPLIANCE CERTIFICATE FEES (INCLUDING SUBDIVISION)</b>					
per inspection required determined by PCA					
1. Water	Per certificate / inspection	Y	I	\$ 84.00	\$ 87.50
2. Sewer	Per certificate / inspection	Y	I	\$ 84.00	\$ 87.50
3. Roads, kerb & gutter, Footpath	Per certificate / inspection	Y	I	\$ 84.00	\$ 87.50
4. Access	Per certificate / inspection	Y	I	\$ 84.00	\$ 87.50
5. Drainage	Per certificate / inspection	Y	I	\$ 84.00	\$ 87.50
<b>FEES FOR ADVERTISING OF DEVELOPMENT</b>					
Advertising Fee for Designated Development	Per application	N	2	\$ 2,785.00	\$ 2,890.00
Advertising Fee for Advertised Development Note: Consent authority must refund so much of the fee paid under this clause as is not spent in giving notice.	Per application	N	3	At cost, to a maximum of \$1,385	At cost, to a maximum of \$1,438
Advertising fee for development for which an environmental planning instrument or development control plan requires notice to be given	Per application	N	3	At cost, to a maximum of \$1,385	At cost, to a maximum of \$1,438
Advertising Fee for Prohibited Development	Per application	N	2	\$ 1,385.00	\$ 1,438.00
Giving of notice for other development for which a community participation plan requires notice to be given	Per application	N	2	\$ 1,385.00	\$ 1,438.00
Giving of notice for nominated integrated development, threatened species development or Class 1 aquaculture development	Per application	N	2	\$ 1,385.00	\$ 1,438.00
Neighbour notification of Development where Advertising is not required	Per Application	N	3	\$ 123.50	\$ 129.00
<b>ADDITIONAL FEES FOR APPROVALS REQUIRING REFERRAL</b>					
Designated Development additional fee (in addition to DA fee and other applicable fees)	Per certificate / inspection	N	2	\$ 1,154.00	\$ 1,198.00
Additional fee for application requiring Concurrence Referral	Per concurrence	N	2	\$ 176.00	\$ 183.00
Concurrence fee payable to a Concurrence Authority	Per concurrence	N	2	\$ 401.00	\$ 416.00
Additional fee for application requiring Integrated Referral	Per integrated approval	N	2	\$ 176.00	\$ 183.00
Integrated Authority approval fee payable to Integrated Approval Authority	Per integrated approval	N	2	\$ 401.00	\$ 416.00
Additional fee for development application that is referred to design review panel for advice	Per referral	N	2	\$ 3,763.00	\$ 3,905.00

<a href="#">Code for Fees and Charges</a>						
Charge set by Council					1	
Charge set by Statute					2	
Maximum charge set by statute and Council charges less than maximum					3	
Charge set by Council in accordance with statutory guidelines					4	

Function/Activity	Unit of Measure	GST	Code	Total Charge 2023/2024	Total Charge 2024/2025
FEE FOR APPLICATION TO REVIEW DEVELOPMENT APPLICATION DETERMINATION UNDER Part 8 of EPAA					
Development involving the erection of a building, the carrying out of work or the demolition of a work or a building based on estimated cost of development. Based on cost of works as determined under Clause 251 of Environmental Planning and Assessment Regulation 2021.					
Up to \$5,000	Per application	N	2	\$ 69.00	\$ 71.00
\$5,001–\$250,000	Per application	N	2	\$107 plus an additional \$1.50 for each \$1,000 (or part of \$1,000) over \$5,000	\$111 plus an additional \$1.50 for each \$1,000 (or part of \$1,000) over \$5,000
\$250,001–\$500,000	Per application	N	2	\$628 plus an additional \$0.85 for each \$1,000 (or part of \$1,000) over \$250,000	\$651 plus an additional \$0.85 for each \$1,000 (or part of \$1,000) over \$250,000
\$500,001–\$1,000,000	Per application	N	2	\$894 plus an additional \$0.50 for each \$1,000 (or part of \$1,000) over \$500,000	\$927 plus an additional \$0.50 for each \$1,000 (or part of \$1,000) over \$500,000
\$1,000,001–\$10,000,000	Per application	N	2	\$1,238 plus an additional \$0.40 for each \$1,000 (or part of \$1,000) over \$1,000,000	\$1,285 plus an additional \$0.40 for each \$1,000 (or part of \$1,000) over \$1,000,000
More than \$10,000,000	Per application	N	2	\$5,943 plus an additional \$0.27 for each \$1,000 (or part of \$1,000) over \$10,000,000	\$6,167 plus an additional \$0.27 for each \$1,000 (or part of \$1,000) over \$10,000,000
Appeal against determination of modification under section 8.9 of the Act	Per application	N	2	50% of the original fee	50% of the original DA fee paid
Review change of use application	Per application	N	2	50% of the original fee	50% of the original DA fee paid

<a href="#">Code for Fees and Charges</a>						
Charge set by Council						1
Charge set by Statute						2
Maximum charge set by statute and Council charges less than maximum						3
Charge set by Council in accordance with statutory guidelines						4

Function/Activity	Unit of Measure	GST	Code	Total Charge 2023/2024	Total Charge 2024/2025
Application for review of development application not involving the erection of a building, the carrying out of work or the demolition of a work or building under section 8.3 of the Act	Per application	N	2	50% of the original DA fee paid	50% of the original DA fee paid
Review of Development Application for Dwelling House <\$100,000	Per application	N	2	\$ 238.00	\$ 247.00
Additional amount if notice of the application is required to be given under section 8.3 of the Act	Per application	N	2	Not more than \$778	Not more than \$807
<b>REVIEW OF DECISION TO REJECT DEVELOPMENT APPLICATION</b>					
If estimated cost of DA is less than \$100,000	Per application	N	2	\$ 69.00	\$ 71.00
If estimated cost of DA is from \$100,000 to \$1,000,000	Per application	N	2	\$ 188.00	\$ 195.00
If estimated cost of DA is more than \$1,000,000	Per application	N	2	\$ 313.00	\$ 325.00
<b>FEE FOR APPLICATION TO MODIFY A CONSENT FOR LOCAL DEVELOPMENT</b>					
Modification for Dwelling house <\$100,000	Per application	N	2	\$ 238.00	\$ 247.00
Modifications involving minor error, misdescription or miscalculation 4.55(1)	Per application	N	2	\$ 89.00	\$ 92.00
Application for modifications involving minimal environmental impact and the development to which the consent as modified relates is substantially the same development as the development for which the consent was originally granted 4.55(1A) or 4.56(1)	Per application	N	2	\$809 or 50% of the fee for the original development application fee, whichever is the lesser	\$839 or 50% of the fee for the original development application fee, whichever is the lesser
Application for modification which, in the opinion of the consent authority, is not of minimal environmental impact. Where the original fee for the original application was less than \$100 4.55(2) or 4.56(1)	Per application	N	2	50% of original fee	50% of original fee
Application for modification which, in the opinion of the consent authority, is not of minimal environmental impact. Where the original fee for the original application was more than \$100 and does not involve the erection of a building, the carrying out of work or the demolition of a work or building 4.55(2) or 4.56(1)	Per application	N	2	50% of original fee	50% of original fee
Application for modification which, in the opinion of the consent authority, is not of minimal environmental impact. Where the original fee for the original application was more than \$100 and the original development application involved the erection of a dwelling house with an estimated cost of \$100,000 or less 4.55(2) or 4.56(1)	Per application	N	2	\$ 238.00	\$ 247.00

<a href="#">Code for Fees and Charges</a>						
Charge set by Council					1	
Charge set by Statute					2	
Maximum charge set by statute and Council charges less than maximum					3	
Charge set by Council in accordance with statutory guidelines					4	

Function/Activity	Unit of Measure	GST	Code	Total Charge 2023/2024	Total Charge 2024/2025
Modification application under the Act, section 4.55(2) or 4.56(1) that does not, in the consent authority's opinion, involve minimal environmental impact, if the fee for the original application was 1 fee unit or more and the application relates to an original development application, other than an original development application specified in item 4.3 or 4.4, with an estimated cost of development of—					
Up to \$5,000		N	2	\$ 69.00	\$ 71.00
\$5,001–\$250,000	Per application	N	2	\$106 plus an additional \$1.50 for each \$1,000 (or part of \$1,000) over \$5,000	\$110 plus an additional \$1.50 for each \$1,000 (or part of \$1,000) over \$5,000
\$250,001–\$500,000	Per application	N	2	\$628 plus an additional \$0.85 for each \$1,000 (or part of \$1,000) over \$250,000	\$651 plus an additional \$0.85 for each \$1,000 (or part of \$1,000) over \$250,000
\$500,001–\$1,000,000	Per application	N	2	\$899 plus an additional \$0.50 for each \$1,000 (or part of \$1,000) over \$500,000	\$927 plus an additional \$0.50 for each \$1,000 (or part of \$1,000) over \$500,000
\$1,000,001–\$10,000,000	Per application	N	2	\$1,238 plus an additional \$0.40 for each \$1,000 (or part of \$1,000) over \$1,000,000	\$1,285 plus an additional \$0.40 for each \$1,000 (or part of \$1,000) over \$1,000,000
More than \$10,000,000	Per application	N	2	\$5,943 plus an additional \$0.27 for each \$1,000 (or part of \$1,000) over \$10,000,000	\$6,167 plus an additional \$0.27 for each \$1,000 (or part of \$1,000) over \$10,000,000
Plus an additional amount if notification or advertising of the modification is required to be given under section 4.55(2) or 4.56(1) of the EPAA	Per application	N	2	\$ 835.00	\$ 866.00
Plus an additional fee if the modification application is accompanied by statement of qualified designer	Per application	N	2	\$ 954.00	\$ 990.00
Plus an additional fee if the modification application is referred to design review panel for advice	Per application	N	2	\$ 3,763.00	\$ 3,905.00
Plus an additional fee for modification of consent for residential apartment buildings where Clause 102 EPAR 2021 applies	Per application	N	2	\$ 953.00	\$ 988.00

Code for Fees and Charges						
Charge set by Council				1		
Charge set by Statute				2		
Maximum charge set by statute and Council charges less than maximum				3		
Charge set by Council in accordance with statutory guidelines				4		
Function/Activity	Unit of Measure	GST	Code	Total Charge 2023/2024	Total Charge 2024/2025	
COMPLYING DEVELOPMENT CERTIFICATE (CDC) ASSESSMENT FEE						
Complying Development Certificate fee	Per certificate	Y	I	\$181.00 plus equivalent CC fees	\$188.50 plus equivalent CC fees	
Administration Fee - Charged for assessment of the Complying Development Certificate (CDC) if it is withdrawn.	Per withdrawn certificate	Y	I	\$ 125.00	\$ 130.15	
If the CDC is refused then all fees will be retained.						
COMPLYING DEVELOPMENT MODIFICATION FEE						
Complying Development Certificate Modification Fee	Per certificate	Y	I	50% of original fees	50% of original fees	
CONSTRUCTION CERTIFICATE ASSESSMENT FEE						
Base fee - cost up to \$5,000	Per certification	Y	I	\$ 121.00	\$ 125.96	
• Plus each additional \$1,000 over \$5,000 up to \$100,000	Per \$1,000	Y	I	\$ 7.92	\$ 8.24	
• Plus each additional \$1,000 over \$100,000 up to \$250,000	Per \$1,000	Y	I	\$ 4.04	\$ 4.21	
• Plus each additional \$1,000 over \$250,000	Per \$1,000	Y	I	\$ 2.12	\$ 2.21	
CONSTRUCTION CERTIFICATE MODIFICATION FEE						
Minor amendment	Per application	Y	I	50% of original fees	\$ 125.00	
All other amendments	Per application	Y	I	New charge	50% of original fees with a minimum charge of \$180.00	
INSPECTION FEES						
Inspection fee (where Council is nominated as the Principal Certifying Authority by the applicant at the time of submission of application. Inspection fee charged per mandatory inspection and occupation certificate)	Per inspection	Y	I	\$ 194.00	\$ 201.50	
Inspection carried out on behalf of PCA (excludes Occupation Certificate - refer to Occupation Certificate Fee)	Per inspection	Y	I	\$ 370.00	\$ 385.50	
Note 1: Guideline for charging at CC lodgement stage: Base charge 5 inspections plus Occupation certificate fee for class 1 buildings new single level dwelling, dwelling additions and the like. Base charge 2 inspections plus Occupation Certificate for class 10 buildings garage carport, swimming pools and the like. Commercial and industrial buildings charge base 5 plus OC. Note: Additional inspection fees may be charged over and above base number per inspection.						
Note 2: Where inspector arrives on site at appointed time and job is not ready for inspection or does not comply, an additional inspection fee will be charged for the reinspection.						
OCCUPATION CERTIFICATE FEE						
Applies when Council is not the original PCA relating to the development & includes guidance with procedure change PCA	Per application	Y	I	New charge	\$ 960.55	

Code for Fees and Charges						
Charge set by Council						1
Charge set by Statute						2
Maximum charge set by statute and Council charges less than maximum						3
Charge set by Council in accordance with statutory guidelines						4

Function/Activity	Unit of Measure	GST	Code	Total Charge 2023/2024	Total Charge 2024/2025
ADMINISTRATION FEE FOR UNAUTHORISED DEVELOPMENT (Additional to DA, CC, OC, Inspection & Building Information Certificate Fees)					
Class 10 Buildings and minor additions to Class 1a buildings i.e. carport, pool, garages, decks, single room	Per development	Y	I	\$ 600.00	\$ 625.00
Class 2 - 9 buildings and larger additions to Class 1a Buildings i.e. larger residential additions, commercial and industrial development	Per development	Y	I	\$ 1,201.00	\$ 1,250.50
PLANNING PROPOSAL					
Pre-lodgement consultation	Per proposal	N	I	\$ 314.00	No Charge
Local Environmental Plans & Development Control Plans					
Strategic Planning - Planning Proposals					
Basic Planning Proposal					
A basic planning proposal refers to any one or more of the following proposed LEP amendment types, including an amendment:					
-To correct an administrative error					
-For a few minor 'housekeeping' amendments					
-To list a local heritage item					
-To reclassify land where the Governor's approval is not required					
-That is consistent with a Department endorsed/approved local strategy, such as a Local Housing Strategy					
-That is consistent with section 3.22 Expedited amendments of environmental planning instruments of the EP&A Act to:					
a) correct an obvious error in the principal instrument consisting of a misdescription, the inconsistent numbering of provisions, a wrong cross-reference, a spelling error, a grammatical mistake, the insertion of obviously missing words, the removal of obviously unnecessary words or a formatting error					
b) address matters in the principal instrument that are of a consequential, transitional, machinery or other minor nature, and/or					
c) deal with matters that the Minister considers do not warrant compliance with the conditions precedent for the making of the instrument because they will not have any significant adverse impact on the environment or					
Lodgement	Per application	N	I	New charge	\$ 4,000.00
Submission to gateway	Per application	N	I	New charge	\$ 6,000.00
Exhibition through to finalisation	Per application	N	I	New charge	\$ 5,000.00

Code for Fees and Charges						
Charge set by Council						1
Charge set by Statute						2
Maximum charge set by statute and Council charges less than maximum						3
Charge set by Council in accordance with statutory guidelines						4

Function/Activity	Unit of Measure	GST	Code	Total Charge 2023/2024	Total Charge 2024/2025
<b>Standard Planning Proposal</b> A standard planning proposal refers to any one or more of the following proposed LEP amendment types, including an amendment: - To change the land use zone where the proposal is consistent with the objectives identified in the LEP for that proposed zone - That relates to altering the principal development standards of the LEP - That relates to the addition of a permissible land use or uses and/or any conditional arrangements under Schedule 1 Additional Permitted Uses of the LEP - That is consistent with an endorsed District/Regional Strategic Plan and/or LSPS - Relating to classification or reclassification of public land through the LEP					
Lodgement	Per application	N	I	New charge	\$ 8,000.00
Submission to gateway	Per application	N	I	New charge	\$ 16,000.00
Exhibition through to finalisation	Per application	N	I	New charge	\$ 11,000.00
<b>Complex Planning Proposal</b> A complex planning proposal refers to any one or more of the following proposed LEP amendment types, including an amendment: - To change in the land use zone and/or the principal development standards of the LEP, which would result in a significant increase in demand for supporting local, regional or State infrastructure and would require infrastructure funding - To respond to a new policy e.g. local character or new provision not in the standard instrument template - That is inconsistent with a District/Regional Plan or council's endorsed LSPS - Responding to a change in circumstances, such as the investment in new infrastructure or changing demographic trends - That is progressed under the Aboriginal Land SEPP - Any other amendment or amendments that are not categorised as a principal LEP, standard or basic planning proposal.					
Lodgement	Per application	N	I	New charge	\$ 15,000.00
Submission to gateway	Per application	N	I	New charge	\$ 20,000.00
Exhibition through to finalisation	Per application	N	I	New charge	\$ 14,000.00
<b>PLANNING AGREEMENTS</b>					
Negotiation and Assessment	Per application	N	I	New charge	\$ 1,000.00
Public consultation and notification	Per application	N	I	New charge	\$ 1,000.00
Council reporting, finalisation and registration	Per application	N	I	New charge	\$ 1,000.00
Legal costs to Council	Per application	N	I	New charge	At cost
<b>DEVELOPMENT CONTROL PLANS</b>					
Change of DCP map to amend the development potential of specific land - per application	Per application	N	I	New charge	\$ 4,951.10
Comprehensive DCP (current)	Per application	N	I	New charge	\$ 586.00
DCP extracts (per chapter)	Per application	N	I	New charge	\$ 50.55

Code for Fees and Charges						
Charge set by Council						1
Charge set by Statute						2
Maximum charge set by statute and Council charges less than maximum						3
Charge set by Council in accordance with statutory guidelines						4
Function/Activity	Unit of Measure	GST	Code	Total Charge 2023/2024	Total Charge 2024/2025	
PLANNING CERTIFICATES						
Section 10.7(2) - certificate fee charged per assessment to a maximum of 5 adjoining parcels. Where there are more than 5 parcels in an assessment and/or the parcels are not adjoining, additional fees will be charged .	per assessment to a max of 5 adjoining parcels	N	2	\$ 67.00	\$ 69.00	
Section 10.7(5) - certificate fee charged per assessment to a maximum of 5 adjoining parcels. Where there are more than 5 parcels in an assessment and/or the parcels are not adjoining, additional fees will be charged .	per assessment to a max of 5 adjoining parcels	N	2	\$ 101.00	\$ 105.00	
Section 121ZP / 735A (Outstanding Notice)	Per application	N	I	\$ 103.00	\$ 107.25	
Plus where a certificate requires a site inspection	Per inspection	Y	I	\$ 194.00	\$ 201.50	
Plus urgency fee	per application	Y	I	New charge	\$ 70.00	
BUILDING INFORMATION CERTIFICATE FEE - DIV 6.7 OF THE ACT						
Same for each dwelling contained in the building or in any other building on the allotment.						
Class 1 and 10 buildings	Per dwelling	N	I	\$ 279.00	\$ 290.50	
Any other class of Building not exceeding 200m2	Per building	N	I	\$ 279.00	\$ 290.50	
ANY OTHER CLASS OF BUILDING EXCEEDING 200M <sup>2</sup> BUT NOT EXCEEDING 2,000M <sup>2</sup>						
• base fee	Per application	N	I	\$ 279.00	\$ 290.50	
• plus per m <sup>2</sup> over 200m <sup>2</sup>	Per m <sup>2</sup>	N	I	\$ 0.56	\$ 0.58	
ANY OTHER CLASS OF BUILDING EXCEEDING 2,000M <sup>2</sup>						
• base fee	Per application	N	I	\$ 1,300.00	\$ 1,353.50	
• plus per m <sup>2</sup> over 2,000m <sup>2</sup>	Per m <sup>2</sup>	N	I	\$ 0.09	\$ 0.09	
Subsequent Inspections	Per inspection	N	I	\$ 113.00	\$ 118.00	
Copy of Building Certificate	Per copy	N	I	\$ 16.15	\$ 16.85	
The prescribed fee for a certified copy of a document, map or plan referred to in section 10.8(2) of the Act	Per copy	N	2	\$ 66.00	\$ 69.00	
Where required consent not obtained previously, Construction Certificates and Development Application Fees apply in addition to Building Information certificate Fees	Per application	N	I	CC + DA Fees apply in addition to BIC Fees	CC + DA Fees apply in addition to BIC Fees	
FEES FOR LODGEMENT OF CERTIFICATES (BY PRIVATE CERTIFIER)						
Fee for lodgement of Complying Development Certificate	Per application	N	I	\$ 45.00	\$ 46.85	
FEE FOR LODGEMENT OF PART 6 CERTIFICATES						
• construction certificate-per certificate	Per certificate	N	I	\$ 45.00	\$ 46.85	
• occupation certificate-per certificate	Per certificate	N	I	\$ 45.00	\$ 46.85	
• subdivision certificate-per certificate	Per certificate	N	I	\$ 45.00	\$ 46.85	
ASSESSMENT OF ALTERNATIVE SOLUTION						
per performance clause-not fire	Per performance clause	Y	I	\$ 194.00	\$ 201.50	

Code for Fees and Charges						
Charge set by Council						1
Charge set by Statute						2
Maximum charge set by statute and Council charges less than maximum						3
Charge set by Council in accordance with statutory guidelines						4

Function/Activity	Unit of Measure	GST	Code	Total Charge 2023/2024	Total Charge 2024/2025
FIRE SAFETY CERTIFICATES & STATEMENT LODGEMENT FEES					
Lodgement/registration of essential service certificates	Per lodgement /registration	N	I	\$ 43.00	\$ 44.75
Registration of Fire Safety Statement	Per registration	N	I	\$ 27.00	\$ 28.10
Drafting of Fire Safety Schedule for existing class 2-9 buildings	Per schedule	Y	I	\$ 43.00	\$ 44.75
Fire Safety Audit	Per audit	Y	I	\$ 192.00	\$ 199.85
SUBDIVISION WORKS CERTIFICATE					
WATER					
Water quality facility or constructed wetland or on-sit stormwater detention basin	Per lot	Y	I	\$ 11.50	\$ 12.00
Water mains - pipes	Per lineal metre	Y	I	\$ 8.70	\$ 9.00
Water mains - structures (pumps, tanks, hydrants)	Per structure	Y	I	\$ 114.30	\$ 119.00
STORMWATER					
Trunk stormwater drainage culvert structure (minimum twin cell 1,200mm diameter)	Per structure	Y	I	\$ 114.30	\$ 119.00
Stormwater drainage pipes (excluding inter-allotment drainage)	Per lineal metre	Y	I	\$ 8.70	\$ 9.00
Stormwater drainage pits, headwalls and gross pollutant traps (excluding inter-allotment drainage)	Per structure	Y	I	\$ 11.50	\$ 12.00
Inter-allotment drainage	Per lineal metre	Y	I	\$ 2.90	\$ 3.00
SEWER					
Sewer mains - pipes	Per lineal metre	Y	I	\$ 8.70	\$ 9.00
Sewer mains - structures (manholes, pumps, junctions)	Per structure	Y	I	\$ 11.50	\$ 12.00
ROADS					
Half road construction (or up to half road) including kerb and gutter (excluding stormwater drainage and concrete paths). Items that are also applicable include private driveway/access, right of access where flexible pavement is proposed	Per lineal metre	Y	I	\$ 11.50	\$ 12.00
Full road construction including kerb and gutter (excluding stormwater drainage and concrete paths)	Per lineal metre	Y	I	\$ 14.40	\$ 15.00
Full road construction - rural roads with table drains or similar including private access roads	Per lineal metre	Y	I	\$ 5.80	\$ 6.00
MISCELLANEOUS					
Earthworks where separate Construction Certificate is required - lot greater than 750m <sup>2</sup>	Per lot	Y	I	\$55.50 per lot (minimum \$200)	\$57.80 per lot (minimum \$200)
Additional compliance inspections - where reinspection is required	Per inspection	Y	I	\$ 182.00	\$ 189.00
Additional design assessment including updating details in the Construction Certificate or civil design considerations	Per hour	Y	I	\$ 138.50	\$ 144.00
Additional fees - depending on extent, scope and number of assessments required. Additional fees range from 5% to 50% of initial fee	Per application	Y	I	By Quote	By Quote

Code for Fees and Charges						
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Function/Activity	Unit of Measure	GST	Code	Total Charge 2023/2024	Total Charge 2024/2025	
WASTE DISPOSAL						
Waste						
<ul style="list-style-type: none"><li>Any materials disposed at this facility which are generated from a regulated waste area will attract the appropriate EPA levies.</li><li>All commercial transactions are to be weighed and the appropriate waste stream tonnage charge applied.</li></ul>						
MRF CHARGES						
Plastics only – PET, HDPE, PVE	N/A	N/A	-	No Charge	No Charge	
Cans – steel & aluminium	N/A	N/A	-	No Charge	No Charge	
Paper & cardboard	N/A	N/A	-	No Charge	No Charge	
Glass – brown, green & clear	N/A	N/A	-	No Charge	No Charge	
GREEN WASTE						
Grass Cuttings		Y	I	\$ 5.00	\$ 5.20	
Minimum charge - mixed greens/leaves, branches	Sulo Bin	Y	I	\$ 6.00	\$ 6.20	
Ute / single axle trailer (up to 7x4)	1/2 Load	Y	I	\$ 11.00	\$ 11.50	
Ute / single axle trailer (up to 7x4)	Full load	Y	I	\$ 22.00	\$ 23.00	
Large truck / commercial / dual axle trailer	Per tonne	Y	I	\$100.00 (minimum charge \$11.00)	\$104.50 (minimum charge \$11.50)	
Large tree trunks / roots	Per tonne	Y	I	\$150.00 (minimum charge \$22.00)	\$156.00 (minimum charge \$23.00)	
FILL						
Clean fill (topsoil/garden soil - no stone or rock)	Per tonne	Y	I	\$ 10.00	\$ 10.40	
Inert fill (topsoil/clay - with brick/glass/timber or rock)	Per tonne	Y	I	\$50.00 (minimum charge \$10.00)	\$52.00 (minimum charge \$10.40)	
Restricted contaminated solid waste	Per tonne	Y	I	\$ 350.00	\$ 365.00	
RESIDENTIAL						
Minimum charge (per bin over weighbridge)	Per Bin	Y	I	\$ 8.00	\$ 8.30	
Ute / single axle trailer (up to 7x4)	1/2 Load	Y	I	\$ 25.00	\$ 26.00	
Ute / single axle trailer (up to 7x4)	Full load	Y	I	\$ 50.00	\$ 52.00	
Large truck / commercial mixed waste	Per tonne	Y	I	\$ 167.00	\$ 174.50	
Council garbage truck	Per tonne	Y	I	\$ 167.00	\$ 174.50	
Document Security Disposal	Minimum charge	Y	I	\$ 30.00	\$ 31.30	
Mattress (single)	Per unit	Y	I	\$ 15.00	\$ 15.60	
Mattress (double and larger)	Per unit	Y	I	\$ 30.00	\$ 31.30	

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Function/Activity	Unit of Measure	GST	Code	Total Charge 2023/2024	Total Charge 2024/2025
<b>COMMERCIAL WASTE - 240L MGB HIRE</b>					
Event bin hire per 240L MGB (includes hire / collection / waste disposal)	Per MGB	Y	I	\$ 20.00	\$ 20.90
Bin Hire (waste charges not included)	Per MGB	Y	I	\$ 6.80	\$ 7.10
Drop off / collection fee out of town limits	Per MGB	Y	I	\$2.00 per kilometre out of town limits	\$2.10 per kilometre out of town limits
<b>TYRES</b>					
Push bike	Per unit	Y	I	\$ 5.00	\$ 5.20
Motor bike or car	Per unit	Y	I	\$ 20.00	\$ 20.90
Light Truck or 4WD	Per unit	Y	I	\$ 25.00	\$ 26.00
Heavy truck	Per unit	Y	I	\$ 40.00	\$ 41.80
Tractor front / small	Per unit	Y	I	\$ 40.00	\$ 41.80
Tractor rear	Per unit	Y	I	\$ 140.00	\$ 146.30
Earthmoving up to 2m	Per unit	Y	I	\$ 300.00	\$ 313.50
<b>TYRES - ON RIM</b>					
Motor bike or car	Per unit	Y	I	\$ 25.00	\$ 26.00
Light Truck or 4WD	Per unit	Y	I	\$ 30.00	\$ 31.30
Heavy truck	Per unit	Y	I	\$ 45.00	\$ 47.00
Tractor front / small	Per unit	Y	I	\$ 45.00	\$ 47.00
Tractor rear	Per unit	Y	I	\$ 150.00	\$ 156.70
Earthmoving up to 2m	Per unit	Y	I	\$ 310.00	\$ 324.00
<b>METAL (CLEAN AND SEPARATED)</b>					
Car Bodies	Each	Y	I	\$ 50.00	\$ 52.00
Car bodies with tyres, batteries and oil removed	Each	Y	I	No Charge	No Charge
Steel/black iron	Per tonne	Y	I	No Charge	No Charge
White goods	Per unit	Y	I	No Charge	No Charge
Fencing wire	Per tonne	Y	I	No Charge	No Charge
Steel drums	Each	Y	I	No Charge	No Charge
Steel tanks	Each	Y	I	No Charge	No Charge
<b>BUILDING MATERIALS (CLEAN)</b>					
Asbestos and asbestos contaminated material	Per tonne	Y	I	\$ 400.00	\$ 418.00
Asbestos contaminated material from one residential house (non-commercial purposes) up to 50 tonnes	First 50 tonnes	Y	I	\$ 12,000.00	\$ 12,540.00
Additional asbestos contaminated material from same residential home	Per tonne	Y	I	\$ 167.00	\$ 174.50
Builders waste mixed / bulk demolition	Per tonne	Y	I	\$ 167.00	\$ 174.50
Builders timber / pallets	Per tonne	Y	I	\$ 167.00	\$ 174.50
Bricks and/or concrete	Per tonne	Y	I	\$ 120.00	\$ 125.40

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Function/Activity	Unit of Measure	GST	Code	Total Charge 2023/2024	Total Charge 2024/2025
<b>ANIMAL DISPOSAL</b>					
Horses, cows and bulls	Per animal	Y	I	\$ 70.00	\$ 73.00
Calves and foals	Per animal	Y	I	\$ 60.00	\$ 62.70
Sheep, goats, deer, pigs, kangaroos etc.	Per animal	Y	I	\$ 40.00	\$ 41.80
Dogs, cats, possums	Per animal	Y	I	\$ 15.00	\$ 15.70
Offal	Per m3	Y	I	\$ 30.00	\$ 31.30
Bulk animal disposal	Per tonne	Y	I	\$ 400.00	\$ 418.00
<a href="#">Other Waste</a>					
e-waste	Item	Y	I	No Charge	No Charge
All types of oils	Each	Y	I	No Charge	No Charge
Batteries (vehicles, cars etc.)	Each	Y	I	No Charge	No Charge
<a href="#">MGB Replacement Charges</a>					
240 litre bin (New)	Per Bin	Y	I	\$ 90.00	\$ 94.00
120 litre bin (New)	Per Bin	Y	I	\$ 90.00	\$ 94.00
<a href="#">Weighbridge Ticket</a>					
Weighbridge Ticket	Each	Y	I	\$ 25.00	\$ 26.10
<b>DISCHARGE OF LIQUID TRADE WASTE TO SEWERAGE SYSTEM</b>					
<a href="#">Application Fee</a>					
Application fee	Per application	N	4	\$ 103.00	\$ 107.00
Renewal fee	Per application	N	4	\$ 51.00	\$ 53.00
<a href="#">Annual trade waste fee</a>					
• Category 1 discharger	Per year	N	4	\$ 113.50	\$ 118.00
• Category 2/2S discharger	Per year	N	4	\$ 226.50	\$ 236.00
• Category 3 discharger	Per year	N	4	\$ 761.50	\$ 793.00
Re-inspection Fee	Per re-inspection	N	4	\$ 95.50	\$ 99.00
Trade Waste usage Charge	\$/kL	N	4	\$ 2.00	\$ 2.08
Trade Waste usage Charge for dischargers where appropriate pre-treatment facilities are not installed or maintained	\$/kL	N	4	\$ 17.50	\$ 18.20
<a href="#">Substances</a>					
<b>EXCESS MASS CHARGES U VALUE FOR SUBSTANCE</b>					
(See Section 3.5.5 of Council's Policy 3.60)					
Acid demand, pH>10	\$/kg	N	4	\$ 0.87	\$ 0.91
Alkali demand, pH<7	\$/kg	N	4	\$ 0.87	\$ 0.91
Aluminium	\$/kg	N	4	\$ 0.87	\$ 0.91
Ammonia (as N)	\$/kg	N	4	\$ 2.57	\$ 2.68
Arsenic	\$/kg	N	4	\$ 86.55	\$ 90.10
Barium	\$/kg	N	4	\$ 43.26	\$ 45.03
BOD	\$/kg	N	4	\$ 0.87	\$ 0.91

## Code for Fees and Charges

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Function/Activity	Unit of Measure	GST	Code	Total Charge 2023/2024	Total Charge 2024/2025
Boron	\$/kg	N	4	\$ 0.87	\$ 0.91
Bromine	\$/kg	N	4	\$ 17.31	\$ 18.02
Cadmium	\$/kg	N	4	\$ 399.50	\$ 415.88
Chloride	\$/kg	N	4	\$ 0.00	\$ 0.00
Chlorinated Hydrocarbons	\$/kg	N	4	\$ 43.26	\$ 45.03
Chlorinated Phenolics	\$/kg	N	4	\$ 1,730.62	\$ 1,801.58
Chlorine	\$/kg	N	4	\$ 1.76	\$ 1.83
Chromium	\$/kg	N	4	\$ 28.65	\$ 29.82
Herbicides/Defoliants	\$/kg	N	4	\$ 859.47	\$ 894.71
Cobalt	\$/kg	N	4	\$ 17.51	\$ 18.23
Copper	\$/kg	N	4	\$ 17.51	\$ 18.23
Cyanide	\$/kg	N	4	\$ 85.96	\$ 89.48
Fluoride	\$/kg	N	4	\$ 4.30	\$ 4.48
Formaldehyde	\$/kg	N	4	\$ 1.75	\$ 1.82
Total Oil and Grease	\$/kg	N	4	\$ 1.54	\$ 1.60
Iron	\$/kg	N	4	\$ 1.75	\$ 1.82
Lead	\$/kg	N	4	\$ 42.97	\$ 44.73
Lithium	\$/kg	N	4	\$ 8.59	\$ 8.94
Manganese	\$/kg	N	4	\$ 8.59	\$ 8.94
Mercaptans	\$/kg	N	4	\$ 85.96	\$ 89.48
Mercury	\$/kg	N	4	\$ 2,864.93	\$ 2,982.39
Methylene Blue Active Substances (MBAS)	\$/kg	N	4	\$ 0.86	\$ 0.90
Molybdenum	\$/kg	N	4	\$ 0.86	\$ 0.90
Nickel	\$/kg	N	4	\$ 28.65	\$ 29.82
Total Kjeldahl Nitrogen	\$/kg	N	4	\$ 0.23	\$ 0.24
Organoarsenic Compounds	\$/kg	N	4	\$ 859.47	\$ 894.71
Pesticides General (excludes organochlorines and organophosphates)	\$/kg	N	4	\$ 859.47	\$ 894.71
Petroleum Hydrocarbons (non-flammable)	\$/kg	N	4	\$ 2.86	\$ 2.98
Phenolic Compounds (non-chlorinated)	\$/kg	N	4	\$ 8.59	\$ 8.94
Total Phosphorous	\$/kg	N	4	\$ 1.75	\$ 1.82
Polynuclear Aromatic Hydrocarbons (PAHs)	\$/kg	N	4	\$ 17.51	\$ 18.23
Selenium	\$/kg	N	4	\$ 59.41	\$ 61.85
Silver	\$/kg	N	4	\$ 1.58	\$ 1.64
Sulphate (SO4)	\$/kg	N	4	\$ 0.17	\$ 0.18
Sulphide	\$/kg	N	4	\$ 1.75	\$ 1.82
Sulphite	\$/kg	N	4	\$ 1.91	\$ 1.99
Suspended Solids	\$/kg	N	4	\$ 1.10	\$ 1.15
Thiosulphate	\$/kg	N	4	\$ 0.30	\$ 0.31

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Tin	\$/kg	N	4	\$ 8.59	\$ 8.94	
Total Dissolved Solids	\$/kg	N	4	\$ 0.06	\$ 0.06	
Uranium	\$/kg	N	4	\$ 8.59	\$ 8.94	
Zinc	\$/kg	N	4	\$ 17.51	\$ 18.23	
Excess Mass Charges C Value for BOD>600mg/L (see section 3.5.5 of Council's policy 3.60)	C - Value	N	4	\$ 0.87	\$ 0.91	
Food waste disposal charge	per bed	N	4	\$ 31.83	\$ 33.14	
<a href="#">Non-compliance</a>						
NON-COMPLIANCE CHARGES (See Section 3.5.7 of Council's Policy 3.60)						
Non-compliance pH charge	k value	N	4	\$ 0.47	\$ 0.49	
NON-COMPLIANCE EXCESS MASS CHARGE (Value as for excess mass charge)						
Discharge of stormwater to the sewerage system	\$/kL	N	4	\$ 17.56	\$ 18.28	
Portable toilet waste	\$/kL	N	4	\$ 19.12	\$ 19.90	
Septic tank and pan waste disposal charge (where accepted with prior arrangement from Council)	\$/kL	N	4	\$ 3.03	\$ 3.15	
Septic tank sludge (where accepted with prior arrangement of Council)	\$/kL	N	4	\$ 25.56	\$ 26.60	
<a href="#">CEMETERY</a>						
COLUMBARIUM (ASHES ONLY)						
Reservation Fee: (Selected position) (Note: Accepted as deposit and to be deducted from amount of charges at time of Internment)	Each	Y	I	\$ 466.00	\$ 487.00	
Internment of Ashes: Includes niche for casket, installation and perpetual maintenance and including plaque (to a standard amount of inscription)	Each	Y	I	\$ 735.00	\$ 768.00	
MEMORIAL TREE AND MEMORIAL GARDENS (ASHES ONLY)						
• Gardens to have maximum of two internments per niche.						
• Garden prices to include one vase and one plaque, upon second internment both internments to be on one plaque.						
Reservation Fee: (Selected position) (Note: Accepted as deposit and to be deducted from amount of charges at time of Internment)	Each	Y	I	\$ 763.00	\$ 797.00	
Internment of Ashes: reception and Internment of ashes if desired, perpetual maintenance and plaque (to a standard amount of inscription)	Each	Y	I	\$ 1,100.00	\$ 1,149.50	
Additional Internment(s) of Ashes: (Memorial Tree Portions A, B, C & D only) Existing tree – includes reception and Internment of ashes if desired, perpetual maintenance, and plaque (to a standard amount of inscription)	Each	Y	I	\$ 755.00	\$ 789.00	

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Function/Activity	Unit of Measure	GST	Code	Total Charge 2023/2024	Total Charge 2024/2025
<b>LAWN SECTIONS</b>					
Reservation Fee: (Selected position) (Note: Accepted as deposit and to be deducted from amount of charges at time of Internment)	Each	Y	I	\$ 853.00	\$ 891.00
Internment Fee: Land for each grave, first Internment, perpetual maintenance, and large concrete headstone, and provision for and including bronze plaque (to a standard amount of inscription):					
• New Lawn/Old Lawn	Each	Y	I	\$ 3,462.00	\$ 3,617.00
• Catholic Lawn Section (larger plaque)	Each	Y	I	\$ 3,558.00	\$ 3,718.00
• Children's Lawn	Each	Y	I	\$ 1,494.00	\$ 1,561.00
Internment of ashes in existing grave	Each	Y	I	\$ 645.00	\$ 674.00
Extra depth (Below 1.6m to make provision for a second internment)	Each	Y	I	\$ 475.00	\$ 496.00
Re-opening of grave for second internment and provision for and including bronze plaque (to a standard amount of inscription)	Each	Y	I	\$ 1,516.00	\$ 1,584.00
Internment of ashes into new lawn plot	Each	Y	I	\$ 2,787.00	\$ 2,912.00
<b>MONUMENTAL GARDEN SECTION</b>					
Reservation Fee: (Selected position) (Note: Accepted as deposit and to be deducted from amount of charges at time of internment)	Each	Y	I	\$ 609.00	\$ 636.00
Internment Fee: Land for each grave, first internment, perpetual maintenance. Strict conditions apply to Monument Headstone Applications for this section.	Each	Y	I	\$ 3,080.00	\$ 3,218.00
Extra depth (Below 1.6m to make provision for a second internment)	Each	Y	I	\$ 475.00	\$ 496.00
Re-opening of grave for second internment	Each	Y	I	\$ 926.00	\$ 967.00
Internment of ashes into new plot include perpetual maintenance	Each	Y	I	\$ 2,714.00	\$ 2,836.00
Internment of ashes into an existing grave	Each	Y	I	\$ 645.00	\$ 674.00
<b>MONUMENTAL SECTION &amp; VILLAGES</b>					
Reservation Fee: (Selected position) (Note: Accepted as deposit and to be deducted from amount of charges at time of internment)	Each	Y	I	\$ 609.00	\$ 636.00
Internment fee: land for each grave, first internment, perpetual maintenance	Each	Y	I	\$ 1,930.00	\$ 2,016.00
Extra depth (Below 1.6m to make provision for a second internment)	Each	Y	I	\$ 475.00	\$ 496.00
Re-opening of grave for second internment	Each	Y	I	\$ 926.00	\$ 967.00
Internment of Ashes - exclusive use includes land for each grave, first internment, perpetual maintenance	Each	Y	I	\$ 1,508.00	\$ 1,575.00
Internment of Ashes into existing Grave	Each	Y	I	\$ 645.00	\$ 674.00
<b>SATURDAY &amp; PUBLIC HOLIDAYS</b>					
Lawn/Monumental Sections (Note: Additional payment over and above normal weekday Internment fee)	Each	Y	I	\$ 1,335.00	\$ 1,395.00
Columbarium/Memorial Sections (Note: additional payment over and above normal weekday Internment fee)	Each	Y	I	\$ 425.00	\$ 444.00
<b>MONUMENT APPLICATIONS</b>					
All applications to Council for approval	Each	N	I	\$ 59.00	\$ 61.60
<b>HEADSTONES</b>					
Large concrete headstone	Each	Y	I	\$ 169.00	\$ 176.60
Small concrete headstone	Each	Y	I	\$ 72.00	\$ 75.20

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PLAQUES						
Children's Lawn/Memorial/Tree/Columbarium Sections – 149mm x 111mm bronze die cast plaque – standard of nine lines inscription	Each	Y	I	\$ 394.00	\$ 411.50	
New Lawn/Old Lawn Sections – 254mm x 203mm bronze die cast plaque – standard of five lines inscription	Each	Y	I	\$ 693.00	\$ 724.00	
Catholic Lawn Section – 279mm x 381mm bronze die cast plaque – standard of eight lines inscription	Each	Y	I	\$ 806.00	\$ 842.00	
Refurbishment of bronze plaque (254x203mm)	Each	Y	I	\$ 170.00	\$ 177.60	
ULTRA IMAGE PHOTOGRAPHS						
5x7	Each	Y	I	\$ 328.00	\$ 342.70	
7x9	Each	Y	I	\$ 388.00	\$ 405.40	
TRUE TO LIFE PHOTOGRAPHS						
5x7	Each	Y	I	\$ 489.00	\$ 511.00	
7x9	Each	Y	I	\$ 523.00	\$ 546.50	
COLOUR CERAMIC PHOTOGRAPHS						
5 x 7	Each	Y	I	\$ 484.00	\$ 505.70	
7 x 9	Each	Y	I	\$ 512.00	\$ 535.00	
VASES						
Concrete block surround with stainless steel insert	Each	Y	I	\$ 142.00	\$ 148.30	
Stainless steel insert for vase	Each	Y	I	\$ 125.00	\$ 130.60	
CEMETERY/INFORMATION (EXCLUDING FUNERAL DIRECTORS)						
Search Fee	Per hour	Y	I	No Charge	No Charge	
WATER						
<a href="#">Standpipe Bulk Water Sales</a>						
Avdata Access Key (accounts) - no refund available	Per key	Y	I	\$ 55.00	\$ 56.65	
Rate per kL inclusive of Avdata Charge	Per kL	N	I	\$ 5.10	\$ 5.25	
<a href="#">Connections (New)</a> (Applications and Connections to Council's Water Supply System - A capital contribution charge is applicable)						
New service and meter						
< 4m	20mm	N	I	\$ 1,131.00	\$ 1,165.00	
	25mm	N	I	\$ 1,489.00	\$ 1,534.00	
> 4m < 15m	Cowra - 20mm	N	I	\$ 1,868.00	\$ 1,924.00	
	Cowra - 25mm	N	I	\$ 2,385.00	\$ 2,457.00	
	Villages - 20mm	N	I	\$ 1,976.00	\$ 2,035.00	
	Villages - 25mm	N	I	\$ 2,485.00	\$ 2,560.00	
> 15m < 30m	Cowra - 20mm	N	I	\$ 2,181.00	\$ 2,246.00	
	Cowra - 25mm	N	I	\$ 2,913.00	\$ 3,000.00	
	Villages - 20mm	N	I	\$ 2,691.00	\$ 2,772.00	
	Villages - 25mm	N	I	\$ 3,402.00	\$ 3,504.00	

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(i) New meter and service greater than 30mm diameter		N	I	POA	POA	
(ii) Meter installation only – 20mm		N	I	\$ 243.00	\$ 250.00	
Non-Payment of Account						
Disconnection/Reconnection		N	I	\$ 160.00	\$ 165.00	
Replacement/Reconnection of service where illegally connected in addition to Penalty Infringement Notice		N	I	Meter at cost, labour at private works rate	Meter at cost, labour at private works rate	
Disconnection/Reconnection						
EXISTING CONNECTIONS - DISCONNECTION						
Urban – Cowra, Noonbinna	Each instance	N	I	\$ 110.00	\$ 113.00	
Village – Rural	Each instance	N	I	\$ 160.00	\$ 165.00	
EXISTING CONNECTIONS - RECONNECTION						
Urban – Cowra, Noonbinna	Each instance	N	I	\$ 155.00	\$ 160.00	
Village – Rural	Each instance	N	I	\$ 160.00	\$ 165.00	
(i) New meter and service other than 20mm and 25mm diameter	Each instance	N	I	POA	POA	
(ii) Meter installation only – 20mm	Each instance	N	I	\$ 243.00	\$ 250.00	
Fee to provide quotation for change in water meter size	Each instance	Y	I	\$ 44.00	\$ 45.00	
Meters						
Size change	Each instance	N	I	POA	POA	
Ancillary Services						
METER TESTING (FOR ACCURACY)						
- Cowra	Each instance	N	I	\$ 330.00	\$ 340.00	
- Other	Each instance	N	I	\$ 370.00	\$ 381.00	
FLOW & PRESSURE TESTS						
Cowra	Each instance	N	I	\$ 89.00	\$ 92.00	
Other	Each instance	N	I	\$ 149.00	\$ 153.00	
for fire rating purposes & report	Each instance	N	I	\$ 165.00	\$ 170.00	
SPECIAL ONE-OFF METER READS						
Cowra	Each instance	N	I	\$ 72.00	\$ 74.00	
Other	Each instance	N	I	\$ 103.00	\$ 106.00	
CAPITAL CONTRIBUTION						
Capital contribution charge for developments on existing unconnected lots, not subject to subdivision (in-fill blocks) and not previously paying water availability charge. This charge is in addition to the connection fee.						
The base capital charge:						
A – Darbys Falls, Wyangala, Cowra, Billimari		N	I	\$ 3,976.00	\$ 4,095.00	
B – R5 Large Lot Residential		N	I	\$ 10,194.00	\$ 10,500.00	
C – Southern Section		N	I	\$ 8,034.00	\$ 8,275.00	
D – Central Tablelands Water		N	I	\$ 10,389.00	\$ 10,701.00	

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<a href="#">Headworks Charge/ET</a>						
As per Developer Servicing Plan (Section 64 Local Government Association, Section 306 Water Management Act)						
A – Darbys Falls, Wyangala, Cowra, Billimari		N	I	\$ 4,096.00	\$	4,219.00
B – R5 Large Lot Residential		N	I	\$ 10,499.00	\$	10,814.00
C – Southern Section		N	I	\$ 8,275.00	\$	8,523.00
D – Central Tablelands Water		N	I	\$ 10,701.00	\$	11,022.00
<a href="#">SEWER</a>						
Supply and install new junction	Each instance	N	I	POA		POA
Inspect line with camera	Per hour	Y	I	\$ 188.00	\$	194.00
Pipe cleaning with water jet	Per hour	Y	I	\$ 259.00	\$	267.00
<a href="#">Headworks Charge/ET</a>						
As per Developer Servicing Plan (Section 64 Local Government Association, Section 306 Water Management Act)						
Cowra		N	I	\$ 6,117.00	\$	6,301.00
<a href="#">VENUE HIRE</a>						
<a href="#">Nguluway Room</a>						
Hire of Nguluway Room for community or non-profit groups	Per hour	Y	I	No Charge		No Charge
Cleaning Fee if room not left in clean and tidy condition	Per hire	Y	I	\$ 75.00	\$	75.00
Lost key fee will be charged for any keys lost or damaged	Per key	Y	I	\$ 30.00	\$	30.00
<a href="#">Public Meeting Room</a>						
Hire of Public Meeting Room for commercial purposes.	Per hour	Y	I	\$ 40.00	\$	40.00
Bookings for community or non profit groups	Per booking			No Charge		No Charge
Cleaning Fee if room not left in clean and tidy condition	Per hire	Y	I	\$ 45.00	\$	45.00
Lost key fee will be charged for any keys lost or damaged	Per key	Y	I	\$ 30.00	\$	30.00
<a href="#">Civic Centre - Auditorium</a>						
(One technician, FOH Supervisor, and Two Ushers for the duration, use of dressing rooms, stage, green room, auditorium seating in standard layout, basic lighting (four colour wash and front fill), basic sound with up to 4 wireless mics, lectern and post-event clean. Staff numbers to be determined by the Civic Centre Manager appropriate for the event. Any additional staff will be at the cost of the hirer.) - Loadings apply to weekends and public holidays, refer to loadings chart below.						
<b>HIRE RATES FOR ALL EVENTS</b>						
Monday - Friday						
Auditorium Daily Rate	Max. 8 Hours	Y	I	\$ 1,605.00	\$	1,700.00
Auditorium Half Day Rate	Max. 4 Hours	Y	I	\$ 805.00	\$	900.00
Auditorium Additional time (per hour)	Per Hour	Y	I	\$ 200.00	\$	210.00
Auditorium Dark Day (Non-use during a hire period)	Per Day	Y	I	\$ 0.00	\$	350.00

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Function/Activity	Unit of Measure	GST	Code	Total Charge 2023/2024	Total Charge 2024/2025
<a href="#">Discounts available to all fees (except ticketing fees)</a>					
Registered Charities and Local Schools	Per Booking	Y	I	N/A	30%
Community Groups within the LGA (including Council)	Per Booking	Y	I	N/A	20%
Events Deemed to not require minimum staffing requirements	Per Booking	Y	I	N/A	As determined by the Manager
<a href="#">Civic Centre - Auditorium Bump-in/Set-up or Theatre</a> (Below Rates do not include extra requirements or staffing unless stipulated. For any events in the Theatre minimum staff requirements apply) - Loadings apply to weekends and public holidays, refer to loadings chart below.					
Monday - Friday					
<b>NO Technician required, access only</b> (per hour - if attached to a half or full day, otherwise min. 3 hour block)	Per Hour	Y	I	\$ 0.00	\$ 68.00
<b>Access with Technician Required</b> (per hour - if attached to a half or full day, otherwise min. 3 hour block)	Per Hour	Y	I	\$ 134.00	\$ 120.00
<a href="#">Civic Centre - Additional Staffing</a> (Additional to any rate where staff are not included or extra are required) - Loadings apply to weekends and public holidays, refer to loadings chart below.					
<b>Technician</b> (per hour - if attached to a half or full day, otherwise min. 3 hour block)	Per Hour	Y	I	\$ 41.00	\$ 52.00
<b>FOH staff/Usher</b> (per hour - if attached to a half or full day, otherwise min. 3 hour block)	Per Hour	Y	I	\$ 41.00	\$ 44.00
<b>Shift Supervisor</b> (per hour - if attached to a half or full day, otherwise min. 3 hour block)	Per Hour	Y	I	\$ 41.00	\$ 55.00
<a href="#">Loading Multiplier</a> - Applies to all staffing and venue hire rates - Does not apply to equipment, incidentals, or ticketing					
Monday - Friday	Percentage multiplier	Y	I		100%
Saturday Rate	Percentage multiplier	Y	I		125%
Sunday Rate	Percentage multiplier	Y	I		150%
Public Holidays	Percentage multiplier	Y	I		200%
For Good Friday and Christmas Public Holidays an additional 20% to the Public Holidays rate	Percentage multiplier	Y	I		220%

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Function/Activity	Unit of Measure	GST	Code	Total Charge 2023/2024	Total Charge 2024/2025
<b>Portable Stage Hire</b> (Costs include staff to move and construct stage, delivery truck, lifting equipment, basic clean and penalty rates for weekends and public holidays)					
Up to 4 Sections (best for Drumkit/backline riser)	Per Day	Y	I	\$ 125.00	\$ 150.00
Up to 8 Sections	Per Day	Y	I	\$ 175.00	\$ 200.00
All Sections	Per Day	Y	I	\$ 225.00	\$ 250.00
Plus staffing and transportation costs as relevant and required	Per Booking	Y	I	Quoted upon Request	Quoted Upon Request
Extra Cleaning and Damages	Per Booking	Y	I	Quoted upon Request	Quoted Upon Request
<b>Event Marketing Options</b>					
<b>Marketing Package One</b> Inclusion in What's On Brochure for the month of the Event and inclusion in standard EDM to subscribers in month of event only. Plus 1x user login to view event ticket sales progress	Per Booking	Y	I	Negotiated per booking	\$ 0.00
<b>Marketing Package Two</b> All inclusions in Marketing Package One plus included in local poster run, display of poster (digital or print) for the event in the Foyer and separate event announcement EDM to subscribers when tickets go live	Per Booking	Y	I	Negotiated per booking	\$ 120.00
<b>Marketing Package Three</b> All inclusions in Marketing Packages One and Two plus 2nd EDM reminder of event, display of pull up banner in the foyer (provided by hirer), Facebook advertising campaign for 2 weeks leading up to the event (min spend \$100), featured banner on website home page and featured Event label on Ticketing Platform (Ticketsearch). Plus 2x user login for Ticketsearch to access ticket sales progress and marketing opt in information	Per Booking	Y	I	Negotiated per booking	\$ 250.00
5x Organic Facebook Posts/Stories and 5x Organic Instagram Post/stories (spread of stories and posts to be determined by the Venue Manager)	Per Request	Y	I	Negotiated per booking	\$ 50.00
Additional Social Media Posts	Per Post	Y	I	Negotiated per booking	\$ 2.50
Additional Social Media Campaigns	Per Campaign	Y	I	Negotiated per booking	Cost + 10%
<b>Ticketing and Merchandise</b> Below charges relate to the charge payable by the hirer per ticket and not the charge passed onto the customer. Customer fees can be absorbed into the ticket price at an inside fee cost to the hirer.					
Registered Charities and Local Schools	Per Ticket	Y	I	\$ 2.00	\$ 0.00
Local Community Groups within the LGA (Including Council)	Per Ticket	Y	I	\$ 2.00	\$ 1.00
Commercial	Per Ticket	Y	I	\$ 2.00	\$ 2.00
Complimentary Tickets (do not incur a customer transaction fee)	Per Ticket	Y	I	\$ 0.00	\$ 0.70
Capital Renewal Levy (Must Be paid by Hirer on all tickets sold)	Per Ticket	Y	I	\$ 0.00	\$ 1.00
Merchandise - including CD's, DVD's, Clothing and programs etc.	Per Booking	Y	I	10%	10%
Non-Ticketed Event (including school performances, meetings and presentations etc.)	Per Session	Y	I	\$2.00 p/ticket	\$ 180.00

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<u>Equipment / Incidentals / Extras</u>						
Yamaha Upright Piano	Per Day	Y	I	\$ 55.00	\$	60.00
Yamaha C3 Grand Piano	Per Day	Y	I	\$ 160.00	\$	160.00
Roland Electric Piano	Per Day	Y	I	\$ 35.00	\$	40.00
Piano Tuning	One Off	Y	I	\$ 245.00		At Cost
Smoke Machine	Per Day	Y	I	\$ 55.00	\$	60.00
Mirror Ball	Per Booking	Y	I	\$ 55.00		Labour Cost Recovery Basis
Follow Spot (staff additional)	Per Day	Y	I	\$ 55.00	\$	55.00
Tarkett Flooring (installation and removal)	As Required	Y	I	\$ 0.00	\$	100.00
Tarkett Flooring Rental	Per Day	Y	I	\$ 55.00	\$	35.00
Additional Microphones (4 wireless mics already included per event hire)	Per Day/Per Microphone	Y	I	\$ 25.00	\$	25.00
Music Stands	Per Item	Y	I	\$ 0.00	\$	5.00
Any lighting changes beyond standard rig	Per Request	Y	I	N/A		Labour Cost Recovery Basis
Additional Equipment Hire (anything not on site and requiring external hire)	Per Request	Y	I	\$ 0.00		Cost + 10%
Use of Kitchen (either by caterer or hirer)	Per Day	Y	I	\$ 210.00	\$	210.00
Catering (All Catering must go through the Venue)	As Required	Y	I	Quoted Upon Request		Cost + 20%
Event Photographers (Externally Sourced)	Per Booking	Y	I	N/A	\$	50.00
Event Videographer (Externally Sourced)	Per Booking	Y	I	N/A	\$	60.00
Event Photographers or Videographers	Per Booking	Y	I	N/A		Cost + 10%
Extra Cleaning and Damages	Per Booking	Y	I	N/A		Cost + 20%
Tea / Coffee service per person per day (station set-up)	Per Person Per Day	Y	I	\$ 5.50	\$	5.50
DEPOSITS						
A deposit may be required to confirm a booking. This may be a percentage of the total hire or the cost of the total hire as per the estimate of charges.						
ADDITIONAL COMMENTS						
<div>- Hire cannot exceed 14 hours per day including staff breaks with staff completing no more than 12 hours excluding breaks. A production schedule is required no less than 7 days prior to the first date of the event.</div> <div>- The bar and box office is operated by Cowra Civic Centre. Ticketing for all events is done through Cowra Civic Centre. No other ticketing methods are permitted.</div> <div>- The foyer is a shared public space - use of this space is by negotiation including the installation of posters, signage, artwork, tables etc.</div> <div>- Sticky-tape, bluetac and any other adhesives are not permitted anywhere in the venue without prior permission from the Venue Manager. Additional cleaning fees will apply if used.</div> <div>- Additional hours are charged at a per hour rate in 30 minute increments.</div>						

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AFTER HOURS						
Failure to vacate hall by 1.30 a.m.	Per hour or part thereof	Y	I	\$ 420.00	\$ 420.00	
CANCELLATION						
Notification of cancellation is to be made in writing. The following charges apply to the deposit held.						
Cancellation within 7 days of event	Deposit	Y	I	100%	100%	
Cancellation within 14 days of event	Deposit	Y	I	75%	75%	
Cancellation within 21 days of event	Deposit	Y	I	50%	50%	
Cancellation within 28 days of event	Deposit	Y	I	25%	25%	
Cancellation within 29 days or more of event	Deposit	Y	I	Full Refund of Deposit	Full Refund of Deposit	
SWIMMING POOL ADMISSION						
Conditions						
DAILY PASS						
Daily pass outs are to be issued at the discretion of the pool customer service staff and are to be non-transferable between customers (enforced through digital photo id linking the customer with the card).						
TICKET CLASSIFICATION						
• Family tickets, including pensioner family tickets, comprise two adults (either parents or grandparents of the children) and all children as identified on the family Medicare Card.						
• Child tickets refer to children of school age.						
• Children under school age are admitted free of charge.						
REDUCED RATE ENTRY						
Aged, Disability Support and/or Veterans Affairs card must be shown to receive Pensioner entry.						
CONCESSIONS						
The definition of a Pension cardholder is as follows:						
• Person(s) in possession of a Department of Veterans' Affairs or Centrelink Pension Card or low income card. To receive entry at a reduced rate an application must be completed at the pool. On approval an Aquatic Centre Concession Card will be issued. This card would be valid for one season, renewable annually, and be shown on entry to the Aquatic Centre						
Admission						
GENERAL ADMISSION						
Adult	Per person	Y	I	\$ 5.00	\$ 5.20	
Child	Per person	Y	I	\$ 3.00	\$ 3.10	
Pensioner (aged, invalid & Veterans Affairs only)	Per person	Y	I	\$ 3.00	\$ 3.10	
Family ticket	Per "Family"	Y	I	\$ 15.00	\$ 15.60	
Non-swimmer/Spectator	Per person	Y	I	\$ 2.50	\$ 2.60	
Daily Pass Outs		N/A	-	No Charge	No Charge	
School Students completing regular structured classes/carnivals	Per student	Y	I	\$ 2.00	\$ 2.10	

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Function/Activity	Unit of Measure	GST	Code	Total Charge 2023/2024	Total Charge 2024/2025
SEASON TICKETS					
Adult	Per person	Y	I	\$ 134.00	\$ 140.00
Child	Per person	Y	I	\$ 80.50	\$ 84.00
Family	Per "Family"	Y	I	\$ 285.00	\$ 297.80
Pensioner Family	Per "Family"	Y	I	\$ 134.00	\$ 140.00
Non-swimmer/Spectator	Per person	Y	I	\$ 80.50	\$ 84.00
Pensioner (aged, invalid & Veterans Affairs only)	Per person	Y	I	\$ 80.50	\$ 84.00
HALF SEASON TICKETS - AVAILABLE FROM 1ST JANUARY					
Adult	Per person	Y	I	\$ 80.50	\$ 84.00
Child	Per person	Y	I	\$ 48.50	\$ 50.60
Family	Per "Family"	Y	I	\$ 171.00	\$ 178.70
Pensioner Family	Per "Family"	Y	I	\$ 80.50	\$ 84.00
Non-swimmer/Spectator	Per person	Y	I	\$ 48.50	\$ 50.60
Pensioner (aged, invalid & Veteran Affairs only)	Per person	Y	I	\$ 48.50	\$ 50.60
<a href="#">Low Income Admission</a>					
The definition of Low Income Family cardholder is as follows: Person(s) in possession of a Centrelink Health Care Card with listed dependants.					
LOW INCOME ADMISSION					
Adult	Per person	Y	I	\$ 3.00	\$ 3.10
Child	Per person	Y	I	\$ 2.50	\$ 2.60
Family Ticket	Per "Family"	Y	I	\$ 10.00	\$ 10.40
LOW INCOME SEASON TICKETS					
Adult	Per person	Y	I	\$ 80.50	\$ 84.00
Child	Per person	Y	I	\$ 80.50	\$ 84.00
Family Ticket	Per "Family"	Y	I	\$ 134.00	\$ 140.00
<a href="#">Other Entry</a>					
LEARN TO SWIM LESSONS					
Per half hour lesson	Per 30 minutes per person	Y	I	\$ 15.60	\$ 16.30
SCHOOL BASED LEARN-TO-SWIM (10 DAY PROGRAM)					
Child	Per person/Per day	Y	I	\$ 2.00	\$ 2.10

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Charge set by Council in accordance with statutory guidelines						4

Function/Activity	Unit of Measure	GST	Code	Total Charge 2023/2024	Total Charge 2024/2025
10 ENTRY PASS					
Adult	Per person	Y	I	\$ 42.00	\$ 43.80
Child	Per person	Y	I	\$ 21.50	\$ 22.40
Family	Per "Family"	Y	I	\$ 129.00	\$ 134.80
Pensioner (aged, invalid & Veterans Affairs only)	Per person	Y	I	\$ 21.50	\$ 22.40
Non-swimmer/Spectator	Per person	Y	I	\$ 21.50	\$ 22.40
The 10 entry pass is valid for the duration of the season in which it was purchased and can be re-activated with another 10 entries upon payment. The cards are non-transferable between customers (enforced through digital photo id linking the customer with the card).					
<a href="#">Hire of Aquatic Centre for School Carnivals</a>					
With the exception of the Cowra Swimming Club & all Learn to Swim Classes, use of the pool for the purpose of conducting private Aquatic classes for the public (where a fee is being charged to participants)	Per person, per day	Y	I	\$ 1.00	\$ 1.10
<a href="#">Other Fees</a>					
LOCKER HIRE					
Per Day	Each	Y	I	\$ 1.10	\$ 1.15
Per Week	Each	Y	I	\$ 5.30	\$ 5.50
Per Season	Each	Y	I	\$ 64.60	\$ 67.50
LOST OR DAMAGED POOL SEASON CARDS					
Per card	Per card	Y	I	\$ 7.00	\$ 7.30
SWIM TEACHER HIRE					
Per swim teacher	Per hour	Y	I	\$ 55.00	\$ 57.40
CLEANING FEE					
Cleaning/Litter collection when cleaning is not carried out by the hirer to the satisfaction of Council	Per hour	Y	I	\$ 156.00	\$ 163.00
<a href="#">SPORTSFIELDS HIRE &amp; USAGE</a>					
Variations to Sports Field season fees should be calculated according to the following formula: padlock charge + capital maintenance charge + kiosk (if used) + amenities (if used) + mowing (base rate X frequency X no. fields) + wicket preparation (base rate X frequency X no. wickets) = Season Fee."					
One off hire of facility/Special Event (junior, school and charities exempt)	Each event	Y	I	\$ 110.50	\$ 115.40
Netball - Summer	Per season	Y	I	\$ 1,254.00	\$ 1,310.00
Netball - Winter	Per season	Y	I	\$ 971.00	\$ 1,014.00
Touch Football	Per season	Y	I	\$ 2,134.00	\$ 2,230.00
7-a-side Soccer	Per season	Y	I	\$ 1,747.00	\$ 1,825.60
Senior Soccer	Per season	Y	I	\$ 1,461.00	\$ 1,526.00
Cricket	Per ground preparation	Y	I	\$ 200.00	\$ 209.00
AFL	Per season	Y	I	\$ 2,328.00	\$ 2,432.00
Hockey	Per season	Y	I	\$ 1,876.00	\$ 1,960.00
Rugby League	Per season	Y	I	\$ 2,328.00	\$ 2,432.00

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<a href="#">Other</a>						
Lights	Per hour	Y	I	\$ 106.50	\$ 111.20	
Cleaning/Litter collection when cleaning is not carried out by the hirer to the satisfaction of Council	Per hour	Y	I	\$ 156.00	\$ 163.00	
Waste disposal per 240L MGB	Per MGB	Y	I	\$ 18.80	\$ 19.60	
Padlock/Key Deposit	Each instance	Y	I	\$ 90.50	\$ 94.50	
<a href="#">DISABLED ACCESS KEY</a>						
Key which gives people with disabilities 24/7 access to participating public facilities Australia-wide.						
Master Locksmiths Access Key (MLAK)	Per key	Y	I	\$ 23.50	\$ 24.50	
<a href="#">BANNERS AND STREET SIGNS</a>						
Fee for installation and dismantling of banners as per Council's Street Banner Policy.						
Zone 1 - Kendal Street (east)	Per installation	Y	I	\$ 563.00	\$ 588.00	
Zone 2 - Kendal Street (between Brisbane Street & Lachlan Street)	Per installation	Y	I	\$ 805.00	\$ 841.00	
Zone 3 - Railway Lane	Per installation	Y	I	\$ 563.00	\$ 588.00	
Zone 4 - Olympic Park	Per installation	Y	I	\$ 264.00	\$ 275.00	
<a href="#">QUARRY CHARGES</a>						
Private sale of gravel	Per tonne	Y	I	\$ 15.60	\$ 16.20	
<a href="#">AERODROME</a>						
Terminal Building						
• room rent	Per annum	Y	I	\$ 560.00	\$ 585.00	
• hangar rent	Per annum	Y	I	\$ 232.00	\$ 242.00	
Aerodrome Hire Fee	Each event	Y	I	\$ 1,164.00	\$ 1,216.00	
Land and Terminal Lease Agreements (refer to individual contracts for details)						
<a href="#">CARAVAN PARK</a>						
Note: Figures in brackets are the range of fees that can be charged based on market fluctuations.						
Cabin - deluxe	per night	Y	I	120.00 (100.00-150.00)	\$130.00 (105.00 - 155.00)	
Cabin - studio queen	per night	Y	I	130.00 (110.00-160.00)	\$130.00 (115.00 - 165.00)	
Cabin - superior deluxe	per night	Y	I	150.00 (120.00-180.00)	\$170.00 (125.00 - 230.00)	
Cabin - accessible	per night	Y	I	170.00 (120.00-220.00)	\$150.00 (125.00 - 190.00)	
Site - powered	per night	Y	I	40.00 (30.00-60.00)	\$40.00 (35.00 - 65.00)	
Site - unpowered	per night	Y	I	30.00 (20.00-40.00)	\$30.00 (25.00 - 45.00)	

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Extra person - cabin	per night	Y	I	\$ 20.00	\$ 22.00	
Extra person - site	per night	Y	I	\$ 8.00	\$ 9.00	
Extra person - site (holiday periods)	per night	Y	I	\$ 10.00	\$ 11.00	
Extra person - site (under 5 years old)	per night	Y	I	No Charge	No Charge	
<a href="#">SALEYARDS</a>						
Advertising Fee	Per application	Y	I	On Application	On Application	
<a href="#">Auctioneer's Permit</a>						
Regular sales	Per agent	Y	I	\$ 91.60	\$ 95.70	
Special sales	Per agent	Y	I	\$ 91.60	\$ 95.70	
NLIS levy for cattle	Per head	Y	I	\$ 1.22	\$ 1.27	
NLIS levy for sheep	Per head	Y	I	\$ 0.14	\$ 0.15	
Emergency NLIS Cattle Device	Per device	Y	I	\$ 20.05	\$ 20.95	
Emergency NLIS Sheep Tag	Per tag	Y	I	\$ 1.95	\$ 2.05	
<a href="#">Saleyard Fees</a>						
(per head per day including GST)						
REGULAR & SPECIAL SALES						
Cattle/Head	Per head	Y	I	\$ 8.52	\$ 8.90	
Sheep/Head	Per head	Y	I	\$ 1.70	\$ 1.77	
SPECIAL USE OF YARDS (NO SCALES)						
Minimum Charge	Per head	Y	I	\$ 15.30	\$ 16.00	
NOTE: Additional to special sales and special use of yards (where used)						
Truck Wash Key	Per key	Y	I	\$ 59.20	\$ 61.80	
Truck-Wash (per minute)	Per minute	Y	I	\$ 1.12	\$ 1.17	
Truck-Wash turn on fee	Each	Y	I	\$ 5.15	\$ 5.38	
Saleyard Scales Private Use	Per head	Y	I	\$ 7.35	\$ 7.60	
<a href="#">Re-transporting of Stock</a>						
Minimum charge	Per load	Y	I	\$ 15.30	\$ 16.00	
Cattle/Head	Per head	Y	I	\$ 4.25	\$ 4.40	
Sheep/Head	Per head	Y	I	\$ 0.61	\$ 0.63	
<a href="#">Disposal of Dead Animals</a>						
Sheep/Head	Per head	Y	I	\$ 70.60	\$ 73.75	
Sale Cattle/Head	Per head	Y	I	\$ 195.00	\$ 203.75	
Transit Cattle	Per head	Y	I	\$ 256.00	\$ 267.50	
NOTE: A cow and calf offered for sale together shall be charged the fee applicable for one head only. Per day means any continuous period of 24 hours from arrival of stock at saleyards.	Per head	Y	I	\$ 4.10	\$ 4.25	

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<b>LIBRARY (Set by Central West Library - Orange)</b>						
<a href="#">General</a>						
<b>LOST BORROWER CARD</b>						
Lost or damaged material - replacement cost and processing fee	Per Item	Y	I	\$ 2.20	\$ 2.20	
Lost or damaged library materials	Per Item Replacement cost plus processing fee	Y	I	\$ 22.70	\$ 25.00	
<b>INTER LIBRARY LOANS</b>						
Search Fee	Per Item	Y	I	\$ 5.50	\$ 5.50	
Lending library imposed fee	Per Item	Y	I	Various	Various	
<a href="#">Copying</a>						
<b>PHOTOCOPYING AND PRINTING</b>						
<a href="#">Photocopying</a>						
- A4/A3 Black & White	Per sheet	Y	I	\$ 0.20	\$ 0.20	
- A4 Colour	Per sheet	Y	I	\$ 1.00	\$ 1.00	
- A3 Colour	Per sheet	Y	I	\$ 2.00	\$ 2.00	
<a href="#">Printing</a>						
- A4/A3 Black & White	Per sheet	Y	I	\$ 0.20	\$ 0.20	
- A4 Colour	Per sheet	Y	I	\$ 1.00	\$ 1.00	
- A3 Colour	Per sheet	Y	I	\$ 2.00	\$ 2.00	
<a href="#">Other</a>						
Local History Research	Per hour	Y	I	First hour is free, then \$40 per hour	First hour is free, then \$40 per hour	
School Holiday Activities	Per activity	Y	I	Various	Various	
Exam Invigilation	Per hour	Y	I	New charge	\$ 75.00	
<b>PRIVATE WORKS</b>						
Private Works - Payment required upfront in accordance with Debt Recovery Plan 1.10	Each instance	Y	I	Cost + 20%	Cost + 20%	



Cowra Shire Council				
Long Term Financial Plan				
2025-2034				
Draft - For Public Exhibition				
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Income Statement		CONSOLIDATED - ALL FUNDS									
\$'000	Revised Budget 2024	Budget 2025	Budget 2026	Budget 2027	Budget 2028	Budget 2029	Budget 2030	Budget 2031	Budget 2032	Budget 2033	Budget 2034
Income from continuing operations											
Rates and annual charges	16,062	16,811	17,518	17,995	18,484	18,987	19,504	20,035	20,581	21,142	21,718
User charges and fees	19,436	13,219	13,668	14,046	14,635	15,035	15,446	15,869	16,304	16,753	17,214
Other revenue	2,205	1,685	1,699	1,715	1,230	747	763	780	798	816	835
Grants and contributions provided for operating purposes	14,618	9,921	8,305	8,683	9,178	9,341	9,509	9,680	9,855	10,035	10,220
Grants and contributions provided for capital purposes	11,453	2,656	2,385	664	680	697	715	21,733	751	770	789
Interest and investment income	1,847	1,953	1,906	1,875	1,899	1,941	1,953	2,003	2,100	2,113	2,019
Other income	227	234	241	248	256	263	271	279	288	296	305
Net gains from the disposal of assets	170	178	0	242	0	0	0	0	0	0	0
Total Income	66,018	46,656	45,724	45,467	46,363	47,012	48,161	70,379	50,677	51,925	53,100
Expenses from continuing operations											
Employee benefits and on-costs	17,558	17,983	18,632	18,974	19,141	19,574	20,151	20,745	21,357	21,987	22,636
Materials and contracts	22,696	15,981	13,658	13,930	13,797	14,210	14,417	14,720	15,079	15,640	15,789
Borrowing costs	883	837	1,423	1,454	1,482	1,206	1,231	1,151	2,145	2,023	1,900
Depreciation, amortisation and impairment	9,066	9,288	9,474	9,664	9,857	10,054	10,255	10,460	10,669	10,883	11,100
Other expenses	1,653	1,595	1,632	1,670	1,709	1,748	1,789	1,831	1,874	1,917	1,962
Total Expenses	51,856	45,684	44,819	45,691	45,985	46,792	47,843	48,907	51,124	52,451	53,387
Net Operating Result	14,162	971	905	(224)	378	220	318	21,472	(447)	(526)	(288)
Net operating result before grants and contributions provided for capital purposes	2,708	(1,685)	(1,480)	(888)	(303)	(477)	(397)	(261)	(1,198)	(1,296)	(1,077)

Income Statement		GENERAL FUND									
\$'000	Revised Budget 2024	Budget 2025	Budget 2026	Budget 2027	Budget 2028	Budget 2029	Budget 2030	Budget 2031	Budget 2032	Budget 2033	Budget 2034
Income from continuing operations											
Rates and annual charges	7,746	8,121	8,315	8,514	8,718	8,927	9,141	9,360	9,585	9,814	10,050
User charges and fees	12,124	5,447	5,610	5,745	6,086	6,230	6,377	6,528	6,684	6,844	7,008
Other revenue	872	401	409	417	425	433	441	450	459	469	478
Grants and contributions provided for operating purposes	14,487	9,903	8,299	8,683	9,178	9,341	9,509	9,680	9,855	10,035	10,220
Grants and contributions provided for capital purposes	7,875	2,553	2,279	556	570	584	598	6,613	629	644	660
Interest and investment income	1,675	1,809	1,766	1,738	1,765	1,811	1,827	1,880	1,981	1,998	1,914
Other income	201	207	213	219	226	233	240	247	254	262	270
Net gains from the disposal of assets	170	178	0	242	0	0	0	0	0	0	0
Total Income	45,149	28,619	26,890	26,114	26,968	27,559	28,133	34,759	29,447	30,066	30,600
Expenses from continuing operations											
Employee benefits and on-costs	13,833	14,011	14,533	14,798	14,967	15,407	15,860	16,326	16,807	17,301	17,811
Materials and contracts	13,288	5,863	4,151	4,104	4,068	4,544	4,506	4,081	4,726	5,027	4,879
Borrowing costs	188	166	189	265	248	230	213	196	178	159	139
Depreciation, amortisation and impairment	5,235	5,380	5,488	5,598	5,710	5,824	5,940	6,059	6,180	6,304	6,430
Other expenses	1,620	1,561	1,597	1,635	1,673	1,711	1,751	1,792	1,834	1,877	1,921
Total Expenses	34,164	26,981	25,958	26,400	26,666	27,716	28,270	28,454	29,725	30,668	31,179
Net Operating Result	10,985	1,638	932	(286)	302	(157)	(137)	6,304	(279)	(602)	(579)
Net operating result before grants and contributions provided for capital purposes	3,110	(915)	(1,347)	(841)	(267)	(741)	(735)	(309)	(907)	(1,246)	(1,240)

Income Statement		WASTE FUND									
\$'000	Revised										
	Budget 2024	Budget 2025	Budget 2026	Budget 2027	Budget 2028	Budget 2029	Budget 2030	Budget 2031	Budget 2032	Budget 2033	Budget 2034
Income from continuing operations											
Rates and annual charges	3,170	3,312	3,412	3,515	3,621	3,730	3,842	3,958	4,078	4,200	4,327
User charges and fees	1,352	741	763	786	809	834	859	885	911	938	967
Other revenue	1,333	1,283	1,291	1,298	806	314	322	330	339	348	357
Grants and contributions provided for operating purposes	0	0	0	0	0	0	0	0	0	0	0
Grants and contributions provided for capital purposes	0	0	0	0	0	0	0	0	0	0	0
Interest and investment income	27	28	29	29	30	31	31	32	33	34	35
Other income	3	3	3	3	3	3	3	3	3	4	4
Net gains from the disposal of assets	0	0	0	0	0	0	0	0	0	0	0
Total Income	5,885	5,367	5,497	5,631	5,269	4,911	5,058	5,208	5,364	5,524	5,688
Expenses from continuing operations											
Employee benefits and on-costs	1,916	2,041	2,108	2,147	2,083	2,014	2,074	2,136	2,200	2,266	2,333
Materials and contracts	3,106	2,714	2,826	2,909	2,616	2,333	2,400	2,359	2,526	2,597	2,676
Borrowing costs	7	27	24	23	22	21	20	19	18	17	16
Depreciation, amortisation and impairment	349	356	363	371	378	386	393	401	409	417	426
Other expenses	2	2	2	2	3	3	3	3	3	3	3
Total Expenses	5,381	5,141	5,323	5,451	5,102	4,757	4,891	4,919	5,156	5,300	5,454
Net Operating Result	504	227	174	180	167	154	167	290	207	223	235
Net operating result before grants and contributions provided for capital purposes	504	227	174	180	167	154	167	290	207	223	235

Income Statement		WATER FUND									
\$'000	Revised Budget 2024	Budget 2025	Budget 2026	Budget 2027	Budget 2028	Budget 2029	Budget 2030	Budget 2031	Budget 2032	Budget 2033	Budget 2034
Income from continuing operations											
Rates and annual charges	2,057	2,149	2,214	2,281	2,350	2,421	2,494	2,569	2,646	2,726	2,808
User charges and fees	4,975	6,003	6,184	6,369	6,560	6,757	6,960	7,168	7,384	7,605	7,833
Other revenue	0	0	0	0	0	0	0	0	0	0	0
Grants and contributions provided for operating purposes	132	17	7	0	0	0	0	0	0	0	0
Grants and contributions provided for capital purposes	3,463	35	35	36	37	38	39	15,040	41	42	43
Interest and investment income	37	37	37	37	37	37	37	37	37	37	37
Other income	0	0	0	0	0	0	0	0	0	0	0
Net gains from the disposal of assets	0	0	0	0	0	0	0	0	0	0	0
Total Income	10,664	8,242	8,477	8,723	8,984	9,253	9,530	24,814	10,108	10,410	10,722
Expenses from continuing operations											
Employee benefits and on-costs	1,274	1,338	1,379	1,404	1,446	1,489	1,533	1,579	1,626	1,674	1,724
Materials and contracts	4,308	4,277	4,468	4,637	4,775	4,936	5,053	5,941	5,259	5,383	5,525
Borrowing costs	208	181	167	154	139	123	106	88	1,147	1,099	1,052
Depreciation, amortisation and impairment	2,428	2,477	2,526	2,577	2,629	2,681	2,735	2,789	2,845	2,902	2,960
Other expenses	29	30	30	31	32	32	33	34	35	36	37
Total Expenses	8,248	8,303	8,572	8,803	9,020	9,261	9,460	10,432	10,912	11,094	11,298
Net Operating Result	2,417	(61)	(95)	(79)	(36)	(8)	69	14,383	(804)	(684)	(576)
Net operating result before grants and contributions provided for capital purposes	(1,047)	(96)	(130)	(116)	(73)	(47)	30	(657)	(845)	(726)	(619)

Income Statement		SEWER FUND									
\$'000	Revised Budget 2024	Budget 2025	Budget 2026	Budget 2027	Budget 2028	Budget 2029	Budget 2030	Budget 2031	Budget 2032	Budget 2033	Budget 2034
Income from continuing operations											
Rates and annual charges	3,089	3,228	3,577	3,684	3,795	3,909	4,027	4,148	4,272	4,401	4,533
User charges and fees	984	1,028	1,112	1,145	1,179	1,215	1,251	1,288	1,326	1,366	1,406
Other revenue	0	0	0	0	0	0	0	0	0	0	0
Grants and contributions provided for operating purposes	0	0	0	0	0	0	0	0	0	0	0
Grants and contributions provided for capital purposes	115	68	70	72	74	76	77	79	81	83	85
Interest and investment income	108	79	75	71	67	62	58	53	49	44	33
Other income	24	24	25	26	27	27	28	29	30	31	32
Net gains from the disposal of assets	0	0	0	0	0	0	0	0	0	0	0
Total Income	4,320	4,427	4,859	4,998	5,141	5,289	5,441	5,597	5,759	5,925	6,090
Expenses from continuing operations											
Employee benefits and on-costs	535	592	611	625	644	663	683	704	725	746	769
Materials and contracts	1,994	3,127	2,213	2,280	2,338	2,396	2,459	2,339	2,567	2,633	2,709
Borrowing costs	479	464	1,043	1,012	1,073	832	892	847	802	747	693
Depreciation, amortisation and impairment	1,054	1,075	1,096	1,118	1,141	1,164	1,187	1,211	1,235	1,259	1,285
Other expenses	2	2	2	2	2	2	2	2	2	2	2
Total Expenses	4,064	5,260	4,966	5,037	5,197	5,057	5,222	5,102	5,330	5,388	5,456
Net Operating Result	256	(832)	(107)	(39)	(55)	231	219	495	428	537	633
Net operating result before grants and contributions provided for capital purposes	140	(901)	(177)	(111)	(129)	156	141	416	347	453	548

STATEMENT OF FINANCIAL POSITION			CONSOLIDATED - ALL FUNDS									
\$'000	Annual Statements 2023	Revised Budget 2024	Budget 2025	Budget 2026	Budget 2027	Budget 2028	Budget 2029	Budget 2030	Budget 2031	Budget 2032	Budget 2033	Budget 2034
<b>ASSETS</b>												
<b>Current Assets</b>												
Cash and cash equivalents	15,333	8,372	8,190	8,066	8,187	8,392	8,461	8,697	9,145	9,222	8,850	8,913
Investments	26,771	33,486	32,759	32,265	32,747	33,567	33,845	34,787	36,579	36,886	35,401	35,652
Receivables	5,321	5,321	5,321	5,321	5,321	5,321	5,321	5,321	5,321	5,321	5,321	5,321
Inventories	1,367	1,367	1,367	1,367	1,367	1,367	1,367	1,367	1,367	1,367	1,367	1,367
Contract Assets	4,865	4,865	4,865	4,865	4,865	4,865	4,865	4,865	4,865	4,865	4,865	4,865
Other	39	39	39	39	39	39	39	39	39	39	39	39
<b>Total Current Assets</b>	<b>53,696</b>	<b>53,450</b>	<b>52,541</b>	<b>51,923</b>	<b>52,526</b>	<b>53,551</b>	<b>53,898</b>	<b>55,076</b>	<b>57,315</b>	<b>57,700</b>	<b>55,843</b>	<b>56,157</b>
<b>Non-Current Assets</b>												
Receivables	0	0	0	0	0	0	0	0	0	0	0	0
Inventories	149	149	149	149	149	149	149	149	149	149	149	149
Infrastructure, property, plant and equipment	752,271	765,919	778,999	781,289	779,617	777,998	776,985	775,131	813,298	810,832	810,416	808,126
Other	174	174	174	174	174	174	174	174	174	174	174	174
<b>Total Non-Current Assets</b>	<b>752,594</b>	<b>766,242</b>	<b>779,322</b>	<b>781,612</b>	<b>779,940</b>	<b>778,321</b>	<b>777,308</b>	<b>775,454</b>	<b>813,621</b>	<b>811,155</b>	<b>810,739</b>	<b>808,449</b>
<b>TOTAL ASSETS</b>	<b>806,290</b>	<b>819,692</b>	<b>831,863</b>	<b>833,535</b>	<b>832,466</b>	<b>831,872</b>	<b>831,205</b>	<b>830,529</b>	<b>870,936</b>	<b>868,855</b>	<b>866,582</b>	<b>864,606</b>
<b>LIABILITIES</b>												
<b>Current Liabilities</b>												
Payables	2,968	2,968	2,968	2,968	2,968	2,968	2,968	2,968	2,968	2,968	2,968	2,968
Borrowings	1,380	1,380	1,380	1,380	1,380	1,380	1,380	1,380	1,380	1,380	1,380	1,380
Provisions	5,257	5,257	5,257	5,257	5,257	5,257	5,257	5,257	5,257	5,257	5,257	5,257
Contract Liabilities	6,963	6,963	6,963	6,963	6,963	6,963	6,963	6,963	6,963	6,963	6,963	6,963
<b>Total Current Liabilities</b>	<b>16,568</b>	<b>16,568</b>	<b>16,568</b>	<b>16,568</b>	<b>16,568</b>	<b>16,568</b>	<b>16,568</b>	<b>16,568</b>	<b>16,568</b>	<b>16,568</b>	<b>16,568</b>	<b>16,568</b>
<b>Non-Current Liabilities</b>												
Payables		0	0	0	0	0	0	0	0	0	0	0
Borrowings	12,472	11,707	22,658	23,169	22,059	20,815	19,648	18,365	37,003	35,062	32,999	30,986
Provisions	758	763	1,012	1,269	1,533	1,805	2,086	2,374	2,672	2,978	3,294	3,619
<b>Total Non-Current Liabilities</b>	<b>13,230</b>	<b>12,470</b>	<b>23,670</b>	<b>24,438</b>	<b>23,592</b>	<b>22,620</b>	<b>21,733</b>	<b>20,740</b>	<b>39,675</b>	<b>38,040</b>	<b>36,293</b>	<b>34,605</b>
<b>TOTAL LIABILITIES</b>	<b>29,798</b>	<b>29,038</b>	<b>40,238</b>	<b>41,006</b>	<b>40,160</b>	<b>39,188</b>	<b>38,301</b>	<b>37,308</b>	<b>56,243</b>	<b>54,608</b>	<b>52,861</b>	<b>51,173</b>
<b>NET ASSETS</b>	<b>776,492</b>	<b>790,654</b>	<b>791,625</b>	<b>792,530</b>	<b>792,306</b>	<b>792,684</b>	<b>792,904</b>	<b>793,222</b>	<b>814,693</b>	<b>814,247</b>	<b>813,721</b>	<b>813,433</b>
<b>EQUITY</b>												
Accumulated Surplus	237,054	251,216	252,187	253,092	252,868	253,246	253,466	253,784	275,255	274,809	274,283	273,995
Revaluation Reserves	539,438	539,438	539,438	539,438	539,438	539,438	539,438	539,438	539,438	539,438	539,438	539,438
<b>TOTAL EQUITY</b>	<b>776,492</b>	<b>790,654</b>	<b>791,625</b>	<b>792,530</b>	<b>792,306</b>	<b>792,684</b>	<b>792,904</b>	<b>793,222</b>	<b>814,693</b>	<b>814,247</b>	<b>813,721</b>	<b>813,433</b>

STATEMENT OF FINANCIAL POSITION			GENERAL FUND									
\$'000	Annual Statements 2023	Revised Budget 2024	Budget 2025	Budget 2026	Budget 2027	Budget 2028	Budget 2029	Budget 2030	Budget 2031	Budget 2032	Budget 2033	Budget 2034
<b>ASSETS</b>												
<b>Current Assets</b>												
Cash and cash equivalents	9,003	4,616	4,369	4,130	4,130	4,213	4,099	4,036	4,242	4,258	4,231	4,231
Investments	11,850	18,462	17,478	16,519	16,519	16,852	16,395	16,146	16,969	17,031	16,925	16,924
Receivables	1,760	1,760	1,760	1,760	1,760	1,760	1,760	1,760	1,760	1,760	1,760	1,760
Inventories	1,367	1,367	1,367	1,367	1,367	1,367	1,367	1,367	1,367	1,367	1,367	1,367
Contract Assets	4,782	4,782	4,782	4,782	4,782	4,782	4,782	4,782	4,782	4,782	4,782	4,782
Other	39	39	39	39	39	39	39	39	39	39	39	39
<b>Total Current Assets</b>	<b>28,801</b>	<b>31,026</b>	<b>29,795</b>	<b>28,596</b>	<b>28,597</b>	<b>29,013</b>	<b>28,441</b>	<b>28,130</b>	<b>29,159</b>	<b>29,237</b>	<b>29,104</b>	<b>29,103</b>
<b>Non-Current Assets</b>												
Receivables	0	0	0	0	0	0	0	0	0	0	0	0
Inventories	149	149	149	149	149	149	149	149	149	149	149	149
Infrastructure, property, plant and equipment	616,639	625,050	628,484	632,090	631,709	631,492	631,820	631,919	637,110	636,659	636,085	635,455
Other	174	174	174	174	174	174	174	174	174	174	174	174
<b>Total Non-Current Assets</b>	<b>616,962</b>	<b>625,373</b>	<b>628,807</b>	<b>632,413</b>	<b>632,032</b>	<b>631,815</b>	<b>632,143</b>	<b>632,242</b>	<b>637,433</b>	<b>636,982</b>	<b>636,408</b>	<b>635,778</b>
<b>TOTAL ASSETS</b>	<b>645,763</b>	<b>656,399</b>	<b>658,602</b>	<b>661,009</b>	<b>660,630</b>	<b>660,828</b>	<b>660,584</b>	<b>660,372</b>	<b>666,592</b>	<b>666,220</b>	<b>665,512</b>	<b>664,881</b>
<b>LIABILITIES</b>												
<b>Current Liabilities</b>												
Payables	2,852	2,852	2,852	2,852	2,852	2,852	2,852	2,852	2,852	2,852	2,852	2,852
Borrowings	488	488	488	488	488	488	488	488	488	488	488	488
Provisions	4,454	4,454	4,454	4,454	4,454	4,454	4,454	4,454	4,454	4,454	4,454	4,454
Contract Liabilities	4,663	4,663	4,663	4,663	4,663	4,663	4,663	4,663	4,663	4,663	4,663	4,663
<b>Total Current Liabilities</b>	<b>12,457</b>	<b>12,457</b>	<b>12,457</b>	<b>12,457</b>	<b>12,457</b>	<b>12,457</b>	<b>12,457</b>	<b>12,457</b>	<b>12,457</b>	<b>12,457</b>	<b>12,457</b>	<b>12,457</b>
<b>Non-Current Liabilities</b>												
Payables	0	0	0	0	0	0	0	0	0	0	0	0
Borrowings	3,798	3,475	3,826	5,080	4,759	4,422	4,094	3,771	3,432	3,074	2,698	2,366
Provisions	673	647	861	1,081	1,308	1,542	1,783	2,031	2,287	2,550	2,821	3,100
<b>Total Non-Current Liabilities</b>	<b>4,471</b>	<b>4,121</b>	<b>4,687</b>	<b>6,161</b>	<b>6,068</b>	<b>5,964</b>	<b>5,877</b>	<b>5,802</b>	<b>5,718</b>	<b>5,624</b>	<b>5,518</b>	<b>5,467</b>
<b>TOTAL LIABILITIES</b>	<b>16,928</b>	<b>16,578</b>	<b>17,144</b>	<b>18,618</b>	<b>18,525</b>	<b>18,421</b>	<b>18,334</b>	<b>18,259</b>	<b>18,175</b>	<b>18,081</b>	<b>17,975</b>	<b>17,924</b>
<b>NET ASSETS</b>	<b>628,835</b>	<b>639,820</b>	<b>641,458</b>	<b>642,391</b>	<b>642,105</b>	<b>642,407</b>	<b>642,250</b>	<b>642,113</b>	<b>648,417</b>	<b>648,138</b>	<b>647,537</b>	<b>646,957</b>
<b>EQUITY</b>												
Accumulated Surplus	178,830	189,815	191,453	192,386	192,100	192,402	192,245	192,108	198,412	198,133	197,532	196,952
Revaluation Reserves	450,005	450,005	450,005	450,005	450,005	450,005	450,005	450,005	450,005	450,005	450,005	450,005
<b>TOTAL EQUITY</b>	<b>628,835</b>	<b>639,820</b>	<b>641,458</b>	<b>642,391</b>	<b>642,105</b>	<b>642,407</b>	<b>642,250</b>	<b>642,113</b>	<b>648,417</b>	<b>648,138</b>	<b>647,537</b>	<b>646,957</b>

STATEMENT OF FINANCIAL POSITION			WASTE FUND									
\$'000	Annual Statements 2023	Revised Budget 2024	Budget 2025	Budget 2026	Budget 2027	Budget 2028	Budget 2029	Budget 2030	Budget 2031	Budget 2032	Budget 2033	Budget 2034
<b>ASSETS</b>												
<b>Current Assets</b>												
Cash and cash equivalents	453	518	619	722	829	856	882	989	1,123	1,242	1,366	1,416
Investments	1,700	2,071	2,475	2,890	3,314	3,422	3,526	3,958	4,494	4,970	5,465	5,663
Receivables	917	917	917	917	917	917	917	917	917	917	917	917
Inventories	0	0	0	0	0	0	0	0	0	0	0	0
Contract Assets	62	62	62	62	62	62	62	62	62	62	62	62
Other	0	0	0	0	0	0	0	0	0	0	0	0
<b>Total Current Assets</b>	<b>3,132</b>	<b>3,568</b>	<b>4,073</b>	<b>4,591</b>	<b>5,122</b>	<b>5,257</b>	<b>5,387</b>	<b>5,926</b>	<b>6,596</b>	<b>7,191</b>	<b>7,810</b>	<b>8,057</b>
<b>Non-Current Assets</b>												
Receivables	0	0	0	0	0	0	0	0	0	0	0	0
Inventories	0	0	0	0	0	0	0	0	0	0	0	0
Infrastructure, property, plant and equipment	2,996	3,474	3,137	2,794	2,443	2,475	2,500	2,126	1,745	1,356	959	943
Other	0	0	0	0	0	0	0	0	0	0	0	0
<b>Total Non-Current Assets</b>	<b>2,996</b>	<b>3,474</b>	<b>3,137</b>	<b>2,794</b>	<b>2,443</b>	<b>2,475</b>	<b>2,500</b>	<b>2,126</b>	<b>1,745</b>	<b>1,356</b>	<b>959</b>	<b>943</b>
<b>TOTAL ASSETS</b>	<b>6,128</b>	<b>7,042</b>	<b>7,210</b>	<b>7,385</b>	<b>7,565</b>	<b>7,732</b>	<b>7,886</b>	<b>8,053</b>	<b>8,342</b>	<b>8,547</b>	<b>8,769</b>	<b>9,000</b>
<b>LIABILITIES</b>												
<b>Current Liabilities</b>												
Payables	24	24	24	24	24	24	24	24	24	24	24	24
Borrowings	55	55	55	55	55	55	55	55	55	55	55	55
Provisions	408	408	408	408	408	408	408	408	408	408	408	408
Contract Liabilities	0	0	0	0	0	0	0	0	0	0	0	0
<b>Total Current Liabilities</b>	<b>487</b>	<b>487</b>	<b>487</b>	<b>487</b>	<b>487</b>	<b>487</b>	<b>487</b>	<b>487</b>	<b>487</b>	<b>487</b>	<b>487</b>	<b>487</b>
<b>Non-Current Liabilities</b>												
Payables	0	0	0	0	0	0	0	0	0	0	0	0
Borrowings	59	454	382	369	354	339	323	306	289	270	250	229
Provisions	40	54	68	82	97	112	128	144	160	177	195	213
<b>Total Non-Current Liabilities</b>	<b>99</b>	<b>508</b>	<b>450</b>	<b>451</b>	<b>451</b>	<b>451</b>	<b>451</b>	<b>450</b>	<b>449</b>	<b>447</b>	<b>445</b>	<b>442</b>
<b>TOTAL LIABILITIES</b>	<b>586</b>	<b>995</b>	<b>937</b>	<b>938</b>	<b>938</b>	<b>938</b>	<b>938</b>	<b>937</b>	<b>936</b>	<b>934</b>	<b>932</b>	<b>929</b>
<b>NET ASSETS</b>	<b>5,542</b>	<b>6,046</b>	<b>6,273</b>	<b>6,447</b>	<b>6,627</b>	<b>6,794</b>	<b>6,948</b>	<b>7,116</b>	<b>7,406</b>	<b>7,613</b>	<b>7,836</b>	<b>8,071</b>
<b>EQUITY</b>												
Accumulated Surplus	5,912	6,416	6,643	6,817	6,997	7,164	7,318	7,486	7,776	7,983	8,206	8,441
Revaluation Reserves	(370)	(370)	(370)	(370)	(370)	(370)	(370)	(370)	(370)	(370)	(370)	(370)
<b>TOTAL EQUITY</b>	<b>5,542</b>	<b>6,046</b>	<b>6,273</b>	<b>6,447</b>	<b>6,627</b>	<b>6,794</b>	<b>6,948</b>	<b>7,116</b>	<b>7,406</b>	<b>7,613</b>	<b>7,836</b>	<b>8,071</b>

STATEMENT OF FINANCIAL POSITION			WATER FUND									
\$'000	Annual Statements 2023	Revised Budget 2024	Budget 2025	Budget 2026	Budget 2027	Budget 2028	Budget 2029	Budget 2030	Budget 2031	Budget 2032	Budget 2033	Budget 2034
<b>ASSETS</b>												
<b>Current Assets</b>												
Cash and cash equivalents	2,817	1,189	1,260	1,276	1,337	1,432	1,529	1,663	1,666	1,523	1,050	954
Investments	5,500	4,756	5,041	5,102	5,347	5,726	6,118	6,653	6,666	6,094	4,199	3,814
Receivables	1,956	1,956	1,956	1,956	1,956	1,956	1,956	1,956	1,956	1,956	1,956	1,956
Inventories	0	0	0	0	0	0	0	0	0	0	0	0
Contract Assets	21	21	21	21	21	21	21	21	21	21	21	21
Other	0	0	0	0	0	0	0	0	0	0	0	0
<b>Total Current Assets</b>	<b>10,294</b>	<b>7,922</b>	<b>8,279</b>	<b>8,355</b>	<b>8,661</b>	<b>9,135</b>	<b>9,624</b>	<b>10,293</b>	<b>10,309</b>	<b>9,594</b>	<b>7,226</b>	<b>6,745</b>
<b>Non-Current Assets</b>												
Receivables	0	0	0	0	0	0	0	0	0	0	0	0
Inventories	0	0	0	0	0	0	0	0	0	0	0	0
Infrastructure, property, plant and equipment	87,736	91,873	91,275	90,912	90,322	89,593	88,859	88,009	122,108	121,237	122,093	121,230
Other	0	0	0	0	0	0	0	0	0	0	0	0
<b>Total Non-Current Assets</b>	<b>87,736</b>	<b>91,873</b>	<b>91,275</b>	<b>90,912</b>	<b>90,322</b>	<b>89,593</b>	<b>88,859</b>	<b>88,009</b>	<b>122,108</b>	<b>121,237</b>	<b>122,093</b>	<b>121,230</b>
<b>TOTAL ASSETS</b>	<b>98,030</b>	<b>99,795</b>	<b>99,554</b>	<b>99,267</b>	<b>98,983</b>	<b>98,727</b>	<b>98,484</b>	<b>98,302</b>	<b>132,417</b>	<b>130,831</b>	<b>129,319</b>	<b>127,975</b>
<b>LIABILITIES</b>												
<b>Current Liabilities</b>												
Payables	54	54	54	54	54	54	54	54	54	54	54	54
Borrowings	668	668	668	668	668	668	668	668	668	668	668	668
Provisions	338	338	338	338	338	338	338	338	338	338	338	338
Contract Liabilities	2,300	2,300	2,300	2,300	2,300	2,300	2,300	2,300	2,300	2,300	2,300	2,300
<b>Total Current Liabilities</b>	<b>3,360</b>	<b>3,360</b>	<b>3,360</b>	<b>3,360</b>	<b>3,360</b>	<b>3,360</b>	<b>3,360</b>	<b>3,360</b>	<b>3,360</b>	<b>3,360</b>	<b>3,360</b>	<b>3,360</b>
<b>Non-Current Liabilities</b>												
Payables	0	0	0	0	0	0	0	0	0	0	0	0
Borrowings	2,843	2,175	1,976	1,763	1,537	1,296	1,039	765	20,473	19,667	18,814	18,021
Provisions	34	50	70	90	111	133	155	178	202	227	252	278
<b>Total Non-Current Liabilities</b>	<b>2,877</b>	<b>2,225</b>	<b>2,046</b>	<b>1,854</b>	<b>1,648</b>	<b>1,429</b>	<b>1,194</b>	<b>943</b>	<b>20,675</b>	<b>19,894</b>	<b>19,066</b>	<b>18,298</b>
<b>TOTAL LIABILITIES</b>	<b>6,237</b>	<b>5,585</b>	<b>5,406</b>	<b>5,214</b>	<b>5,008</b>	<b>4,789</b>	<b>4,554</b>	<b>4,303</b>	<b>24,035</b>	<b>23,254</b>	<b>22,426</b>	<b>21,658</b>
<b>NET ASSETS</b>	<b>91,793</b>	<b>94,210</b>	<b>94,148</b>	<b>94,053</b>	<b>93,974</b>	<b>93,938</b>	<b>93,930</b>	<b>93,999</b>	<b>108,382</b>	<b>107,578</b>	<b>106,893</b>	<b>106,317</b>
<b>EQUITY</b>												
Accumulated Surplus	22,418	24,835	24,773	24,678	24,599	24,563	24,555	24,624	39,007	38,203	37,518	36,942
Revaluation Reserves	69,375	69,375	69,375	69,375	69,375	69,375	69,375	69,375	69,375	69,375	69,375	69,375
<b>TOTAL EQUITY</b>	<b>91,793</b>	<b>94,210</b>	<b>94,148</b>	<b>94,053</b>	<b>93,974</b>	<b>93,938</b>	<b>93,930</b>	<b>93,999</b>	<b>108,382</b>	<b>107,578</b>	<b>106,893</b>	<b>106,317</b>

STATEMENT OF FINANCIAL POSITION			SEWER FUND									
\$'000	Annual Statements 2023	Revised Budget 2024	Budget 2025	Budget 2026	Budget 2027	Budget 2028	Budget 2029	Budget 2030	Budget 2031	Budget 2032	Budget 2033	Budget 2034
<b>ASSETS</b>												
<b>Current Assets</b>												
Cash and cash equivalents	3,060	2,049	1,941	1,939	1,892	1,892	1,951	2,008	2,113	2,198	2,203	2,313
Investments	7,721	8,197	7,765	7,755	7,566	7,567	7,806	8,030	8,450	8,792	8,812	9,251
Receivables	688	688	688	688	688	688	688	688	688	688	688	688
Inventories	0	0	0	0	0	0	0	0	0	0	0	0
Contract Assets	0	0	0	0	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0	0	0	0	0
<b>Total Current Assets</b>	<b>11,469</b>	<b>10,934</b>	<b>10,394</b>	<b>10,381</b>	<b>10,146</b>	<b>10,146</b>	<b>10,445</b>	<b>10,726</b>	<b>11,251</b>	<b>11,677</b>	<b>11,703</b>	<b>12,252</b>
<b>Non-Current Assets</b>												
Receivables	0	0	0	0	0	0	0	0	0	0	0	0
Inventories	0	0	0	0	0	0	0	0	0	0	0	0
Infrastructure, property, plant and equipment	44,900	45,523	56,103	55,493	55,142	54,438	53,806	53,076	52,334	51,579	51,279	50,497
Other	0	0	0	0	0	0	0	0	0	0	0	0
<b>Total Non-Current Assets</b>	<b>44,900</b>	<b>45,523</b>	<b>56,103</b>	<b>55,493</b>	<b>55,142</b>	<b>54,438</b>	<b>53,806</b>	<b>53,076</b>	<b>52,334</b>	<b>51,579</b>	<b>51,279</b>	<b>50,497</b>
<b>TOTAL ASSETS</b>	<b>56,369</b>	<b>56,457</b>	<b>66,497</b>	<b>65,874</b>	<b>65,288</b>	<b>64,584</b>	<b>64,251</b>	<b>63,802</b>	<b>63,585</b>	<b>63,257</b>	<b>62,982</b>	<b>62,749</b>
<b>LIABILITIES</b>												
<b>Current Liabilities</b>												
Payables	38	38	38	38	38	38	38	38	38	38	38	38
Borrowings	169	169	169	169	169	169	169	169	169	169	169	169
Provisions	57	57	57	57	57	57	57	57	57	57	57	57
Contract Liabilities	0	0	0	0	0	0	0	0	0	0	0	0
<b>Total Current Liabilities</b>	<b>264</b>	<b>264</b>	<b>264</b>	<b>264</b>	<b>264</b>	<b>264</b>	<b>264</b>	<b>264</b>	<b>264</b>	<b>264</b>	<b>264</b>	<b>264</b>
<b>Non-Current Liabilities</b>												
Payables	0	0	0	0	0	0	0	0	0	0	0	0
Borrowings	5,772	5,603	16,474	15,957	15,408	14,758	14,192	13,523	12,809	12,051	11,238	10,370
Provisions	11	13	14	15	17	18	20	21	23	24	26	28
<b>Total Non-Current Liabilities</b>	<b>5,783</b>	<b>5,616</b>	<b>16,488</b>	<b>15,972</b>	<b>15,424</b>	<b>14,776</b>	<b>14,211</b>	<b>13,544</b>	<b>12,832</b>	<b>12,075</b>	<b>11,264</b>	<b>10,398</b>
<b>TOTAL LIABILITIES</b>	<b>6,047</b>	<b>5,880</b>	<b>16,752</b>	<b>16,236</b>	<b>15,688</b>	<b>15,040</b>	<b>14,475</b>	<b>13,808</b>	<b>13,096</b>	<b>12,339</b>	<b>11,528</b>	<b>10,662</b>
<b>NET ASSETS</b>	<b>50,322</b>	<b>50,578</b>	<b>49,745</b>	<b>49,639</b>	<b>49,600</b>	<b>49,544</b>	<b>49,776</b>	<b>49,994</b>	<b>50,489</b>	<b>50,918</b>	<b>51,454</b>	<b>52,088</b>
<b>EQUITY</b>												
Accumulated Surplus	29,894	30,150	29,317	29,211	29,172	29,116	29,348	29,566	30,061	30,490	31,026	31,660
Revaluation Reserves	20,428	20,428	20,428	20,428	20,428	20,428	20,428	20,428	20,428	20,428	20,428	20,428
<b>TOTAL EQUITY</b>	<b>50,322</b>	<b>50,578</b>	<b>49,745</b>	<b>49,639</b>	<b>49,600</b>	<b>49,544</b>	<b>49,776</b>	<b>49,994</b>	<b>50,489</b>	<b>50,918</b>	<b>51,454</b>	<b>52,088</b>

Cash Flow Statement		CONSOLIDATED - ALL FUNDS									
\$'000	Revised Budget 2024	Budget 2025	Budget 2026	Budget 2027	Budget 2028	Budget 2029	Budget 2030	Budget 2031	Budget 2032	Budget 2033	Budget 2034
<b>Cash flows from operating activities</b>											
<u>Receipts:</u>											
Rates and annual charges	16,062	16,811	17,518	17,995	18,484	18,987	19,504	20,035	20,581	21,142	21,718
User charges and fees	19,436	13,219	13,668	14,046	14,635	15,035	15,446	15,869	16,304	16,753	17,214
Investment and interest revenue received	1,847	1,953	1,906	1,875	1,899	1,941	1,953	2,003	2,100	2,113	2,019
Grants and contributions	25,661	12,156	10,259	8,904	9,406	9,574	9,747	30,925	10,106	10,292	10,483
Other Revenue	2,205	1,685	1,699	1,715	1,230	747	763	780	798	816	835
Other Income	227	234	241	248	256	263	271	279	288	296	305
Net gain from the disposal of assets	170	178	0	242	0	0	0	0	0	0	0
<u>Payments:</u>											
Employee benefits and on-costs	(17,029)	(17,435)	(18,068)	(18,393)	(18,542)	(18,957)	(19,516)	(20,091)	(20,684)	(21,294)	(21,922)
Materials and contracts	(22,696)	(15,981)	(13,658)	(13,930)	(13,797)	(14,210)	(14,417)	(14,720)	(15,079)	(15,640)	(15,789)
Borrowing costs	(883)	(837)	(1,423)	(1,454)	(1,482)	(1,206)	(1,231)	(1,151)	(2,145)	(2,023)	(1,900)
Other	(1,653)	(1,595)	(1,632)	(1,670)	(1,709)	(1,748)	(1,789)	(1,831)	(1,874)	(1,917)	(1,962)
LSL Paid - reduce liability	(524)	(299)	(307)	(317)	(326)	(336)	(346)	(356)	(367)	(378)	(389)
<b>Net cash provided (or used in) operating activities</b>	<b>22,823</b>	<b>10,088</b>	<b>10,204</b>	<b>9,262</b>	<b>10,054</b>	<b>10,090</b>	<b>10,385</b>	<b>31,742</b>	<b>10,029</b>	<b>10,160</b>	<b>10,612</b>
<b>Cash flows from investing activities</b>											
<u>Receipts:</u>											
Sale of infrastructure, property, plant and equipment	64	71	0	96	0	0	0	0	0	0	0
Deferred debtors receipts	0	0	0	0	0	0	0	0	0	0	0
<u>Payments:</u>											
Purchase of property, plant and equipment	(22,368)	(22,018)	(11,333)	(7,646)	(7,784)	(8,576)	(7,925)	(48,139)	(7,703)	(9,954)	(8,284)
<b>Net cash provided (or used in) investing activities</b>	<b>(22,304)</b>	<b>(21,948)</b>	<b>(11,333)</b>	<b>(7,549)</b>	<b>(7,784)</b>	<b>(8,576)</b>	<b>(7,925)</b>	<b>(48,139)</b>	<b>(7,703)</b>	<b>(9,954)</b>	<b>(8,284)</b>
<b>Cash flows from financing activities</b>											
<u>Receipts:</u>											
New loans	621	11,920	1,750	0	0	0	0	20,000	0	0	0
<u>Payments:</u>											
Repayment of borrowings and advances	(1,385)	(970)	(1,239)	(1,110)	(1,244)	(1,167)	(1,282)	(1,363)	(1,941)	(2,063)	(2,013)
<b>Net cash provided (or used in) financing activities</b>	<b>(765)</b>	<b>10,951</b>	<b>511</b>	<b>(1,110)</b>	<b>(1,244)</b>	<b>(1,167)</b>	<b>(1,282)</b>	<b>18,637</b>	<b>(1,941)</b>	<b>(2,063)</b>	<b>(2,013)</b>
Net increase / (decrease) in cash	(246)	(909)	(618)	602	1,025	347	1,178	2,240	385	(1,857)	314
Cash at the beginning of the year	42,104	41,858	40,949	40,331	40,934	41,959	42,306	43,484	45,723	46,108	44,251
Cash at the end of the year	41,858	40,949	40,331	40,934	41,959	42,306	43,484	45,723	46,108	44,251	44,565

Cash Flow Statement		GENERAL FUND									
\$'000	Revised Budget 2024	Budget 2025	Budget 2026	Budget 2027	Budget 2028	Budget 2029	Budget 2030	Budget 2031	Budget 2032	Budget 2033	Budget 2034
Cash flows from operating activities											
Receipts:											
Rates and annual charges	7,746	8,121	8,315	8,514	8,718	8,927	9,141	9,360	9,585	9,814	10,050
User charges and fees	12,124	5,447	5,610	5,745	6,086	6,230	6,377	6,528	6,684	6,844	7,008
Investment and interest revenue received	1,675	1,809	1,766	1,738	1,765	1,811	1,827	1,880	1,981	1,998	1,914
Grants and contributions	21,951	12,035	10,147	8,796	9,295	9,461	9,631	15,805	9,984	10,167	10,355
Other Revenue	872	401	409	417	425	433	441	450	459	469	478
Other Income	201	207	213	219	226	233	240	247	254	262	270
Net gain from the disposal of assets	170	178	0	242	0	0	0	0	0	0	0
Payments:											
Employee benefits and on-costs	(13,389)	(13,552)	(14,060)	(14,310)	(14,465)	(14,890)	(15,327)	(15,778)	(16,241)	(16,719)	(17,211)
Materials and contracts	(13,288)	(5,863)	(4,151)	(4,104)	(4,068)	(4,544)	(4,506)	(4,081)	(4,726)	(5,027)	(4,879)
Borrowing costs	(188)	(166)	(189)	(265)	(248)	(230)	(213)	(196)	(178)	(159)	(139)
Other	(1,620)	(1,561)	(1,597)	(1,635)	(1,673)	(1,711)	(1,751)	(1,792)	(1,834)	(1,877)	(1,921)
LSL Paid - reduce liability	(470)	(246)	(253)	(261)	(268)	(276)	(285)	(293)	(302)	(311)	(320)
Net cash provided (or used in) operating activities	15,783	6,811	6,209	5,097	5,793	5,443	5,575	12,131	5,665	5,460	5,604
Cash flows from investing activities											
Receipts:											
Sale of infrastructure, property, plant and equipment	64	71	0	96	0	0	0	0	0	0	0
Deferred debtors receipts	0	0	0	0	0	0	0	0	0	0	0
Payments:											
Purchase of property, plant and equipment	(13,299)	(8,464)	(8,663)	(4,872)	(5,039)	(5,687)	(5,564)	(10,762)	(5,229)	(5,217)	(5,274)
Net cash provided (or used in) investing activities	(13,235)	(8,393)	(8,663)	(4,775)	(5,039)	(5,687)	(5,564)	(10,762)	(5,229)	(5,217)	(5,274)
Cash flows from financing activities											
Receipts:											
New loans	171	865	1,750	0	0	0	0	0	0	0	0
Payments:											
Repayment of borrowings and advances	(494)	(514)	(496)	(321)	(338)	(328)	(323)	(339)	(357)	(377)	(331)
Net cash provided (or used in) financing activities	(323)	351	1,254	(321)	(338)	(328)	(323)	(339)	(357)	(377)	(331)
Net increase / (decrease) in cash	2,225	(1,231)	(1,199)	1	416	(572)	(311)	1,029	78	(133)	(1)
Cash at the beginning of the year	20,853	23,078	21,847	20,648	20,649	21,065	20,493	20,182	21,211	21,289	21,156
Cash at the end of the year	23,078	21,847	20,648	20,649	21,065	20,493	20,182	21,211	21,289	21,156	21,155

Cash Flow Statement		WASTE FUND									
\$'000	Revised Budget 2024	Budget 2025	Budget 2026	Budget 2027	Budget 2028	Budget 2029	Budget 2030	Budget 2031	Budget 2032	Budget 2033	Budget 2034
<b>Cash flows from operating activities</b>											
<u>Receipts:</u>											
Rates and annual charges	3,170	3,312	3,412	3,515	3,621	3,730	3,842	3,958	4,078	4,200	4,327
User charges and fees	1,352	741	763	786	809	834	859	885	911	938	967
Investment and interest revenue received	27	28	29	29	30	31	31	32	33	34	35
Grants and contributions	0	0	0	0	0	0	0	0	0	0	0
Other Revenue	1,333	1,283	1,291	1,298	806	314	322	330	339	348	357
Other Income	3	3	3	3	3	3	3	3	3	4	4
Net gain from the disposal of assets	0	0	0	0	0	0	0	0	0	0	0
<u>Payments:</u>											
Employee benefits and on-costs	(1,875)	(1,999)	(2,065)	(2,102)	(2,038)	(1,967)	(2,026)	(2,086)	(2,148)	(2,212)	(2,278)
Materials and contracts	(3,106)	(2,714)	(2,826)	(2,909)	(2,616)	(2,333)	(2,400)	(2,359)	(2,526)	(2,597)	(2,676)
Borrowing costs	(7)	(27)	(24)	(23)	(22)	(21)	(20)	(19)	(18)	(17)	(16)
Other	(2)	(2)	(2)	(2)	(3)	(3)	(3)	(3)	(3)	(3)	(3)
LSL Paid - reduce liability	(27)	(28)	(29)	(30)	(31)	(32)	(33)	(34)	(35)	(36)	(37)
<b>Net cash provided (or used in) operating activities</b>	<b>867</b>	<b>597</b>	<b>552</b>	<b>565</b>	<b>560</b>	<b>556</b>	<b>577</b>	<b>708</b>	<b>634</b>	<b>658</b>	<b>679</b>
<b>Cash flows from investing activities</b>											
<u>Receipts:</u>											
Sale of infrastructure, property, plant and equipment	0	0	0	0	0	0	0	0	0	0	0
Deferred debtors receipts	0	0	0	0	0	0	0	0	0	0	0
<u>Payments:</u>											
Purchase of property, plant and equipment	(827)	(20)	(20)	(20)	(410)	(410)	(20)	(20)	(20)	(20)	(410)
<b>Net cash provided (or used in) investing activities</b>	<b>(827)</b>	<b>(20)</b>	<b>(20)</b>	<b>(20)</b>	<b>(410)</b>	<b>(410)</b>	<b>(20)</b>	<b>(20)</b>	<b>(20)</b>	<b>(20)</b>	<b>(410)</b>
<b>Cash flows from financing activities</b>											
<u>Receipts:</u>											
New loans	450	0	0	0	0	0	0	0	0	0	0
<u>Payments:</u>											
Repayment of borrowings and advances	(55)	(72)	(14)	(14)	(15)	(16)	(17)	(18)	(19)	(20)	(21)
<b>Net cash provided (or used in) financing activities</b>	<b>395</b>	<b>(72)</b>	<b>(14)</b>	<b>(14)</b>	<b>(15)</b>	<b>(16)</b>	<b>(17)</b>	<b>(18)</b>	<b>(19)</b>	<b>(20)</b>	<b>(21)</b>
Net increase / (decrease) in cash	436	505	518	531	135	130	540	670	595	619	248
Cash at the beginning of the year	2,153	2,589	3,094	3,612	4,143	4,278	4,408	4,947	5,617	6,212	6,831
Cash at the end of the year	2,589	3,094	3,612	4,143	4,278	4,408	4,947	5,617	6,212	6,831	7,078

Cash Flow Statement		WATER FUND									
\$'000	Revised Budget 2024	Budget 2025	Budget 2026	Budget 2027	Budget 2028	Budget 2029	Budget 2030	Budget 2031	Budget 2032	Budget 2033	Budget 2034
<b>Cash flows from operating activities</b>											
<u>Receipts:</u>											
Rates and annual charges	2,057	2,149	2,214	2,281	2,350	2,421	2,494	2,569	2,646	2,726	2,808
User charges and fees	4,975	6,003	6,184	6,369	6,560	6,757	6,960	7,168	7,384	7,605	7,833
Investment and interest revenue received	37	37	37	37	37	37	37	37	37	37	37
Grants and contributions	3,595	52	42	36	37	38	39	15,040	41	42	43
Other Revenue	0	0	0	0	0	0	0	0	0	0	0
Other Income	0	0	0	0	0	0	0	0	0	0	0
Net gain from the disposal of assets	0	0	0	0	0	0	0	0	0	0	0
<u>Payments:</u>											
Employee benefits and on-costs	(1,236)	(1,299)	(1,339)	(1,363)	(1,403)	(1,445)	(1,488)	(1,532)	(1,578)	(1,625)	(1,673)
Materials and contracts	(4,308)	(4,277)	(4,468)	(4,637)	(4,775)	(4,936)	(5,053)	(5,941)	(5,259)	(5,383)	(5,525)
Borrowing costs	(208)	(181)	(167)	(154)	(139)	(123)	(106)	(88)	(1,147)	(1,099)	(1,052)
Other	(29)	(30)	(30)	(31)	(32)	(32)	(33)	(34)	(35)	(36)	(37)
LSL Paid - reduce liability	(22)	(19)	(20)	(20)	(21)	(22)	(22)	(23)	(23)	(24)	(25)
<b>Net cash provided (or used in) operating activities</b>	<b>4,861</b>	<b>2,435</b>	<b>2,452</b>	<b>2,519</b>	<b>2,614</b>	<b>2,695</b>	<b>2,827</b>	<b>17,196</b>	<b>2,066</b>	<b>2,243</b>	<b>2,410</b>
<b>Cash flows from investing activities</b>											
<u>Receipts:</u>											
Sale of infrastructure, property, plant and equipment	0	0	0	0	0	0	0	0	0	0	0
Deferred debtors receipts	0	0	0	0	0	0	0	0	0	0	0
<u>Payments:</u>											
Purchase of property, plant and equipment	(6,566)	(1,879)	(2,163)	(1,987)	(1,899)	(1,948)	(1,884)	(36,889)	(1,975)	(3,758)	(2,097)
<b>Net cash provided (or used in) investing activities</b>	<b>(6,566)</b>	<b>(1,879)</b>	<b>(2,163)</b>	<b>(1,987)</b>	<b>(1,899)</b>	<b>(1,948)</b>	<b>(1,884)</b>	<b>(36,889)</b>	<b>(1,975)</b>	<b>(3,758)</b>	<b>(2,097)</b>
<b>Cash flows from financing activities</b>											
<u>Receipts:</u>											
New loans	0	0	0	0	0	0	0	20,000	0	0	0
<u>Payments:</u>											
Repayment of borrowings and advances	(668)	(199)	(213)	(226)	(241)	(257)	(274)	(292)	(806)	(853)	(794)
<b>Net cash provided (or used in) financing activities</b>	<b>(668)</b>	<b>(199)</b>	<b>(213)</b>	<b>(226)</b>	<b>(241)</b>	<b>(257)</b>	<b>(274)</b>	<b>19,708</b>	<b>(806)</b>	<b>(853)</b>	<b>(794)</b>
Net increase / (decrease) in cash	(2,372)	357	76	306	474	490	669	16	(715)	(2,368)	(481)
Cash at the beginning of the year	8,317	5,945	6,302	6,378	6,684	7,158	7,647	8,316	8,332	7,617	5,249
Cash at the end of the year	5,945	6,302	6,378	6,684	7,158	7,647	8,316	8,332	7,617	5,249	4,768

Cash Flow Statement		SEWER FUND									
\$'000	Revised Budget 2024	Budget 2025	Budget 2026	Budget 2027	Budget 2028	Budget 2029	Budget 2030	Budget 2031	Budget 2032	Budget 2033	Budget 2034
<b>Cash flows from operating activities</b>											
<u>Receipts:</u>											
Rates and annual charges	3,089	3,228	3,577	3,684	3,795	3,909	4,027	4,148	4,272	4,401	4,533
User charges and fees	984	1,028	1,112	1,145	1,179	1,215	1,251	1,288	1,326	1,366	1,406
Investment and interest revenue received	108	79	75	71	67	62	58	53	49	44	33
Grants and contributions	115	68	70	72	74	76	77	79	81	83	85
Other Revenue	0	0	0	0	0	0	0	0	0	0	0
Other Income	24	24	25	26	27	27	28	29	30	31	32
Net gain from the disposal of assets	0	0	0	0	0	0	0	0	0	0	0
<u>Payments:</u>											
Employee benefits and on-costs	(528)	(585)	(604)	(618)	(636)	(655)	(675)	(695)	(716)	(737)	(759)
Materials and contracts	(1,994)	(3,127)	(2,213)	(2,280)	(2,338)	(2,396)	(2,459)	(2,339)	(2,567)	(2,633)	(2,709)
Borrowing costs	(479)	(464)	(1,043)	(1,012)	(1,073)	(832)	(892)	(847)	(802)	(747)	(693)
Other	(2)	(2)	(2)	(2)	(2)	(2)	(2)	(2)	(2)	(2)	(2)
LSL Paid - reduce liability	(5)	(6)	(6)	(6)	(6)	(6)	(7)	(7)	(7)	(7)	(7)
<b>Net cash provided (or used in) operating activities</b>	<b>1,311</b>	<b>244</b>	<b>991</b>	<b>1,081</b>	<b>1,087</b>	<b>1,397</b>	<b>1,407</b>	<b>1,707</b>	<b>1,665</b>	<b>1,798</b>	<b>1,920</b>
<b>Cash flows from investing activities</b>											
<u>Receipts:</u>											
Sale of infrastructure, property, plant and equipment	0	0	0	0	0	0	0	0	0	0	0
Deferred debtors receipts	0	0	0	0	0	0	0	0	0	0	0
<u>Payments:</u>											
Purchase of property, plant and equipment	(1,677)	(11,655)	(487)	(767)	(436)	(532)	(458)	(468)	(480)	(959)	(503)
<b>Net cash provided (or used in) investing activities</b>	<b>(1,677)</b>	<b>(11,655)</b>	<b>(487)</b>	<b>(767)</b>	<b>(436)</b>	<b>(532)</b>	<b>(458)</b>	<b>(468)</b>	<b>(480)</b>	<b>(959)</b>	<b>(503)</b>
<b>Cash flows from financing activities</b>											
<u>Receipts:</u>											
New loans	0	11,055	0	0	0	0	0	0	0	0	0
<u>Payments:</u>											
Repayment of borrowings and advances	(169)	(185)	(517)	(549)	(650)	(566)	(669)	(713)	(759)	(813)	(868)
<b>Net cash provided (or used in) financing activities</b>	<b>(169)</b>	<b>10,871</b>	<b>(517)</b>	<b>(549)</b>	<b>(650)</b>	<b>(566)</b>	<b>(669)</b>	<b>(713)</b>	<b>(759)</b>	<b>(813)</b>	<b>(868)</b>
Net increase / (decrease) in cash	(535)	(540)	(13)	(235)	1	299	281	525	426	26	549
Cash at the beginning of the year	10,781	10,246	9,706	9,693	9,458	9,458	9,757	10,038	10,563	10,989	11,015
Cash at the end of the year	10,246	9,706	9,693	9,458	9,458	9,757	10,038	10,563	10,989	11,015	11,564

Work Order	Budget Detail - Description	Revised 2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
CIVIC ACTIVITIES												
	Income from continuing operations											
1225	Sale of Cowra History Book	518										
	Total income	518	0	0	0	0	0	0	0	0	0	0
	Expenses from continuing operations											
42	Mayoral Expenses	2,208	2,261	2,315	2,371	2,428	2,486	2,546	2,607	2,670	2,734	2,800
40	Mayoral Allowance	37,925	38,835	39,767	40,721	41,698	42,699	43,724	44,773	45,848	46,948	48,075
51	Mayor - Vehicle Running Expenses	18,918	19,372	19,837	20,313	20,801	21,300	21,811	22,334	22,870	23,419	23,981
57	Executive Meetings	13,685	14,013	14,349	14,693	15,046	15,407	15,777	16,156	16,544	16,941	17,348
54	Community Event Attendance	3,463	3,546	3,631	3,718	3,807	3,898	3,992	4,088	4,186	4,286	4,389
43	Councillor Travelling Costs/Allowances	14,336	14,680	15,032	15,393	15,762	16,140	16,527	16,924	17,330	17,746	18,172
44	Councillor Communication Expenses	14,468	14,815	15,171	15,535	15,908	16,290	16,681	17,081	17,491	17,911	18,341
45	Councillor Training & Conference Attendance	35,000	30,840	31,580	32,338	33,114	33,909	34,722	35,556	36,409	37,282	38,177
49	Councillor Partners/Spouses Expenses	748	766	784	803	822	842	862	883	904	926	948
61	Membership Fees	1,713	1,754	1,796	1,839	1,883	1,928	1,974	2,021	2,070	2,120	2,171
67	Prospective Councillor Introductory Sessions		5,000				5,000				5,000	
50	Councillor Carers Expenses	662	678	694	711	728	745	763	781	800	819	839
56	Staff Meeting Expenses	13,986	14,322	14,666	15,018	15,378	15,747	16,125	16,512	16,908	17,314	17,730
55	Council & Staff Functions	12,475	12,774	13,081	13,395	13,716	14,045	14,382	14,727	15,080	15,442	15,813
38	Councillor Insurance	34,020	34,836	35,672	36,528	37,405	38,303	39,222	40,163	41,127	42,114	43,125
37	Local Government NSW - Membership	37,414	38,312	39,231	40,173	41,137	42,124	43,135	44,170	45,230	46,316	47,428
1658	Election Expenses		142,854				157,139				172,853	
39	Section 356 Donations	35,602	35,642	36,497	37,373	38,270	39,188	40,129	41,092	42,078	43,088	44,122
60	Information & Neighbourhood Centre Contribution	12,328	12,624	12,927	13,237	13,555	13,880	14,213	14,554	14,903	15,261	15,627
58	Cowra / Japan Relationship	25,000	5,000	5,000	25,000	25,000	5,000	5,000	5,000	5,000	5,000	5,000
52	Civic Receptions	11,797	11,939	12,226	12,519	12,819	13,127	13,442	13,765	14,095	14,433	14,779
53	Civic Expenses	10,000	10,240	10,486	10,738	10,996	11,260	11,530	11,807	12,090	12,380	12,677
41	Councillor Fees	159,120	162,939	166,850	170,854	174,954	179,153	183,453	187,856	192,365	196,982	201,710
2015	Councillor Super Equivalent	17,503	19,086	20,584	21,202	21,838	22,493	23,168	23,863	24,579	25,316	26,075
68	Breakout Anniversary	461	25,000					25,000				
62	Central NSW Joint Organisation Membership & Admin	26,364	26,997	27,645	28,308	28,987	29,683	30,395	31,124	31,871	32,636	33,419
63	Central NSW Joint Organisation Operational Membership	11,124	11,391	11,664	11,944	12,231	12,525	12,826	13,134	13,449	13,772	14,103
59	Cowra Community Grants Scheme	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000
71	Cowra History Book - Cost of Goods Sold	1,309										
	Total expenses	601,628	760,516	601,485	634,724	648,283	804,311	681,399	670,971	685,897	879,039	716,849
	Capital items											
	Total capital items	0	0	0	0	0	0	0	0	0	0	0
	Cash reconciliation items											
	Total adjustment for non-cash items	0	0	0	0	0	0	0	0	0	0	0
	Increase / (decrease) in cash	(601,110)	(760,516)	(601,485)	(634,724)	(648,283)	(804,311)	(681,399)	(670,971)	(685,897)	(879,039)	(716,849)
	Funded by / (to) reserves											
	Transfer to Election Reserve	(35,000)	(40,000)	(40,000)	(40,000)	(40,000)	(43,000)	(43,000)	(43,000)	(43,000)	(46,000)	(46,000)
	Transfer from Election Reserve		142,854				157,139				172,853	
	Transfer from Carryover Reserve											
	Funded by / (to) general revenues	636,110	657,662	641,485	674,724	688,283	690,172	724,399	713,971	728,897	752,186	762,849

Work Order	Budget Detail - Description	Revised 2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
	LAND DEVELOPMENT											
	Income from continuing operations											
	Total income	0	0	0	0	0	0	0	0	0	0	0
	Expenses from continuing operations											
1146	Land Development - Holding Costs	8,593	8,980	9,196	9,417	9,643	9,874	10,111	10,354	10,602	10,856	11,117
	Total expenses	8,593	8,980	9,196	9,417	9,643	9,874	10,111	10,354	10,602	10,856	11,117
	Capital items											
	Total capital items	0	0	0	0	0	0	0	0	0	0	0
	Cash reconciliation items											
	Total adjustment for non-cash items	0	0	0	0	0	0	0	0	0	0	0
	Increase / (decrease) in cash	(8,593)	(8,980)	(9,196)	(9,417)	(9,643)	(9,874)	(10,111)	(10,354)	(10,602)	(10,856)	(11,117)
	Funded by / (to) reserves											
	Funded by / (to) general revenues	8,593	8,980	9,196	9,417	9,643	9,874	10,111	10,354	10,602	10,856	11,117

Work Order	Budget Detail - Description	Revised 2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
GENERAL MANAGERS OFFICE												
	Income from continuing operations											
30	Festival Revenue	16,155	7,509	7,734	7,966	8,205	8,451	8,705	8,966	9,235	9,512	9,797
35	Grant - NSW Small Business Month	2,500										
2028	Grant - Reconnecting Regional NSW - Community Events Program	36,905										
2110	Grant - Cowra Voices Audio Archive Project											
	Total income	55,560	7,509	7,734	7,966	8,205	8,451	8,705	8,966	9,235	9,512	9,797
	Expenses from continuing operations											
1	GM's Office - Operating Expenses - Wages	541,226	525,516	541,281	557,520	574,246	591,473	609,217	627,494	646,319	665,709	685,681
1	GM's Office - Operating Expenses - Other	59,633	61,064	62,530	64,031	65,568	67,143	68,755	70,405	72,095	73,825	75,597
4	Advertising	76,232	78,062	79,935	81,853	83,817	85,829	87,889	89,998	92,158	94,370	96,635
6	Public Relations	11,043	11,308	11,579	11,856	12,141	12,432	12,730	13,035	13,348	13,668	13,996
8	Sponsorship	10,769	11,027	11,292	11,563	11,841	12,125	12,416	12,714	13,019	13,331	13,651
9	Local Government NSW Management Services - General Manager - Performance Review	7,631	7,814	8,002	8,194	8,391	8,592	8,798	9,009	9,225	9,446	9,673
5	Printing	21,025	21,530	22,047	22,576	23,118	23,673	24,241	24,823	25,419	26,029	26,654
11	Business Assistance	36,277	37,148	38,040	38,953	39,888	40,845	41,825	42,829	43,857	44,910	45,988
14	Community/Customer Surveys		23,103		24,273		25,502		26,793		28,149	
17	Main Street Banners	5,519	5,519	11,314	5,798	11,886	6,092	12,488	6,400	13,120	6,724	13,784
15	Festival Operations	107,631	110,492	113,301	116,182	119,136	122,166	125,273	128,461	131,731	135,084	138,525
16	Festival Coordinator	32,524	33,305	34,104	34,922	35,760	36,618	37,497	38,397	39,319	40,263	41,229
26	Grant Expenditure - NSW Small Business Month	3,648										
2070	Contribution - Christmas Lights Competition	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000
2161	Business/Economic Data	25,000	25,600	26,214	26,843	27,487	28,147	28,823	29,515	30,223	30,948	31,691
2111	Cowra Voices Audio Archive Project	4,570	2,000									
	Reconnecting Regional NSW Grant Expenditure											
2058	Events Coordination & Administration	13,192										
2052	Chalk Up Festival	20,178										
	Total expenses	981,098	958,488	964,639	1,009,564	1,018,279	1,065,637	1,074,952	1,124,873	1,134,833	1,187,456	1,198,104
	Capital items											
	Total capital items	0	0	0	0	0	0	0	0	0	0	0
	Cash reconciliation items											
	Total adjustment for non-cash items	0	0	0	0	0	0	0	0	0	0	0
	Increase / (decrease) in cash	(925,538)	(950,979)	(956,905)	(1,001,598)	(1,010,074)	(1,057,186)	(1,066,247)	(1,115,907)	(1,125,598)	(1,177,944)	(1,188,307)
	Funded by / (to) reserves											
	Transfer from Business Assistance Reserve	26,939										
	Transfer from Unexpended Grant Reserve	4,245										
	Transfer to Unexpended Grant Reserve											
	Funded by / (to) general revenues	894,354	950,979	956,905	1,001,598	1,010,074	1,057,186	1,066,247	1,115,907	1,125,598	1,177,944	1,188,307

Work Order	Budget Detail - Description	Revised 2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
TOURISM ACTIVITIES												
	Income from continuing operations											
1030	Japanese Garden Rent	1,989	2,037	2,086	2,136	2,187	2,239	2,293	2,348	2,404	2,462	2,521
1029	Visitor's Centre Rent	48,179	49,624	51,113	52,646	54,225	55,852	57,528	59,254	61,032	62,863	64,749
2100	Insurance Claim Income - Visitor's Centre											
	Total income	50,168	51,661	53,199	54,782	56,412	58,091	59,821	61,602	63,436	65,325	67,270
	Expenses from continuing operations											
1993	Japanese Garden Raw Water	115,847	121,060	124,692	128,433	132,286	136,255	140,343	144,553	148,890	153,357	157,958
1021	Cowra Tourism Contribution	293,486	300,530	307,743	315,129	322,692	330,437	338,367	346,488	354,804	363,319	372,039
	Building Maintenance - Visitor's Centre	18,827	19,279	19,742	20,216	20,701	21,198	21,707	22,228	22,761	23,307	23,866
1022	Cowra Tourism Contribution - Events Management Officer	50,625	51,840	53,084	54,358	55,663	56,999	58,367	59,768	61,202	62,671	64,175
1026	Cowra Japanese Garden & Cultural Centre - Plant/Labour Contribution	32,206	11,543	11,820	12,104	12,394	12,691	12,996	13,308	13,627	13,954	14,289
1023	Christmas Decorations	11,798	300	6,092	300	6,400	300	6,724	300	7,064	300	7,422
1028	Visitor's Centre Rent Contribution	34,899	35,737	36,595	37,473	38,372	39,293	40,236	41,202	42,191	43,204	44,241
	Building Depreciation	33,270	33,935	34,614	35,306	36,012	36,732	37,467	38,216	38,980	39,760	40,555
	Total expenses	590,958	574,224	594,382	603,319	624,520	633,905	656,207	666,063	689,519	699,872	724,545
	Capital items											
	Total Capital Items	0	0	0	0	0	0	0	0	0	0	0
	Cash reconciliation items											
	Depreciation	(33,270)	(33,935)	(34,614)	(35,306)	(36,012)	(36,732)	(37,467)	(38,216)	(38,980)	(39,760)	(40,555)
	Total adjustment for non-cash items	(33,270)	(33,935)	(34,614)	(35,306)	(36,012)	(36,732)	(37,467)	(38,216)	(38,980)	(39,760)	(40,555)
	Increase / (decrease) in cash	(507,520)	(488,628)	(506,569)	(513,231)	(532,096)	(539,082)	(558,919)	(566,245)	(587,103)	(594,787)	(616,720)
	Funded by / (to) reserves											
	Transfer to Carryover Reserve											
	Transfer from Carryover Reserve	20,934										
	Funded by / (to) general revenues	486,586	488,628	506,569	513,231	532,096	539,082	558,919	566,245	587,103	594,787	616,720

Work Order	Budget Detail - Description	Revised 2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
HUMAN RESOURCES												
	Income from continuing operations											
141	Training Subsidy	40,000	41,000	42,025	43,076	44,153	45,257	46,388	47,548	48,737	49,955	51,204
	Total income	40,000	41,000	42,025	43,076	44,153	45,257	46,388	47,548	48,737	49,955	51,204
Expenses from continuing operations												
133	Human Resources - Wages	237,726	248,003	255,443	263,106	270,999	279,129	287,503	296,128	305,012	314,162	323,587
134	Training	271,615	217,050	222,259	227,593	233,055	238,648	244,376	250,241	256,247	262,397	268,695
138	Employee Health & Welfare Programs	38,862	39,795	40,751	41,729	42,730	43,756	44,805	45,880	46,981	48,108	49,262
135	Employee Assistance Program	10,000	10,240	10,486	10,738	10,996	11,260	11,530	11,807	12,090	12,380	12,677
136	Indoor Staff Uniforms	12,000	12,000	12,000	12,000	12,000	12,000	12,000	12,000	12,000	12,000	12,000
139	Recruitment Expense	67,401	21,105	21,612	22,131	22,662	23,206	23,763	24,333	24,917	25,515	26,127
137	Pre-Employment Expenses	12,953	13,264	13,582	13,908	14,242	14,584	14,934	15,292	15,659	16,035	16,420
140	HR Management Software	52,533	54,567	55,876	57,217	58,590	59,996	61,436	62,910	64,419	65,965	67,548
1957	Training Contribution - Saleyards, Waste, Water, Sewer	(89,512)	(91,660)	(93,860)	(96,112)	(98,419)	(100,781)	(103,200)	(105,677)	(108,213)	(110,810)	(113,469)
WORK HEALTH & SAFETY												
2244	Work Health & Safety - Wages		92,343	95,113	97,966	100,905	103,932	107,050	110,262	113,570	116,977	120,486
2244	Work Health & Safety - Other Operating Expenses		35,496	36,348	37,220	38,113	39,027	39,964	40,923	41,905	42,911	43,941
2246	Replenish First Aid Kits		9,128	9,347	9,571	9,801	10,036	10,277	10,524	10,777	11,036	11,301
2247	Defibrillator Maintenance		4,329	4,433	4,539	4,648	4,760	4,874	4,991	5,111	5,234	5,360
	Total expenses	613,578	665,659	683,390	701,606	720,322	739,553	759,312	779,614	800,475	821,910	843,935
Capital items												
	Total capital items	0	0	0	0	0	0	0	0	0	0	0
Cash reconciliation items												
	Total adjustment for non-cash items	0	0	0	0	0	0	0	0	0	0	0
	Increase / (decrease) in cash	(573,578)	(624,659)	(641,365)	(658,530)	(676,169)	(694,296)	(712,924)	(732,066)	(751,738)	(771,955)	(792,731)
Funded by / (to) reserves												
	Transfer from Statecover Reserve	32,887	33,677	34,485	35,312	36,160	37,028	37,917	38,827	39,759	40,713	41,691
	Transfer from Carryover Reserve	59,652										
	Funded by / (to) general revenues	481,039	590,982	606,880	623,218	640,009	657,268	675,007	693,239	711,979	731,242	751,040

Work Order	Budget Detail - Description	Revised 2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
	GENERAL MANAGER - OVERHEADS											
	Income from continuing operations											
	Total income	0	0	0	0	0	0	0	0	0	0	0
	Expenses from continuing operations											
18	Superannuation	110,247	109,991	110,217	113,524	116,930	120,438	124,051	127,773	131,606	135,554	139,620
18	Public Holidays	37,104	35,520	36,586	37,684	38,815	39,979	41,178	42,413	43,685	44,996	46,346
18	Workers Comp. Insurance	29,868	30,585	31,319	32,071	32,841	33,629	34,436	35,262	36,108	36,975	37,862
18	Annual Leave	74,207	71,040	73,171	75,366	77,627	79,956	82,355	84,826	87,371	89,992	92,692
	Long Service Leave - Accrual	33,781	34,963	36,012	37,092	38,205	39,351	40,532	41,748	43,000	44,290	45,619
18	Sick Leave	27,828	26,640	27,439	28,262	29,110	29,983	30,882	31,808	32,762	33,745	34,757
18	Training Wages											
	Lump Sum Payment		7,429	7,429								
	Total expenses	313,035	316,168	322,173	323,999	333,528	343,336	353,434	363,830	374,532	385,552	396,896
	Capital items											
18	Long Service Leave	18,552	17,760	18,293	18,842	19,407	19,989	20,589	21,207	21,843	22,498	23,173
	Total capital items	18,552	17,760	18,293	18,842	19,407	19,989	20,589	21,207	21,843	22,498	23,173
	Cash reconciliation items											
	Long Service Leave Accrual	(33,781)	(34,963)	(36,012)	(37,092)	(38,205)	(39,351)	(40,532)	(41,748)	(43,000)	(44,290)	(45,619)
	Total adjustment for non-cash items	(33,781)	(34,963)	(36,012)	(37,092)	(38,205)	(39,351)	(40,532)	(41,748)	(43,000)	(44,290)	(45,619)
	Increase / (decrease) in cash	(297,805)	(298,965)	(304,454)	(305,749)	(314,730)	(323,974)	(333,491)	(343,289)	(353,375)	(363,760)	(374,450)
	Funded by / (to) reserves											
	Transfer to Long Service Leave Reserve	(18,552)	(17,760)	(18,293)	(18,842)	(19,407)	(19,989)	(20,589)	(21,207)	(21,843)	(22,498)	(23,173)
	Transfer from Long Service Leave Reserve	18,552	17,760	18,293	18,842	19,407	19,989	20,589	21,207	21,843	22,498	23,173
	Funded by / (to) general revenues	297,805	298,965	304,454	305,749	314,730	323,974	333,491	343,289	353,375	363,760	374,450

Work Order	Budget Detail - Description	Revised 2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
CORPORATE SERVICES												
	Income from continuing operations											
99	Statewide - Insurance Rebates	36,547	39,288	40,231	41,197	42,186	43,198	44,235	45,297	46,384	47,497	48,637
100	Statecover - Performance Rebate	51,485	52,721	53,986	55,282	56,609	57,968	59,359	60,784	62,243	63,737	65,267
	Total income	88,032	92,009	94,217	96,479	98,795	101,166	103,594	106,081	108,627	111,234	113,904
	Expenses from continuing operations											
74	Corporate Services - Operating Expenses - Wages	507,839	584,820	602,365	620,436	639,049	658,221	677,968	698,307	719,256	740,834	763,059
74	Corporate Services - Operating Expenses - Other	348,260	356,617	365,175	373,938	382,910	392,100	401,511	411,146	421,012	431,116	441,463
81	Insurance Expenses	374,978	403,101	412,776	422,682	432,826	443,214	453,851	464,744	475,899	487,320	499,016
90	Employee Service Awards	5,967	5,533	5,666	5,802	5,941	6,084	6,230	6,380	6,533	6,690	6,851
	FINANCIAL SERVICES											
2009	Financial Services - Operating Expenses - Wages	503,396	533,463	549,467	565,951	582,930	600,418	618,431	636,984	656,094	675,777	696,050
102	Fringe Benefits Tax	35,000	35,000	35,000	35,000	35,000	35,000	35,000	35,000	35,000	35,000	35,000
103	Bank Charges	54,563	55,873	57,214	58,587	59,993	61,433	62,907	64,417	65,963	67,546	69,167
106	Audit Fees	78,700	80,589	82,523	84,504	86,532	88,609	90,736	92,914	95,144	97,427	99,765
107	Internal Audit	28,028	25,000	25,600	26,214	26,843	27,487	28,147	28,823	29,515	30,223	30,948
2243	ARIC Members Fees		25,000	25,600	26,214	26,843	27,487	28,147	28,823	29,515	30,223	30,948
110	Accounting Software	20,000	10,291	10,538	10,791	11,050	11,315	11,587	11,865	12,150	12,442	12,741
111	Revaluation of Council Assets		30,000		20,000	20,000		30,000		20,000	20,000	
	ADMINISTRATION BUILDING - WORKING EXPENSES											
85	Administration Building - Maintenance & Operating Expenses	196,166	200,874	205,695	210,632	215,688	220,864	226,164	231,591	237,148	242,840	248,667
2163	Installation - WHS Compliant Boiling Water Units	12,331										
	Building Depreciation	122,150	124,593	127,085	129,627	132,220	134,864	137,561	140,312	143,118	145,980	148,900
	Total expenses	2,287,377	2,470,754	2,504,704	2,590,378	2,657,825	2,707,096	2,808,240	2,851,306	2,946,347	3,023,418	3,082,575
	Capital items											
	Total capital items	0	0	0	0	0	0	0	0	0	0	0
	Cash reconciliation items											
	Depreciation	(122,150)	(124,593)	(127,085)	(129,627)	(132,220)	(134,864)	(137,561)	(140,312)	(143,118)	(145,980)	(148,900)
	Total adjustment for non-cash items	(122,150)	(124,593)	(127,085)	(129,627)	(132,220)	(134,864)	(137,561)	(140,312)	(143,118)	(145,980)	(148,900)
	Increase / (decrease) in cash	(2,077,195)	(2,254,152)	(2,283,402)	(2,364,272)	(2,426,810)	(2,471,066)	(2,567,085)	(2,604,913)	(2,694,602)	(2,766,204)	(2,819,771)
	Funded by / (to) reserves											
	Transfer to Statewide Reserve	(36,547)	(39,288)	(40,231)	(41,197)	(42,186)	(43,198)	(44,235)	(45,297)	(46,384)	(47,497)	(48,637)
	Transfer to Statecover Reserve	(51,485)	(52,721)	(53,986)	(55,282)	(56,609)	(57,968)	(59,359)	(60,784)	(62,243)	(63,737)	(65,267)
	Transfer from Carryover Reserve											
	Transfer to Bad Debts Reserve	(7,500)	(7,500)	(8,000)	(8,000)	(8,000)	(8,500)	(8,500)	(9,000)	(9,000)	(9,000)	(9,500)
	Funded by / (to) general revenues	2,172,727	2,353,661	2,385,619	2,468,751	2,533,605	2,580,732	2,679,179	2,719,994	2,812,229	2,886,438	2,943,175

Work Order	Budget Detail - Description	Revised 2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
GENERAL PURPOSE REVENUE												
	Income from continuing operations											
	Residential - Cowra	2,045,760	2,143,485	2,194,929	2,247,607	2,301,550	2,356,787	2,413,350	2,471,270	2,530,580	2,591,314	2,653,506
	Residential	361,634	318,889	326,542	334,379	342,404	350,622	359,037	367,654	376,478	385,513	394,765
	Residential - Rural	473,120	716,502	733,698	751,307	769,338	787,802	806,709	826,070	845,896	866,198	886,987
	Farmland	3,405,377	3,392,766	3,474,192	3,557,573	3,642,955	3,730,386	3,819,915	3,911,593	4,005,471	4,101,602	4,200,040
	Mining	22,460	23,546	24,111	24,690	25,283	25,890	26,511	27,147	27,799	28,466	29,149
	Business	1,504,377	1,600,321	1,638,729	1,678,058	1,718,331	1,759,571	1,801,801	1,845,044	1,889,325	1,934,669	1,981,101
	Interest on Overdue Rates	58,000	58,000	58,000	58,000	58,000	58,000	58,000	58,000	58,000	58,000	58,000
	Income - Rate Legal Action	18,102	13,820	13,820	13,820	13,820	13,820	13,820	13,820	13,820	13,820	13,820
	Write off Bad & Doubtful Debts	(5,390)	(5,519)	(5,651)	(5,787)	(5,926)	(6,068)	(6,214)	(6,363)	(6,516)	(6,672)	(6,832)
	Pensioner Rates Abandoned	(174,492)	(182,344)	(186,720)	(191,201)	(195,790)	(200,489)	(205,301)	(210,228)	(215,273)	(220,440)	(225,731)
	Pensioner Rates Subsidy	94,905	99,176	101,556	103,993	106,489	109,045	111,662	114,342	117,086	119,896	122,774
	Interest on Investments	1,612,082	1,748,605	1,707,707	1,679,912	1,707,011	1,753,147	1,768,755	1,821,758	1,922,545	1,939,859	1,856,286
1583	Financial Assistance Grant - Local Roads	1,781,128	1,825,657	1,871,298	1,918,080	1,966,032	2,015,183	2,065,563	2,117,202	2,170,132	2,224,385	2,279,995
1582	Financial Assistance Grant - General	3,983,218	4,082,798	4,184,868	4,289,490	4,396,727	4,506,645	4,619,311	4,734,794	4,853,164	4,974,493	5,098,855
	Total income	15,180,282	15,835,702	16,137,079	16,459,921	16,846,224	17,260,341	17,652,919	18,092,103	18,588,507	19,011,103	19,342,715
	Expenses from continuing operations											
105	Valuer General Land Value Fee	66,601	68,199	69,836	71,512	73,228	74,985	76,785	78,628	80,515	82,447	84,426
108	Debt Recovery Expenses	18,000	15,256	15,622	15,997	16,381	16,774	17,177	17,589	18,011	18,443	18,886
116	S.611 Charges - Water/Sewer	(950,000)	(950,000)	(950,000)	(950,000)	(950,000)	(950,000)	(950,000)	(950,000)	(950,000)	(950,000)	(950,000)
109	Refund S.611 Charges to Water & Sewer	180,000	180,000	120,000	80,000	50,000						
	Total expenses	(685,400)	(686,545)	(744,542)	(782,491)	(810,391)	(858,241)	(856,038)	(853,783)	(851,474)	(849,110)	(846,688)
	Capital items											
	Total capital items	0	0	0	0	0	0	0	0	0	0	0
	Cash reconciliation items											
	Total adjustment for non-cash items	0	0	0	0	0	0	0	0	0	0	0
	Increase / (decrease) in cash	15,865,682	16,522,247	16,881,621	17,242,412	17,656,615	18,118,582	18,508,957	18,945,886	19,439,981	19,860,213	20,189,403
	Funded by / (to) reserves											
	Transfer to Financial Assistance Grants Reserve	(2,810,086)	(3,028,083)	(3,103,785)	(3,181,380)	(3,260,914)	(3,342,437)	(3,425,998)	(3,511,648)	(3,599,439)	(3,689,425)	(3,781,661)
	Transfer from Financial Assistance Grants Reserve	2,741,547	2,810,086	3,028,083	3,103,785	3,181,380	3,260,914	3,342,437	3,425,998	3,511,648	3,599,439	3,689,425
	Transfer to Built Asset Replacement Program Reserve	(84,735)	(101,463)	(86,535)	(71,436)	(71,908)	(75,152)	(78,526)	(82,035)	(85,685)	(89,480)	(93,427)
	Funded by / (to) general revenues	(15,712,408)	(16,202,786)	(16,719,385)	(17,093,381)	(17,505,172)	(17,961,907)	(18,346,870)	(18,778,201)	(19,266,505)	(19,680,747)	(20,003,740)

Work Order	Budget Detail - Description	Revised 2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
OTHER REVENUE												
	Income from continuing operations											
	Interest on Internal Loans	4,477	2,325									
113	S.603 Certificates	42,157	43,422	44,725	46,067	47,449	48,872	50,338	51,848	53,403	55,005	56,655
115	AGL Gas Distribution Revenue	3,649	3,758	3,871	3,987	4,107	4,230	4,357	4,488	4,623	4,762	4,905
98	Sundry	4,851	4,997	5,147	5,301	5,460	5,624	5,793	5,967	6,146	6,330	6,520
	Total income	55,134	54,502	53,743	55,355	57,016	58,726	60,488	62,303	64,172	66,097	68,080
	Expenses from continuing operations											
1965	AODE Distribution	(1,410,598)	(2,785,318)	(1,909,029)	(2,060,108)	(2,143,530)	(2,228,745)	(2,324,591)	(2,759,000)	(2,436,830)	(2,534,281)	(2,669,788)
1963	Waste Dividend	(61,732)	(63,214)	(64,731)	(66,285)	(67,876)	(69,505)	(71,173)	(72,881)	(74,630)	(76,421)	(78,255)
1960	Saleyards Dividend	(21,778)	(22,301)	(22,836)	(23,384)	(23,945)	(24,520)	(25,108)	(25,711)	(26,328)	(26,960)	(27,607)
1961	Caravan Park Dividend	(42,245)	(43,259)	(44,297)	(45,360)	(46,449)	(47,564)	(48,706)	(49,875)	(51,072)	(52,298)	(53,553)
1962	Dividend - Water	(50,000)	(50,000)	(50,000)	(50,000)	(50,000)	(50,000)	(50,000)	(50,000)	(50,000)	(50,000)	(50,000)
1964	Dividend - Sewer	(100,000)	(100,000)	(100,000)	(100,000)	(100,000)	(100,000)	(100,000)	(100,000)	(100,000)	(100,000)	(100,000)
1966	Contribution - Waste Fund	(1,544,445)	(1,006,011)	(1,052,600)	(1,065,256)	(836,944)	(622,631)	(637,394)	(732,190)	(677,375)	(694,243)	(707,902)
	Total expenses	(3,230,798)	(4,070,103)	(3,243,493)	(3,410,394)	(3,268,744)	(3,142,964)	(3,256,972)	(3,789,657)	(3,416,235)	(3,534,203)	(3,687,105)
	Capital items											
	Total capital items	0	0	0	0	0	0	0	0	0	0	0
	Cash reconciliation items											
	Total adjustment for non-cash items	0	0	0	0	0	0	0	0	0	0	0
	Increase / (decrease) in cash	3,285,932	4,124,605	3,297,236	3,465,749	3,325,760	3,201,690	3,317,460	3,851,960	3,480,407	3,600,300	3,755,185
	Funded by / (to) reserves											
	Funded by / (to) general revenues	(3,285,932)	(4,124,605)	(3,297,236)	(3,465,749)	(3,325,760)	(3,201,690)	(3,317,460)	(3,851,960)	(3,480,407)	(3,600,300)	(3,755,185)

Work Order	Budget Detail - Description	Revised 2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
	INFORMATION TECHNOLOGY											
	Income from continuing operations											
123	Information Services - Sundry Income	588	588	588	588	588	588	588	588	588	588	588
	Total income	588	588	588	588	588	588	588	588	588	588	588
	Expenses from continuing operations											
123	Information Services - Operating Expenditure - Wages	226,456	245,180	252,535	260,111	267,914	275,951	284,230	292,757	301,540	310,586	319,904
123	Information Services - Operating Expenditure - Other	432,745	443,131	453,767	464,657	475,808	487,228	498,921	510,896	523,158	535,713	548,571
2143	Website Licensing	50,000	51,310	52,604	53,931	55,291	56,686	58,116	59,583	61,087	62,630	64,211
2142	Desktop PC/Laptop Replacement	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000
2141	Migration of Phone System	40,280										
124	Purchase of iPads - New Councillors		7,500				8,000				8,500	
	RECORDS											
2010	Records Management - Operating Expenditure - Wages	113,805	118,949	122,517	126,193	129,979	133,878	137,894	142,031	146,292	150,681	155,201
2010	Records Management - Operating Expenditure - Other	23,134	23,689	24,258	24,840	25,436	26,046	26,671	27,311	27,966	28,637	29,324
	DEPRECIATION											
	Equipment Depreciation	95,521	97,431	99,380	101,368	103,395	105,463	107,572	109,723	111,917	114,155	116,438
	Other Asset Depreciation	10,593	10,805	11,021	11,241	11,466	11,695	11,929	12,168	12,411	12,659	12,912
	Total expenses	1,012,534	1,017,995	1,036,082	1,062,341	1,089,289	1,124,947	1,145,333	1,174,469	1,204,371	1,243,561	1,266,561
	Capital items											
	Major Software & Infrastructure Upgrades	170,052										
	Total capital items	170,052	0	0	0	0	0	0	0	0	0	0
	Cash reconciliation items											
	Depreciation	(106,114)	(108,236)	(110,401)	(112,609)	(114,861)	(117,158)	(119,501)	(121,891)	(124,328)	(126,814)	(129,350)
	Total adjustment for non-cash items	(106,114)	(108,236)	(110,401)	(112,609)	(114,861)	(117,158)	(119,501)	(121,891)	(124,328)	(126,814)	(129,350)
	Increase / (decrease) in cash	(1,075,884)	(909,171)	(925,093)	(949,144)	(973,840)	(1,007,201)	(1,025,244)	(1,051,990)	(1,079,455)	(1,116,159)	(1,136,623)
	Funded by / (to) reserves											
	Transfer to IT Equipment Reserve		(50,000)	(50,000)	(50,000)	(50,000)	(50,000)	(50,000)	(50,000)	(50,000)	(50,000)	(50,000)
	Transfer from Carryover Reserve (Capital)	70,052										
	Transfer to Carryover Reserve											
	Funded by / (to) general revenues	1,005,832	959,171	975,093	999,144	1,023,840	1,057,201	1,075,244	1,101,990	1,129,455	1,166,159	1,186,623

Work Order	Budget Detail - Description	Revised 2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
	<b>RISK &amp; GOVERNANCE</b>											
	Income from continuing operations											
	<b>Total income</b>	0	0	0	0	0	0	0	0	0	0	0
	<b>Expenses from continuing operations</b>											
143	Risk Management - Operating Expenses - Wages	67,184										
143	Risk Management - Operating Expenses - Other	23,854										
	Employee Health Screenings	3,126										
150	Assessment of Workstations & Chair Replacements	5,348										
149	Replenish First Aid Kits	8,914										
151	Defibrillator Maintenance	4,228										
	<b>LEMO</b>											
146	LEMO Service - Wages	22,395										
146	LEMO Service - Other	10,809										
1977	Contribution from SES for LEMO	(6,214)										
	<b>Total expenses</b>	139,645	0	0	0	0	0	0	0	0	0	0
	<b>Capital items</b>											
	<b>Total capital items</b>	0	0	0	0	0	0	0	0	0	0	0
	<b>Cash reconciliation items</b>											
	<b>Total adjustment for non-cash items</b>	0	0	0	0	0	0	0	0	0	0	0
	<b>Increase / (decrease) in cash</b>	(139,645)	0	0	0	0	0	0	0	0	0	0
	<b>Funded by / (to) reserves</b>											
	Transfer from Statecover Reserve	8,475										
	<b>Funded by / (to) general revenues</b>	131,170	0	0	0	0	0	0	0	0	0	0

Work Order	Budget Detail - Description	Revised 2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
LIBRARY												
	Income from continuing operations											
958	Library Subsidy	82,108	82,108	82,108	82,108	82,108	82,108	82,108	82,108	82,108	82,108	82,108
959	Sundry Income	7,641	7,870	8,106	8,349	8,599	8,857	9,123	9,397	9,679	9,969	10,268
960	Special Purpose Grant	19,689	6,000	6,000	6,000	6,000	6,000	6,000	6,000	6,000	6,000	6,000
2171	2022/23 Public Library Infrastructure Grant	267,362										
	Total income	376,800	95,978	96,214	96,457	96,707	96,965	97,231	97,505	97,787	98,077	98,376
	Expenses from continuing operations											
954	Contribution to Central West Libraries	380,242	389,368	398,713	408,282	418,081	428,115	438,390	448,911	459,685	470,717	482,014
952	Building Maintenance - Library	28,105	28,779	29,470	30,177	30,902	31,644	32,404	33,182	33,979	34,794	35,629
2008	Loan No. 226 - Library - 50%	2,239	1,163									
951	Library - Working Expenses	43,625	44,672	45,744	46,842	47,966	49,117	50,296	51,503	52,739	54,004	55,300
955	Local Projects Grant Expenditure	64,215	6,000	6,000	6,000	6,000	6,000	6,000	6,000	6,000	6,000	6,000
	Building Depreciation	43,742	44,616	45,508	46,418	47,346	48,293	49,259	50,244	51,249	52,274	53,319
	Equipment Depreciation	1,395	1,423	1,451	1,480	1,510	1,540	1,571	1,602	1,634	1,667	1,700
	Total expenses	563,563	516,021	526,886	539,199	551,805	564,709	577,920	591,442	605,286	619,456	633,962
	Capital items											
	Loan No. 226 - Library - 50%	13,453	14,529									
957	Revitalising Regional Libraries	16,000										
2170	Cowra Library Refurbishment	267,362										
	Total capital items	296,815	14,529	0	0	0	0	0	0	0	0	0
	Cash reconciliation items											
	Depreciation	(45,137)	(46,039)	(46,959)	(47,898)	(48,856)	(49,833)	(50,830)	(51,846)	(52,883)	(53,941)	(55,019)
	Internal Loan Principal - Back	(13,453)	(14,529)									
	Total adjustment for non-cash items	(58,589)	(60,568)	(46,959)	(47,898)	(48,856)	(49,833)	(50,830)	(51,846)	(52,883)	(53,941)	(55,019)
	Increase / (decrease) in cash	(424,988)	(374,004)	(383,713)	(394,844)	(406,242)	(417,911)	(429,859)	(442,091)	(454,616)	(467,438)	(480,567)
	Funded by / (to) reserves											
	Transfer from Unexpended Grants Reserve	44,526										
	Transfer from Unexpended Grants Reserve (Capital)	16,000										
	Transfer from S94 Growth Reserve	2,290	2,347	2,406	2,466	2,528	2,591	2,656	2,722	2,790	2,860	2,931
	Funded by / (to) general revenues	362,172	371,657	381,307	392,378	403,714	415,320	427,203	439,369	451,826	464,578	477,636

Work Order	Budget Detail - Description	Revised 2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
ART GALLERY												
	Income from continuing operations											
864	Gallery Income - Art Awards - Subscription/Program	10,000	12,000	12,000	12,000	12,000	12,000	12,000	12,000	12,000	12,000	12,000
870	Gallery Income - Retail Shop Sales	6,000	6,000	6,000	6,000	6,000	6,000	6,000	6,000	6,000	6,000	6,000
865	Gallery Income - Workshops	1,500	1,500	1,500	1,500	1,500	1,500	1,500	1,500	1,500	1,500	1,500
868	Gallery Income - Art Sales (Net of Commission)	6,848	6,848	6,848	6,848	6,848	6,848	6,848	6,848	6,848	6,848	6,848
869	Gallery Income - Art Sales Commission	7,654	2,557	2,634	2,713	2,794	2,878	2,964	3,053	3,145	3,239	3,336
866	Gallery Income - Other Special Events	200	200	200	200	200	200	200	200	200	200	200
867	Gallery Income - Cash Donations	200	200	200	200	200	200	200	200	200	200	200
	Total income	32,402	29,305	29,382	29,461	29,542	29,626	29,712	29,801	29,893	29,987	30,084
	Expenses from continuing operations											
841	Gallery - Salaries	169,338	177,051	182,363	187,834	193,469	199,273	205,251	211,409	217,751	224,284	231,013
842	Gallery - Building & Utilities	76,538	78,375	80,256	82,183	84,155	86,174	88,242	90,360	92,528	94,749	97,023
845	Gallery - Administration & Marketing Expenses	19,826	27,470	28,129	28,804	29,495	30,203	30,928	31,670	32,430	33,208	34,005
847	Gallery - Collection Storage & Conservation	7,429	7,607	7,790	7,977	8,168	8,364	8,565	8,771	8,982	9,198	9,419
851	Gallery - Art Awards	12,541	12,000	12,000	12,000	12,000	12,000	12,000	12,000	12,000	12,000	12,000
850	Gallery - Exhibitions Expenses	33,051	25,140	25,743	26,361	26,994	27,642	28,305	28,984	29,680	30,392	31,121
848	Gallery - Exhibition Development	3,032	1,466	1,501	1,537	1,574	1,612	1,651	1,691	1,732	1,774	1,817
844	Gallery - Public Programs/Outreach	16,329	16,721	17,122	17,533	17,954	18,385	18,826	19,278	19,741	20,215	20,700
843	Gallery - Shop Sales Expenses	8,000	8,000	8,000	8,000	8,000	8,000	8,000	8,000	8,000	8,000	8,000
852	Gallery - Artist Payments (Art Sales)	6,000	6,000	6,000	6,000	6,000	6,000	6,000	6,000	6,000	6,000	6,000
849	Gallery - Workshop Expenses	844	1,376	1,409	1,443	1,478	1,513	1,549	1,586	1,624	1,663	1,703
2119	NATSIAA Conference & Exhibition Darwin	3,000										
863	Loan No. 226 - Gallery - 50%	2,239	1,163									
	COWRA SCULPTURE PARK											
855	Cowra Sculpture Park	61,027	20,000	20,000								
	Building Depreciation	43,742	44,616	45,508	46,418	47,346	48,293	49,259	50,244	51,249	52,274	53,319
	Other Asset Depreciation	28,654	29,227	29,812	30,408	31,016	31,636	32,269	32,914	33,572	34,243	34,928
	Total expenses	491,590	456,212	465,633	456,498	467,649	479,095	490,845	502,907	515,289	528,000	541,048
	Capital items											
2261	Purchase of Scissor Lift	25,000										
	Loan No. 226 - Gallery - 50%	13,453	14,529									
	Total capital items	38,453	14,529	0	0	0	0	0	0	0	0	0
	Cash reconciliation items											
	Internal Loan Principal - Back	(13,453)	(14,529)									
	Depreciation	(72,396)	(73,843)	(75,320)	(76,826)	(78,362)	(79,929)	(81,528)	(83,158)	(84,821)	(86,517)	(88,247)
	Total adjustment for non-cash items	(85,848)	(88,372)	(75,320)	(76,826)	(78,362)	(79,929)	(81,528)	(83,158)	(84,821)	(86,517)	(88,247)
	Increase / (decrease) in cash	(411,793)	(353,064)	(360,931)	(350,211)	(359,745)	(369,540)	(379,605)	(389,948)	(400,575)	(411,496)	(422,717)
	Funded by / (to) reserves											
	Transfer to Unexpended Grants Reserve											
	Transfer from Unexpended Grants Reserve	3,000										
	Transfer to Carryover Reserve											
	Transfer from Carryover Reserve	41,027										
	Transfer from S94 Growth Reserve	2,290	2,347	2,406	2,466	2,528	2,591	2,656	2,722	2,790	2,860	2,931
	Transfer from Statecover Reserve (Capital)	25,000										
	Funded by / (to) general revenues	340,476	350,717	358,525	347,745	357,217	366,949	376,949	387,226	397,785	408,636	419,786

Work Order	Budget Detail - Description	Revised 2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
CIVIC CENTRE												
	Income from continuing operations											
2023	Grant - Civic Centre Accessibility Upgrade	241,326										
831	Equipment Funds - Civic Centre	3,013	3,103	3,196	3,292	3,391	3,493	3,598	3,706	3,817	3,932	4,050
832	Other Income - Civic Centre	3,603	3,711	3,822	3,937	4,055	4,177	4,302	4,431	4,564	4,701	4,842
833	Bar Sales - Civic Centre	35,280	36,338	37,428	38,551	39,708	40,899	42,126	43,390	44,692	46,033	47,414
835	Booking Fees - Civic Centre	8,000	8,240	8,487	8,742	9,004	9,274	9,552	9,839	10,134	10,438	10,751
836	Equipment Hire - Civic Centre	3,308	3,407	3,509	3,614	3,722	3,834	3,949	4,067	4,189	4,315	4,444
837	Venue Hire Fees - Civic Centre	31,943	32,901	33,888	34,905	35,952	37,031	38,142	39,286	40,465	41,679	42,929
838	Ticket Sales - Civic Centre	79,128	81,502	83,947	86,465	89,059	91,731	94,483	97,317	100,237	103,244	106,341
839	Merchandise Sales - Civic Centre	1,103	1,136	1,170	1,205	1,241	1,278	1,316	1,355	1,396	1,438	1,481
2069	Grant - Creative Capital Funding Program	1,500,000										
	Total income	1,906,704	170,338	175,447	180,711	186,132	191,717	197,468	203,391	209,494	215,780	222,252
	Expenses from continuing operations											
	WAGES AND SALARIES											
1667	Civic Centre - Manager's Wages	86,288	96,800	99,704	102,695	105,776	108,949	112,217	115,584	119,052	122,624	126,303
810	Civic Centre - General Expenditure - Wages	37,908	39,235	40,412	41,624	42,873	44,159	45,484	46,849	48,254	49,702	51,193
814	Civic Centre - Marketing - Wages	5,000	5,175	5,330	5,490	5,655	5,825	6,000	6,180	6,365	6,556	6,753
815	Civic Centre - Technical Expenditure - Wages	4,500	4,658	4,798	4,942	5,090	5,243	5,400	5,562	5,729	5,901	6,078
816	Civic Centre - Venue Hire - Wages	20,000	20,700	21,321	21,961	22,620	23,299	23,998	24,718	25,460	26,224	27,011
817	Civic Centre - Projects - Wages	5,000	5,175	5,330	5,490	5,655	5,825	6,000	6,180	6,365	6,556	6,753
811	Civic Centre - Bar - Wages	23,000	23,805	24,519	25,255	26,013	26,793	27,597	28,425	29,278	30,156	31,061
818	Civic Centre - Cinema - Wages	31,000	32,085	33,048	34,039	35,060	36,112	37,195	38,311	39,460	40,644	41,863
	OTHER OPERATING EXPENSES											
810	Civic Centre - General Expenditure	27,100	27,750	28,416	29,097	29,796	30,511	31,243	31,993	32,761	33,547	34,352
818	Civic Centre - Cinema	17,000	17,408	17,826	18,254	18,692	19,141	19,600	20,070	20,552	21,045	21,550
811	Civic Centre - Bar	24,000	24,576	25,166	25,770	26,389	27,022	27,670	28,334	29,014	29,710	30,423
813	Civic Centre - Maintenance & Cleaning	25,000	25,600	26,214	26,843	27,487	28,147	28,823	29,515	30,223	30,948	31,691
812	Civic Centre - Box Office	4,727	4,840	4,956	5,075	5,197	5,322	5,450	5,581	5,715	5,852	5,992
814	Civic Centre - Marketing	12,000	12,288	12,583	12,885	13,194	13,511	13,835	14,167	14,507	14,855	15,212
815	Civic Centre - Technical Expenditure	4,221	2,500	2,560	2,621	2,684	2,748	2,814	2,882	2,951	3,022	3,095
816	Civic Centre - Venue Hire	4,103	4,201	4,302	4,405	4,511	4,619	4,730	4,844	4,960	5,079	5,201
817	Civic Centre - Projects	17,000	17,408	17,826	18,254	18,692	19,141	19,600	20,070	20,552	21,045	21,550
804	Eisteddfod Donation	28,000	28,840	29,705	30,596	31,514	32,459	33,433	34,436	35,469	36,533	37,629
	FIXED COSTS											
1932	Loan No. 249 - Civic Centre Refurbishment	72,673	68,434	62,793	57,093	51,053	44,089	36,867	29,269	20,611	11,312	1,904
1933	Loan No. 245 - Civic Centre Refurbishment	8,998	7,674	6,262	4,729	3,073	979					
	Building Depreciation	81,967	124,211	126,695	129,229	131,814	134,450	137,139	139,882	142,680	145,534	148,445
	Equipment Depreciation	8,295	8,461	8,630	8,803	8,979	9,159	9,342	9,529	9,720	9,914	10,112
	Other Asset Depreciation	5,750	5,865	5,982	6,102	6,224	6,348	6,475	6,605	6,737	6,872	7,009
	Total expenses	553,530	607,689	614,378	621,252	628,041	633,851	640,912	648,986	656,415	663,631	671,180
	Capital items											
	Loan No. 249 - Civic Centre Refurbishment	57,965	62,204	67,845	73,546	79,586	86,549	93,771	101,370	110,027	119,327	63,415
	Loan No. 245 - Civic Centre Refurbishment	15,287	16,610	18,023	19,555	21,211	20,779					
2024	Accessibility Upgrade - Grant Funded	241,326										
2068	Auditorium Seating Upgrade - Grant Funded	1,500,000										
2174	Civic Centre - Coffee Machine Purchase	7,963										
	Total capital items	1,822,541	78,815	85,868	93,101	100,797	107,328	93,771	101,370	110,027	119,327	63,415
	Cash reconciliation items											
	Depreciation	(96,012)	(138,537)	(141,307)	(144,134)	(147,017)	(149,957)	(152,956)	(156,016)	(159,137)	(162,320)	(165,566)
	Total adjustment for non-cash items	(96,012)	(138,537)	(141,307)	(144,134)	(147,017)	(149,957)	(152,956)	(156,016)	(159,137)	(162,320)	(165,566)
	Increase / (decrease) in cash	(373,355)	(377,629)	(383,492)	(389,508)	(395,689)	(399,506)	(384,260)	(390,949)	(397,812)	(404,858)	(346,777)
	Funded by / (to) reserves											
	Transfer to Civic Centre Reserve	(5,513)	(3,103)	(3,196)	(3,292)	(3,391)	(3,493)	(3,598)	(3,706)	(3,817)	(3,932)	(4,050)
	Transfer from Civic Centre Reserve (Capital)	7,963										

Work Order	Budget Detail - Description	Revised 2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
	Transfer from Civic Centre Reserve	1,721										
	Transfer from S94 Growth Reserve	8,463	8,674	8,891	9,113	9,341	9,575	9,814	10,059	10,311	10,568	10,832
	Funded by / (to) general revenues	360,721	372,058	377,797	383,687	389,739	393,424	378,044	384,596	391,318	398,222	339,995

Work Order	Budget Detail - Description	Revised 2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
COMMUNITY DEVELOPMENT												
	Income from continuing operations											
983	Youth Week Grant	3,412	3,412	3,412	3,412	3,412	3,412	3,412	3,412	3,412	3,412	3,412
982	Youth Week - Sundry Income	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000
987	Australia Day Council Grant	10,000										
976	Australia Day Events - Sundry Income	833										
1678	Grant - Seniors Festival	4,500										
	Total income	19,745	4,412	4,412	4,412	4,412	4,412	4,412	4,412	4,412	4,412	4,412
	Expenses from continuing operations											
961	Community Development - Operating Expenses - Wages	81,725	84,633	87,172	89,787	92,481	95,255	98,113	101,056	104,088	107,211	110,427
961	Community Development - Operating Expenses - Other	11,572	11,850	12,134	12,425	12,723	13,028	13,341	13,661	13,989	14,325	14,669
963	Showground Trust Contribution	48,416	49,578	50,768	51,986	53,234	54,512	55,820	57,160	58,532	59,937	61,375
964	Regional Arts Contribution	8,883	9,096	9,314	9,538	9,767	10,001	10,241	10,487	10,739	10,997	11,261
971	Youth Council Activities	14,506	13,408	13,730	14,060	14,397	14,743	15,097	15,459	15,830	16,210	16,599
967	Sport/Recreation Plan Implementation	4,838	4,954	5,073	5,195	5,320	5,448	5,579	5,713	5,850	5,990	6,134
	COMMUNITY EVENTS											
978	NAIDOC Week	3,400	3,400	3,400	3,400	3,400	3,400	3,400	3,400	3,400	3,400	3,400
979	World Peace Day	5,718	5,858	6,000	6,145	6,295	6,447	6,604	6,764	6,928	7,097	7,269
980	Christmas Markets	21,306	21,306	21,306	21,306	21,306	21,306	21,306	21,306	21,306	21,306	21,306
981	New Year's Eve Beach Party	10,969	11,322	11,644	11,976	12,318	12,669	13,030	13,402	13,784	14,177	14,582
976	Australia Day Celebrations	21,599	11,877	12,162	12,454	12,753	13,059	13,373	13,694	14,023	14,359	14,704
977	Seniors Week	7,500	2,500	2,500	2,500	2,500	2,500	2,500	2,500	2,500	2,500	2,500
2116	ANZAC Day	3,674	3,797	3,907	4,021	4,138	4,258	4,383	4,511	4,642	4,778	4,917
2117	Cowra Show	12,208	12,611	12,982	13,364	13,758	14,163	14,580	15,009	15,451	15,905	16,374
2043	Other Community Events	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000
2166	2023 Winter Holiday Break Program	7,319										
2176	Remembrance Day	816	841	865	889	914	939	965	993	1,021	1,050	1,079
2177	Morongla Show Traffic	3,615	3,702	3,791	3,882	3,975	4,070	4,168	4,268	4,370	4,475	4,582
2178	Cowra Eisteddfod											
2179	Other Events	8,500										
	Other Asset Depreciation	28,952	29,531	30,122	30,724	31,338	31,965	32,604	33,256	33,921	34,599	35,291
	Total expenses	308,517	283,264	289,870	296,652	303,617	310,763	318,104	325,639	333,374	341,316	349,469
	Capital items											
	Total capital items	0	0	0	0	0	0	0	0	0	0	0
	Cash reconciliation items											
	Depreciation	(28,952)	(29,531)	(30,122)	(30,724)	(31,338)	(31,965)	(32,604)	(33,256)	(33,921)	(34,599)	(35,291)
	Total adjustment for non-cash items	(28,952)	(29,531)	(30,122)	(30,724)	(31,338)	(31,965)	(32,604)	(33,256)	(33,921)	(34,599)	(35,291)
	Increase / (decrease) in cash	(259,820)	(249,321)	(255,336)	(261,516)	(267,867)	(274,386)	(281,088)	(287,971)	(295,041)	(302,305)	(309,766)
	Funded by / (to) reserves											
	Transfer from Unexpended Grants Reserve	7,000										
	Funded by / (to) general revenues	252,820	249,321	255,336	261,516	267,867	274,386	281,088	287,971	295,041	302,305	309,766

Work Order	Budget Detail - Description	Revised 2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
	CORPORATE SERVICES - OVERHEADS											
	Income from continuing operations											
	Total income	0	0	0	0	0	0	0	0	0	0	0
	Expenses from continuing operations											
91	Superannuation	267,732	294,688	304,868	314,014	323,434	333,137	343,131	353,425	364,028	374,949	386,198
91	Public Holidays	85,840	89,920	92,618	95,397	98,259	101,207	104,243	107,370	110,591	113,909	117,326
91	Workers Comp. Insurance	126,938	129,985	133,105	136,300	139,571	142,921	146,351	149,863	153,460	157,143	160,914
91	Annual Leave	171,681	180,610	186,028	191,609	197,357	203,278	209,376	215,657	222,127	228,791	235,655
	Long Service Leave - Accrual	79,569	82,354	84,825	87,370	89,991	92,691	95,472	98,336	101,286	104,325	107,455
91	Sick Leave	64,380	67,729	69,761	71,854	74,010	76,230	78,517	80,873	83,299	85,798	88,372
91	Training Wages	5,601										
	Lump Sum Payment		23,125	23,125								
	Total expenses	801,742	868,411	894,330	896,544	922,622	949,464	977,090	1,005,524	1,034,791	1,064,915	1,095,920
	Capital items											
91	Long Service Leave	79,984	44,960	46,309	47,698	49,129	50,603	52,121	53,685	55,296	56,955	58,664
	Total capital items	79,984	44,960	46,309	47,698	49,129	50,603	52,121	53,685	55,296	56,955	58,664
	Cash reconciliation items											
	Long Service Leave Accrual	(79,569)	(82,354)	(84,825)	(87,370)	(89,991)	(92,691)	(95,472)	(98,336)	(101,286)	(104,325)	(107,455)
	Total adjustment for non-cash items	(79,569)	(82,354)	(84,825)	(87,370)	(89,991)	(92,691)	(95,472)	(98,336)	(101,286)	(104,325)	(107,455)
	Increase / (decrease) in cash	(802,157)	(831,017)	(855,814)	(856,872)	(881,760)	(907,376)	(933,739)	(960,873)	(988,801)	(1,017,545)	(1,047,129)
	Funded by / (to) reserves											
	Transfer to Long Service Leave Reserve	(79,984)	(44,960)	(46,309)	(47,698)	(49,129)	(50,603)	(52,121)	(53,685)	(55,296)	(56,955)	(58,664)
	Transfer from Long Service Leave Reserve	79,984	44,960	46,309	47,698	49,129	50,603	52,121	53,685	55,296	56,955	58,664
	Funded by / (to) general revenues	802,157	831,017	855,814	856,872	881,760	907,376	933,739	960,873	988,801	1,017,545	1,047,129

Work Order	Budget Detail - Description	Revised 2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
RANGER SERVICES												
	Income from continuing operations											
943	Companion Animals Reimbursement	19,918	20,516	21,131	21,765	22,418	23,091	23,784	24,498	25,233	25,990	26,770
944	Dog Impounding Fees	1,402	1,444	1,487	1,532	1,578	1,625	1,674	1,724	1,776	1,829	1,884
945	Infringement Notice - Fines	20,780	21,403	22,045	22,706	23,387	24,089	24,812	25,556	26,323	27,113	27,926
946	Animal Impounding Fees	1,279	1,317	1,357	1,398	1,440	1,483	1,527	1,573	1,620	1,669	1,719
947	Companion Animal Rehoming Scheme	1,754	1,807	1,861	1,917	1,975	2,034	2,095	2,158	2,223	2,290	2,359
	Total income	45,133	46,487	47,881	49,318	50,798	52,322	53,892	55,509	57,175	58,891	60,658
	Expenses from continuing operations											
937	Ranger - Operating Expenses - Wages	173,128	146,677	151,077	155,609	160,277	165,086	170,039	175,140	180,394	185,806	191,380
937	Ranger - Operating Expenses - Other	68,039	69,672	71,345	73,057	74,811	76,606	78,445	80,327	82,255	84,229	86,250
942	Companion Animal Incentive Scheme	7,458	7,637	7,820	8,008	8,200	8,397	8,599	8,805	9,016	9,232	9,454
941	Waste Disposal Costs	3,000	3,072	3,146	3,222	3,299	3,378	3,459	3,542	3,627	3,715	3,804
940	Infringement Processing Expense	12,036	12,325	12,621	12,924	13,234	13,552	13,877	14,210	14,551	14,900	15,258
	Building Depreciation	2,020	2,060	2,101	2,143	2,186	2,230	2,275	2,321	2,367	2,414	2,462
	Total expenses	265,681	241,443	248,110	254,963	262,007	269,249	276,694	284,345	292,210	300,296	308,608
	Capital items											
949	Pound Refurbishment		164,000									
1709	Pound - Cat Cages		10,000									
	Total capital items	0	174,000	0	0	0	0	0	0	0	0	0
	Cash reconciliation items											
	Depreciation	(2,020)	(2,060)	(2,101)	(2,143)	(2,186)	(2,230)	(2,275)	(2,321)	(2,367)	(2,414)	(2,462)
	Total adjustment for non-cash items	(2,020)	(2,060)	(2,101)	(2,143)	(2,186)	(2,230)	(2,275)	(2,321)	(2,367)	(2,414)	(2,462)
	Increase / (decrease) in cash	(218,528)	(366,896)	(198,128)	(203,502)	(209,023)	(214,697)	(220,527)	(226,515)	(232,668)	(238,991)	(245,488)
	Funded by / (to) reserves											
	Transfer from Built Asset Replacement Reserve (Capital)	174,000										
	Funded by / (to) general revenues	44,528	366,896	198,128	203,502	209,023	214,697	220,527	226,515	232,668	238,991	245,488

Work Order	Budget Detail - Description	Revised 2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
ENVIRONMENTAL SERVICES												
	Income from continuing operations											
907	Food Act Administration Fee	12,274	12,642	13,021	13,412	13,814	14,228	14,655	15,095	15,548	16,014	16,494
	Building Inspection Fees	76,012	78,292	80,641	83,060	85,552	88,119	90,763	93,486	96,291	99,180	102,155
	Planning & Building Cert. Application Fee	68,522	70,578	72,695	74,876	77,122	79,436	81,819	84,274	86,802	89,406	92,088
	DA Fees	163,716	168,627	173,686	178,897	184,264	189,792	195,486	201,351	207,392	213,614	220,022
930	Sundry	10,408	10,720	11,042	11,373	11,714	12,065	12,427	12,800	13,184	13,580	13,987
	Rural Addressing Sales	2,400	2,472	2,546	2,622	2,701	2,782	2,865	2,951	3,040	3,131	3,225
914	Heritage Advisors Grant		7,468	7,655	7,846	8,042	8,243	8,449	8,660	8,877	9,099	9,326
909	Heritage Fund Grant		6,650	6,650	6,650	6,650	6,650	6,650	6,650	6,650	6,650	6,650
	Construction Certificate	70,165	72,270	74,438	76,671	78,971	81,340	83,780	86,293	88,882	91,548	94,294
	Subdivision Certificate	25,000	3,052	3,144	3,238	3,335	3,435	3,538	3,644	3,753	3,866	3,982
929	Long Service Levy Commission	2,988	3,078	3,170	3,265	3,363	3,464	3,568	3,675	3,785	3,899	4,016
1236	Public Health Act Registration/Compliance Inspection	211	217	224	231	238	245	252	260	268	276	284
933	Swimming Pool Act Compliance/Exemption Application	6,509	6,704	6,905	7,112	7,325	7,545	7,771	8,004	8,244	8,491	8,746
	Complying Dev Cert Applications	18,770	19,333	19,913	20,510	21,125	21,759	22,412	23,084	23,777	24,490	25,225
	Section 68 Application Fee	32,341	33,311	34,310	35,339	36,399	37,491	38,616	39,774	40,967	42,196	43,462
932	Drainage Diagrams	9,389	9,671	9,961	10,260	10,568	10,885	11,212	11,548	11,894	12,251	12,619
	S94 Growth Contributions	22,628	23,194	23,774	24,368	24,977	25,601	26,241	26,897	27,569	28,258	28,964
	S94A Contributions	82,786	84,856	86,977	89,151	91,380	93,665	96,007	98,407	100,867	103,389	105,974
2256	Grant - Regional Housing Strategic Planning Fund	92,900										
	Total income	697,019	613,135	630,752	648,881	667,540	686,745	706,511	726,853	747,790	769,338	791,513
	Expenses from continuing operations											
874	Environmental Services - Operating Expenses - Wages	704,006	897,072	923,984	951,704	980,255	1,009,663	1,039,953	1,071,152	1,103,287	1,136,386	1,170,478
874	Environmental Services - Operating Expenses - Other	398,996	202,572	206,233	209,983	213,822	217,754	221,780	225,903	230,125	234,448	238,874
879	Strategic / LEP Amendments	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000
886	State of the Environment Report	5,175	5,299	5,426	5,556	5,689	5,826	5,966	6,109	6,256	6,406	6,560
883	Local Heritage Fund	15,709	15,410	15,780	16,159	16,547	16,944	17,351	17,767	18,193	18,630	19,077
884	Heritage Advisor	40,166	33,500	34,304	35,127	35,970	36,833	37,717	38,622	39,549	40,498	41,470
881	Small Environmental Grants Program	21,032	4,000	4,000	4,000	4,000	4,000	4,000	4,000	4,000	4,000	4,000
887	DA Tracking Project	3,600	3,600	3,600	3,600	3,600	3,600	3,600	3,600	3,600	3,600	3,600
880	Disabled Access Incentive Fund	78,634	41,772	42,775	43,802	44,853	45,929	47,031	48,160	49,316	50,500	51,712
2039	NSW Planning Portal - Setup	33,809										
2257	Regional Housing Strategic Planning Fund	92,900										
	Total expenses	1,404,027	1,213,225	1,246,102	1,279,931	1,314,736	1,350,549	1,387,398	1,425,313	1,464,326	1,504,468	1,545,771
	Capital items											
	Total capital items	0	0	0	0	0	0	0	0	0	0	0
	Cash reconciliation items											
	Total adjustment for non-cash items	0	0	0	0	0	0	0	0	0	0	0
	Increase / (decrease) in cash	(707,008)	(600,090)	(615,350)	(631,050)	(647,196)	(663,804)	(680,887)	(698,460)	(716,536)	(735,130)	(754,258)
	Funded by / (to) reserves											
	Transfer to S94A Reserve	(82,786)	(84,856)	(86,977)	(89,151)	(91,380)	(93,665)	(96,007)	(98,407)	(100,867)	(103,389)	(105,974)
	Transfer to S94 Growth Reserve	(22,628)	(23,194)	(23,774)	(24,368)	(24,977)	(25,601)	(26,241)	(26,897)	(27,569)	(28,258)	(28,964)
	Transfer from Carryover Reserve	76,920										
	Transfer from Unexpended Grants Reserve	58,809										
	Funded by / (to) general revenues	676,693	708,140	726,101	744,569	763,553	783,070	803,135	823,764	844,972	866,777	889,196

Work Order	Budget Detail - Description	Revised 2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
	ENVIRONMENTAL SERVICES - OVERHEADS											
	Income from continuing operations											
	Total income	0	0	0	0	0	0	0	0	0	0	0
	Expenses from continuing operations											
900	Superannuation	135,185	139,815	150,787	155,311	159,970	164,769	169,712	174,803	180,047	185,448	191,011
900	Public Holidays	47,267	46,761	48,164	49,609	51,097	52,630	54,209	55,835	57,510	59,235	61,012
900	Workers Comp. Insurance	39,824	40,780	41,759	42,761	43,787	44,838	45,914	47,016	48,144	49,299	50,482
900	Annual Leave	94,535	93,522	96,328	99,218	102,195	105,261	108,419	111,672	115,022	118,473	122,027
	Long Service Leave - Accrual	46,243	47,862	49,298	50,777	52,300	53,869	55,485	57,150	58,865	60,631	62,450
900	Sick Leave	35,451	35,071	36,123	37,207	38,323	39,473	40,657	41,877	43,133	44,427	45,760
900	Training Wages											
	Lump Sum Payment		12,910	12,910								
	Total expenses	398,505	416,721	435,369	434,883	447,672	460,840	474,396	488,353	502,721	517,513	532,742
	Capital items											
900	Long Service Leave	23,634	23,380	24,081	24,803	25,547	26,313	27,102	27,915	28,752	29,615	30,503
	Total capital items	23,634	23,380	24,081	24,803	25,547	26,313	27,102	27,915	28,752	29,615	30,503
	Cash reconciliation items											
	Long Service Leave Accrual	(46,243)	(47,862)	(49,298)	(50,777)	(52,300)	(53,869)	(55,485)	(57,150)	(58,865)	(60,631)	(62,450)
	Total adjustment for non-cash items	(46,243)	(47,862)	(49,298)	(50,777)	(52,300)	(53,869)	(55,485)	(57,150)	(58,865)	(60,631)	(62,450)
	Increase / (decrease) in cash	(375,896)	(392,239)	(410,152)	(408,909)	(420,919)	(433,284)	(446,013)	(459,118)	(472,608)	(486,497)	(500,795)
	Funded by / (to) reserves											
	Transfer from Long Service Leave Reserve	23,634	23,380	24,081	24,803	25,547	26,313	27,102	27,915	28,752	29,615	30,503
	Transfer to Long Service Leave Reserve	(23,634)	(23,380)	(24,081)	(24,803)	(25,547)	(26,313)	(27,102)	(27,915)	(28,752)	(29,615)	(30,503)
	Funded by / (to) general revenues	375,896	392,239	410,152	408,909	420,919	433,284	446,013	459,118	472,608	486,497	500,795

Work Order	Budget Detail - Description	Revised 2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
INFRASTRUCTURE & OPERATIONS ADMINISTRATION												
	Income from continuing operations											
1238	Compliance Certificate Application Fee	535										
	Total income	535	0	0	0	0	0	0	0	0	0	0
	Expenses from continuing operations											
1958	Salary Contribution from Saleyards, Waste, Water, Sewer	(489,361)	(506,487)	(521,681)	(537,332)	(553,452)	(570,056)	(587,158)	(604,772)	(622,915)	(641,603)	(660,851)
164	I&O Admin - Operating Expenses - Wages	748,774	871,314	897,453	924,377	952,108	980,671	1,010,091	1,040,394	1,071,606	1,103,754	1,136,867
164	I&O Admin - Operating Expenses - Other	195,575	200,269	205,076	209,998	215,037	220,198	225,483	230,894	236,435	242,109	247,920
169	Public Events - Banner Changes	10,637	10,943	11,234	11,532	11,839	12,155	12,477	12,809	13,150	13,501	13,861
	Total expenses	465,625	576,039	592,082	608,575	625,532	642,968	660,893	679,325	698,276	717,761	737,797
	Capital items											
	Total capital items	0	0	0	0	0	0	0	0	0	0	0
	Cash reconciliation items											
	Total adjustment for non-cash items	0	0	0	0	0	0	0	0	0	0	0
	Increase / (decrease) in cash	(465,090)	(576,039)	(592,082)	(608,575)	(625,532)	(642,968)	(660,893)	(679,325)	(698,276)	(717,761)	(737,797)
	Funded by / (to) reserves											
	Funded by / (to) general revenues	465,090	576,039	592,082	608,575	625,532	642,968	660,893	679,325	698,276	717,761	737,797

Work Order	Budget Detail - Description	Revised 2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
TECHNICAL SERVICES												
	Income from continuing operations											
1020	Roads Act Section 138 Application	9,305	9,584	9,872	10,168	10,473	10,787	11,111	11,444	11,787	12,141	12,505
	Subdivision Works Certificates	198										
	Total income	9,503	9,584	9,872	10,168	10,473	10,787	11,111	11,444	11,787	12,141	12,505
	Expenses from continuing operations											
1991	Contribution - Compliance Officer - Water	(18,752)	(19,408)	(19,990)	(20,590)	(21,208)	(21,844)	(22,499)	(23,174)	(23,869)	(24,585)	(25,323)
1992	Contribution - Compliance Officer - Sewer	(43,515)	(45,038)	(46,389)	(47,781)	(49,214)	(50,690)	(52,211)	(53,777)	(55,390)	(57,052)	(58,764)
1004	Technical Services - Operating Expenses - Wages	633,532	713,160	779,383	802,764	826,847	851,652	877,202	903,518	930,624	958,543	987,299
1004	Technical Services - Operating Expenses - Other	205,444	210,375	215,423	220,593	225,887	231,309	236,860	242,545	248,366	254,326	260,430
1017	Crown Land - Plans of Management - Wages	70,110	72,564									
1914	Cowra Gasworks - Voluntary Management Plan	144,330	30,000									
	Total expenses	991,149	961,653	928,427	954,986	982,312	1,010,427	1,039,352	1,069,112	1,099,731	1,131,232	1,163,642
	Capital items											
1715	Survey Equipment Upgrade									15,000		
	Total capital items	0	0	0	0	0	0	0	0	15,000	0	0
	Cash reconciliation items											
	Total adjustment for non-cash items	0	0	0	0	0	0	0	0	0	0	0
	Increase / (decrease) in cash	(981,646)	(952,069)	(918,555)	(944,818)	(971,839)	(999,640)	(1,028,241)	(1,057,668)	(1,102,944)	(1,119,091)	(1,151,137)
	Funded by / (to) reserves											
	Transfer from Carryover Reserve	(1,642)										
	Funded by / (to) general revenues	983,288	952,069	918,555	944,818	971,839	999,640	1,028,241	1,057,668	1,102,944	1,119,091	1,151,137

Work Order	Budget Detail - Description	Revised 2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
PLANT & DEPOT OPERATIONS												
	Income from continuing operations											
1213	Fuel Tax Credits	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000
1214	Leaseback Contribution	143,644	147,953	152,392	156,964	161,673	166,523	171,519	176,665	181,965	187,424	193,047
161	Sundry Income - Depot	1,070	1,102	1,135	1,169	1,204	1,240	1,277	1,315	1,354	1,395	1,437
	Total income	244,714	249,055	253,527	258,133	262,877	267,763	272,796	277,980	283,319	288,819	294,484
	Expenses from continuing operations											
155	Plant & Depot - Operating Expenses - Wages	314,293	346,382	356,773	367,477	378,501	389,856	401,551	413,598	426,006	438,786	451,950
155	Plant & Depot - Operating Expenses - Other	262,175	268,468	274,911	281,508	288,265	295,183	302,268	309,523	316,952	324,560	332,349
	Plant Operating Expenses	1,585,206	1,663,205	1,705,170	1,748,203	1,792,333	1,837,587	1,883,994	1,931,584	1,980,388	2,030,436	2,081,761
1210	Plant Insurance	96,766	104,024	106,521	109,078	111,696	114,377	117,122	119,933	122,811	125,758	128,776
1940	Loan 253A - Depot - Stage 1 - 18.79%	3,034	1,902	740								
1939	Loan 254A - Depot Stage 2 Interest - 20.9%	10,650	10,122	9,582	9,029	8,462	7,881	7,286	6,677	6,053	5,413	4,759
1967	Contribution - Depot Redevelopment Loan - Water	(10,917)	(15,538)	(20,736)	(14,347)	(14,347)	(14,347)	(14,347)	(14,347)	(14,347)	(14,347)	(14,347)
1968	Contribution - Depot Redevelopment Loan - Sewerage	(10,917)	(15,538)	(20,736)	(14,347)	(14,347)	(14,347)	(14,347)	(14,347)	(14,347)	(14,347)	(14,347)
	Plant & Equipment Depreciation	944,599	963,491	982,761	1,002,416	1,022,464	1,042,913	1,063,771	1,085,046	1,106,747	1,128,882	1,151,460
	Building Depreciation	66,582	67,914	69,272	70,657	72,070	73,511	74,981	76,481	78,011	79,571	81,162
	Other Asset Depreciation	19,394	19,782	20,178	20,582	20,994	21,414	21,842	22,279	22,725	23,180	23,644
	Plant Hire Income	(5,044,133)	(4,209,713)	(4,773,509)	(4,945,480)	(4,668,749)	(4,704,031)	(4,800,388)	(4,899,058)	(5,000,101)	(5,103,568)	(5,209,522)
	Roads to Recovery Oncost		57,216	68,659	80,102	91,545	91,545	91,545	91,545	91,545	91,545	91,545
	Total expenses	(1,763,267)	(738,282)	(1,220,414)	(1,285,122)	(911,113)	(858,458)	(864,722)	(871,086)	(877,557)	(884,130)	(890,810)
	Capital items											
1712	Depot Redevelopment Stage 3		400,000	400,000	50,000							
	Loan 253A - Depot - Stage 1 -18.79%	42,603	43,734	44,896								
	Loan 254A - Depot Stage 2 Principal - 20.9%	21,691	22,218	22,759	23,312	23,879	24,460	25,055	25,664	26,288	26,927	27,582
	Total capital items	64,293	465,952	467,654	73,312	23,879	24,460	25,055	25,664	26,288	26,927	27,582
	Cash reconciliation items											
	Depreciation	(1,030,575)	(1,051,187)	(1,072,211)	(1,093,655)	(1,115,528)	(1,137,838)	(1,160,594)	(1,183,806)	(1,207,483)	(1,231,633)	(1,256,266)
	Total adjustment for non-cash items	(1,030,575)	(1,051,187)	(1,072,211)	(1,093,655)	(1,115,528)	(1,137,838)	(1,160,594)	(1,183,806)	(1,207,483)	(1,231,633)	(1,256,266)
	Increase / (decrease) in cash	2,974,263	1,572,571	2,078,497	2,563,598	2,265,639	2,239,599	2,273,057	2,307,208	2,342,071	2,377,655	2,413,978
	Funded by / (to) reserves											
	Transfer to Plant Reserve	(500,000)	(500,000)	(500,000)	(500,000)	(500,000)	(500,000)	(500,000)	(500,000)	(500,000)	(500,000)	(500,000)
	Transfer from Depot Redevelopment Reserve	44,368	14,852									
	Transfer from Built Asset Replacement Program Reserve (Capital)		400,000	400,000	50,000							
	Transfer to Built Asset Replacement Program Reserve		(57,216)	(68,659)	(80,102)	(91,545)	(91,545)	(91,545)	(91,545)	(91,545)	(91,545)	(91,545)
	Funded by / (to) general revenues	(2,518,631)	(1,430,208)	(1,909,838)	(2,033,496)	(1,674,093)	(1,648,054)	(1,681,512)	(1,715,663)	(1,750,526)	(1,786,110)	(1,822,433)

Work Order	Budget Detail - Description	Revised 2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
	PLANT PURCHASES											
	Income from continuing operations											
	Total income	0	0	0	0	0	0	0	0	0	0	0
	Expenses from continuing operations											
1211	Small Plant Purchases	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000
	Total expenses	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000
	Capital items											
1217	Plant Purchases	2,164,607	797,735	1,056,866	823,515	818,265	1,367,493	1,259,586	541,796	940,000	940,000	940,000
	Total capital items	2,164,607	797,735	1,056,866	823,515	818,265	1,367,493	1,259,586	541,796	940,000	940,000	940,000
	Cash reconciliation items											
	Total adjustment for non-cash items	0	0	0	0	0	0	0	0	0	0	0
	Increase / (decrease) in cash	(2,174,607)	(807,735)	(1,066,866)	(833,515)	(828,265)	(1,377,493)	(1,269,586)	(551,796)	(950,000)	(950,000)	(950,000)
	Funded by / (to) reserves											
	Transfer from Plant Reserve (Capital)	2,174,607	807,735	1,066,866	833,515	828,265	1,377,493	1,269,586	551,796	950,000	950,000	950,000
	Funded by / (to) general revenues	0	0	0	0	0	0	0	0	0	0	0

Work Order	Budget Detail - Description	Revised 2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
TRANSPORT FOR NSW MAINTENANCE / CONSTRUCTION												
	Income from continuing operations											
305	TfNSW Payments - Contract Works	2,576,629	3,005,627	3,095,182	3,156,240	3,419,942	3,484,121	3,549,923	3,617,385	3,686,551	3,757,464	3,830,169
351	TfNSW Payments - Block Grant	495,073	555,000	555,000	555,000	555,000	555,000	555,000	555,000	555,000	555,000	555,000
352	TfNSW Payments - Repair Grant					108,000	108,000	108,000	108,000	108,000	108,000	108,000
2094	TfNSW Payments - Flood Damage Regional Roads	600,000	600,000									
2095	TfNSW Payments - Flood Damage State Roads	7,090,019										
2150	Regional Emergency Road Repair Fund (RLRRP/RERRF)	155,830										
	Total income	10,917,551	4,160,627	3,650,182	3,711,240	4,082,942	4,147,121	4,212,923	4,280,385	4,349,551	4,420,464	4,493,169
	Expenses from continuing operations											
	Single Invitation Contract Works	801,952	822,680	843,261	864,361	885,993	908,171	930,910	954,222	978,122	1,002,625	1,027,747
	State Road Maintenance Contract (RMCC)	755,829	660,455	678,008	696,033	714,544	733,553	753,074	773,121	793,709	814,852	836,565
	State Roads - Flood Emergent Works & Damage Repairs	7,090,019										
	Regional Roads (Block)	447,000	447,000	447,000	447,000	447,000	447,000	447,000	447,000	447,000	447,000	447,000
	Regional Roads - Flood Emergent Works & Damage Repairs	600,000	600,000									
	Regional Rd (Block) - Repair Grant					216,000	216,000	216,000	216,000	216,000	216,000	216,000
	Heavy Patching	534,005	548,139	562,038	576,293	590,913	605,907	621,286	637,059	653,236	669,828	686,845
	Resealing State Roads	2,553	591,204	605,393	619,922	634,800	650,035	665,636	681,611	697,970	714,721	731,874
	RERRF/RLRRP - Regional Roads Repairs	115,000	108,000	108,000	108,000							
304	Salaries	128,550	180,000	185,400	190,962	196,691	202,592	208,670	214,930	221,378	228,019	234,860
306	Oncost on RMS Works - Plant & Materials	(419,393)	(154,047)	(126,537)	(129,087)	(135,878)	(138,552)	(141,290)	(144,094)	(146,965)	(149,906)	(152,916)
307	Oncost on RMS Works - Payroll	(254,867)	(384,805)	(394,381)	(404,244)	(425,121)	(435,585)	(446,363)	(457,464)	(468,899)	(480,676)	(492,806)
	Road Depreciation	122,522	124,972	127,471	130,020	132,620	135,272	137,977	140,737	143,552	146,423	149,351
	Total expenses	9,923,169	3,543,599	3,035,653	3,099,260	3,257,562	3,324,393	3,392,900	3,463,122	3,535,103	3,608,887	3,684,520
	Capital items											
	Total capital items	0	0	0	0	0	0	0	0	0	0	0
	Cash reconciliation items											
	Depreciation	(122,522)	(124,972)	(127,471)	(130,020)	(132,620)	(135,272)	(137,977)	(140,737)	(143,552)	(146,423)	(149,351)
	Total adjustment for non-cash items	(122,522)	(124,972)	(127,471)	(130,020)	(132,620)	(135,272)	(137,977)	(140,737)	(143,552)	(146,423)	(149,351)
	Increase / (decrease) in cash	1,116,903	742,000	742,000	742,000	958,000	958,000	958,000	958,000	958,000	958,000	958,000
	Funded by / (to) reserves											
	Transfer to Plant Reserve	(450,000)	(450,000)	(450,000)	(450,000)	(450,000)	(450,000)	(450,000)	(450,000)	(450,000)	(450,000)	(450,000)
	Transfer to Unexpended Grants Reserve	(87,496)										
	Transfer from Unexpended Grants Reserve	106,593	108,000	108,000	108,000							
	Funded by / (to) general revenues	(686,000)	(400,000)	(400,000)	(400,000)	(508,000)	(508,000)	(508,000)	(508,000)	(508,000)	(508,000)	(508,000)

Work Order	Budget Detail - Description	Revised 2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
ROADS TO RECOVERY & FIXING LOCAL ROADS												
	Income from Continuing Operations											
1231	Roads to Recovery Grant (RTR) - 2020-2024	1,536,145										
1655	Fixing Local Roads Grant - Round 2	93,506										
1879	Fixing Local Roads Grant - Round 3	640,521										
2148	Fixing Local Roads Grant - Round 4	601,000										
	Roads to Recovery Grant (RTR)		1,144,315	1,373,178	1,602,041	1,830,904	1,830,904	1,830,904	1,830,904	1,830,904	1,830,904	1,830,904
	Total income	2,871,172	1,144,315	1,373,178	1,602,041	1,830,904	1,830,904	1,830,904	1,830,904	1,830,904	1,830,904	1,830,904
	Expenses from continuing operations											
	Total expenses	0	0	0	0	0	0	0	0	0	0	0
	Capital items											
	RTR - Program Works		1,144,315	1,373,178	1,602,041	1,830,904	1,830,904	1,830,904	1,830,904	1,830,904	1,830,904	1,830,904
RESHEETING & ROCK CRUSHING PROJECTS												
754	RTR - Middle Creek Rd - Resheeting	28,127										
2167	RTR - Waterview Road - Resheeting											
767	RTR - Fragars Rd - Rehabilitation	54,171										
SEALING & SHOULDER WIDENING PROJECTS												
2234	RTR - Reids Flat Rd Overlay and Widening	421,731										
HEAVY PATCHING PROJECTS												
	RTR - Heavy Patching											
742	RTR - Heavy Patching - Milburn Creek Road	13,500										
CULVERT & CAUSEWAY PROJECTS												
707	RTR - Culverts - Saywaker Lane	11,000										
708	RTR - Culverts - Myalla Road	12,500										
709	RTR - Culverts - Ridgeland's Road	5,500										
710	RTR - Culverts - Sheppy Lane	5,500										
711	RTR - Culverts - Nada Road	5,500										
748	RTR - Culverts - Mylbie Lane	20,000										
2149	RTR - Culverts & Road Safety - Kangaroo Flat Rd											
DRAINAGE PROJECTS												
2064	RTR - Gower Hardy Stormwater Drainage - Stage 1	373,084										
BRIDGE PROJECTS												
2113	RTR - Pennsylvania Road Bridge - Major Repairs	38,500										
PROJECTS FUNDED BY BOTH RTR & FLR ROUND 2												
1645	RTR - Kangaroo Flat Rd - Rehab & Seal 8.9-12.2 (FLR2)	222,852										
1647	RTR - Kangaroo Flat Rd - Rehab & Seal 13.1-14.8 (FLR2)	82,715										
1648	RTR - Mt McDonald Rd - Rehab & Seal 4.4-5.3 (FLR2)	26,251										
1649	RTR - Mt McDonald Rd - Rehab & Seal 6.7-7.7 (FLR2)	35,288										
PROJECTS FUNDED BY BOTH RTR & FLR ROUND 3												
1783	RTR & FLR3 - Camp Rd Seal 1.6-3.6km	46,498										
1784	RTR & FLR3 - Troopers Rd Seal 0-5km	989,470										
FIXING LOCAL ROADS ROUND 4 (Fully FLR-Funded)												
2147	FLR4 - Kangaroo Rd Rehab & Seal	601,000										
	Total capital items	2,993,187	1,144,315	1,373,178	1,602,041	1,830,904	1,830,904	1,830,904	1,830,904	1,830,904	1,830,904	1,830,904
	Cash reconciliation items											
	Total adjustment for non-cash items	0	0	0	0	0	0	0	0	0	0	0
	Increase / (decrease) in cash	(122,015)	0	0	0	0	0	0	0	0	0	0
	Funded by / (to) reserves											
	Transfer from Unexpended Grants Reserve (Capital)	122,015										
	Funded by / (to) general revenues	0	0	0	0	0	0	0	0	0	0	0

Work Order	Budget Detail - Description	Revised 2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
COWRA STREET MAINTENANCE												
	Income from continuing operations											
262	Traffic Route Lighting Subsidy	66,000	66,000	66,000	66,000	66,000	66,000	66,000	66,000	66,000	66,000	66,000
263	Banner Pole Income	1,242	1,279	1,317	1,357	1,398	1,440	1,483	1,527	1,573	1,620	1,669
1662	Annual Maintenance Contribution - Target Carpark	992	1,022	1,053	1,085	1,118	1,152	1,187	1,223	1,260	1,298	1,337
1736	Energy Saving Certificates	1,312										
2152	Regional Emergency Road Repair Fund (RLRRP/RERRF)	245,441										
	Total income	314,987	68,301	68,370	68,442	68,516	68,592	68,670	68,750	68,833	68,918	69,006
	Expenses from continuing operations											
252	Roads Maintenance - Supervisor - Operating Expenses	129,677	131,359	135,097	138,941	142,896	146,964	151,149	155,454	159,883	164,440	169,128
251	Roads Maintenance - Maintenance Engineer - Operating Expenses	84,590	89,765	92,458	95,232	98,089	101,032	104,063	107,185	110,401	113,713	117,124
254	Cowra Streets - Maintenance	384,305	575,322	589,643	604,323	619,372	634,798	650,610	666,819	683,433	700,466	717,925
272	Unsealed Streets Maintenance	6,881	6,389	6,555	6,726	6,902	7,083	7,269	7,459	7,655	7,856	8,063
241	Footpaths - Ancillary Maintenance	116,480	65,693	67,492	69,341	71,241	73,193	75,200	77,262	79,382	81,561	83,801
273	Carpark Maintenance	20,000	13,302	13,679	14,068	14,468	14,879	15,302	15,737	16,185	16,645	17,119
2134	FLR - Cowra Streets - Pothole Repair	128,056										
2151	RERRF/RLRRP - Cowra Streets Maintenance & Heavy Patching Program	126,970	101,341	101,341	101,341							
	Road Depreciation	383,544	391,215	399,039	407,020	415,160	423,463	431,932	440,571	449,382	458,370	467,537
	Footpath Depreciation	148,372	151,340	154,367	157,454	160,603	163,815	167,091	170,433	173,842	177,319	180,865
	Other Road Asset Depreciation	57,707	58,861	60,038	61,239	62,464	63,713	64,987	66,287	67,613	68,965	70,344
	Other Asset Depreciation	10,364	10,571	10,782	10,998	11,218	11,442	11,671	11,904	12,142	12,385	12,633
	Total expenses	1,596,946	1,595,158	1,630,491	1,666,683	1,602,413	1,640,382	1,679,274	1,719,111	1,759,918	1,801,720	1,844,539
	Capital items											
	Total capital items	0	0	0	0	0	0	0	0	0	0	0
	Cash reconciliation items											
	Depreciation	(599,987)	(611,987)	(624,226)	(636,711)	(649,445)	(662,433)	(675,681)	(689,195)	(702,979)	(717,039)	(731,379)
	Total adjustment for non-cash items	(599,987)	(611,987)	(624,226)	(636,711)	(649,445)	(662,433)	(675,681)	(689,195)	(702,979)	(717,039)	(731,379)
	Increase / (decrease) in cash	(681,972)	(914,870)	(937,895)	(961,530)	(884,452)	(909,357)	(934,923)	(961,166)	(988,106)	(1,015,763)	(1,044,154)
	Funded by / (to) reserves											
	Transfer to Unexpended Grants Reserve	(324,135)										
	Transfer from Unexpended Grants Reserve	333,720	101,341	101,341	101,341							
	Transfer from Carryover Reserve											
	Funded by / (to) general revenues	672,387	813,529	836,554	860,189	884,452	909,357	934,923	961,166	988,106	1,015,763	1,044,154

Work Order	Budget Detail - Description	Revised 2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
COWRA STREET CONSTRUCTION												
	Income from continuing operations											
1684	Grant - Japanese Gardens Carpark Upgrade		100,000									
277	Growing Local Economies Grant - Capital Component	57,880										
2127	Grant - LRCI Round 3 - Cowra Street Reseals	55,454										
2154	Local Government Recovery Grant (AGRN1025)	555,000										
	Total income	668,334	100,000	0	0	0	0	0	0	0	0	0
	Expenses from continuing operations											
1934	Loan 254B - CBD Footpath - Interest - 58.69%	29,906	28,425	26,908	25,354	23,762	22,131	20,461	18,750	16,997	15,202	13,363
	Total expenses	29,906	28,425	26,908	25,354	23,762	22,131	20,461	18,750	16,997	15,202	13,363
	Capital items											
265	Cowra Street & Lane Reseals	416,943	245,351	168,770		213,957	368,996	230,150	173,693	177,862	182,131	186,502
1683	Japanese Gardens Carpark Upgrade		100,000									
2217	Recovery Grant Exp - Bulkhead Road Fishburn Street Intersection Concreting	162,000										
2218	Recovery Grant Exp - Nangar Street - Pipe Upgrade & Augmentation	141,000										
2235	Recovery Grant Exp - Pridham St - Open Drain	252,000										
	Loan 254B - CBD Footpath - Principal 58.69%	60,911	62,392	63,910	65,464	67,056	68,686	70,357	72,068	73,820	75,616	77,454
	Total capital items	1,032,854	407,743	232,680	65,464	281,013	437,682	300,507	245,761	251,682	257,747	263,956
	Cash reconciliation items											
	Total adjustment for non-cash items	0	0	0	0	0	0	0	0	0	0	0
	Increase / (decrease) in cash	(394,426)	(336,168)	(259,587)	(90,817)	(304,774)	(459,813)	(320,967)	(264,510)	(268,679)	(272,948)	(277,319)
	Funded by / (to) reserves											
	Transfer from S94A Reserve(Capital)	8,197	8,402	8,612	8,827	9,048	9,274	9,506	9,743	9,987	10,237	10,492
	Funded by / (to) general revenues	386,229	327,766	250,975	81,990	295,726	450,539	311,461	254,767	258,692	262,711	266,827

Work Order	Budget Detail - Description	Revised 2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
RURAL ROAD MAINTENANCE												
	Income from continuing operations											
443	Rent of Dedicated Roads	23,523	24,229	24,956	25,705	26,476	27,270	28,088	28,931	29,799	30,693	31,614
444	Road Opening Permits	126	129	132	135	138	141	144	147	151	155	159
2072	Disaster Assistance Arrangement (AGRN1034)	1,385,000	1,385,000									
2156	Regional Emergency Road Repair Fund (RLRRP/RERRF)	2,707,599										
	Total income	4,116,248	1,409,358	25,088	25,840	26,614	27,411	28,232	29,078	29,950	30,848	31,773
	Expenses from continuing operations											
	Sealed Rural Road Maintenance	249,849	200,003	449,200	461,135	473,393	485,980	498,905	512,178	525,809	539,807	554,183
	Sealed Rural Roads - Flood Emergent Works & Damage Repairs	535,000	1,385,000									
	Unsealed Rural Road - Flood Emergent Works & Damage Repairs	620,931										
2199	Project Management - Flood Repairs	250,000										
453	Rural Roads - Traffic Signs	31,840	32,754	33,624	34,518	35,436	36,379	37,347	38,341	39,362	40,410	41,488
2096	FLR - Pothole Repair Expenditure	75,397										
	RERRF - Rural Roads Repair Program	908,737										
2181	RERRF - Merriganowry Heavy Patching	630,995										
2241	RERRF - Waterview Road Resheeting	135,443										
2242	RERRF - Clearview Road Resheeting	53,538										
	RERRF - Heavy Patching Rural Roads		314,343	314,343	314,343							
	RERRF - Gravel Resheeting		609,931									
	RERRF - Shoulder Repair & Widening			309,000	309,000							
	RERRF - Grading			300,931	300,931							
	DEPRECIATION											
	Road Depreciation	1,236,828	1,261,564	1,286,795	1,312,531	1,338,782	1,365,558	1,392,869	1,420,726	1,449,141	1,478,124	1,507,686
	Other Road Asset Depreciation	6,421	6,549	6,680	6,814	6,950	7,089	7,231	7,376	7,524	7,674	7,827
	Total Expenses	4,734,977	3,810,144	2,700,573	2,739,272	1,854,561	1,895,006	1,936,352	1,978,621	2,021,836	2,066,015	2,111,184
	Capital items											
	Grading	380,041	951,001	973,825	997,197	1,021,130	1,045,637	1,070,732	1,096,430	1,122,745	1,149,691	1,177,284
	Total capital items	380,041	951,001	973,825	997,197	1,021,130	1,045,637	1,070,732	1,096,430	1,122,745	1,149,691	1,177,284
	Cash reconciliation items											
	Depreciation	(1,243,249)	(1,268,113)	(1,293,475)	(1,319,345)	(1,345,732)	(1,372,647)	(1,400,100)	(1,428,102)	(1,456,665)	(1,485,798)	(1,515,513)
	Total adjustment for non-cash items	(1,243,249)	(1,268,113)	(1,293,475)	(1,319,345)	(1,345,732)	(1,372,647)	(1,400,100)	(1,428,102)	(1,456,665)	(1,485,798)	(1,515,513)
	Increase / (decrease) in cash	244,479	(2,083,674)	(2,355,835)	(2,391,284)	(1,503,345)	(1,540,585)	(1,578,752)	(1,617,871)	(1,657,966)	(1,699,060)	(1,741,182)
	Funded by / (to) reserves											
	Transfer to Unexpended Grants Reserve	(1,951,516)										
	Transfer from Unexpended Grants Reserve	1,068,957	924,274	924,274	924,274							
	Funded by / (to) general revenues	638,081	1,159,400	1,431,561	1,467,010	1,503,345	1,540,585	1,578,752	1,617,871	1,657,966	1,699,060	1,741,182

Work Order	Budget Detail - Description	Revised 2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
RURAL ROAD CONSTRUCTION												
	Income from continuing operations											
2128	Grant - LRCI Round 3 - Rural Reseals											
2129	Grant - LRCI Round 3 - Gravel Resheeting	403,101										
2158	Local Government Recovery Grant (AGRN1025)	445,000										
2236	Capital Contributions - Rural Roads	165,074										
	Total income	1,013,175	0	0	0	0	0	0	0	0	0	0
	Expenses from continuing operations											
447	Roads Construction - Supervisor - Operating Expenses	116,764	121,336	124,807	128,378	132,053	135,833	139,722	143,723	147,840	152,076	156,434
446	Construction Engineer	101,434	104,639	107,778	111,011	114,341	117,771	121,304	124,943	128,691	132,552	136,529
	Total expenses	218,198	225,975	232,585	239,389	246,394	253,604	261,026	268,666	276,531	284,628	292,963
	Capital items											
	Gravel Resheeting	544,061		559,402	572,827	586,575	600,652	615,068	629,829	644,945	660,424	676,275
693	Rural Reseals		351,775	435,386	688,251	430,647	334,989	419,322	351,775	360,217	368,862	377,715
	Local Government Recovery - Rural Culverts											
2212	Recovery Grant Exp - Greenthorpe Road Sidetrack	66,000										
2213	Recovery Grant Exp - Middle Creek Road - Box Culvert Construction	33,000										
2214	Recovery Grant Exp - Healeys Road - 3 Causeways	127,000										
2215	Recovery Grant Exp - Jukes Lane - Twin Cell Box Culvert	165,000										
2216	Recovery Grant Exp - Porters Mount Road - Low Flow Pipe at Causeway 2	54,000										
2237	Upgrade of Morongla Rd & Reids Flat Rd Intersection	165,074										
	Total capital items	1,154,135	351,775	994,788	1,261,078	1,017,222	935,641	1,034,390	981,604	1,005,162	1,029,286	1,053,990
	Cash reconciliation items											
	Total adjustment for non-cash items	0	0	0	0	0	0	0	0	0	0	0
	Increase / (decrease) in cash	(359,158)	(577,750)	(1,227,373)	(1,500,467)	(1,263,616)	(1,189,245)	(1,295,416)	(1,250,270)	(1,281,693)	(1,313,914)	(1,346,953)
	Funded by / (to) reserves											
	Transfer from S94A Reserve (Capital)	24,590	25,205	25,835	26,481	27,143	27,821	28,517	29,230	29,961	30,710	31,477
	Transfer to Unexpended Grants Reserve											
	Transfer to Aquatic Centre Capital Renewal Reserve	(245,608)										
	Funded by / (to) general revenues	580,176	552,545	1,201,538	1,473,986	1,236,473	1,161,424	1,266,899	1,221,040	1,251,732	1,283,204	1,315,476

Work Order	Budget Detail - Description	Revised 2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
VILLAGE STREETS												
	Income from continuing operations											
2204	Regional Emergency Road Repair Fund (RLRRP/RERRF)	142,243										
	Total income	142,243	0	0	0	0	0	0	0	0	0	0
	Expenses from continuing operations											
	Village Streets Maintenance	157,544	108,037	110,888	113,815	116,820	119,905	123,073	126,326	129,665	133,094	136,615
2205	RERRF/RLRRP - Village Streets Repairs	33,975	33,975	33,975	33,975							
	Road Depreciation	55,486	56,595	57,727	58,882	60,060	61,261	62,486	63,736	65,011	66,311	67,637
	Footpath Depreciation	4,727	4,822	4,918	5,016	5,116	5,218	5,322	5,428	5,537	5,648	5,761
	Other Asset Depreciation	1,045	1,066	1,087	1,109	1,131	1,154	1,177	1,201	1,225	1,250	1,275
	Total expenses	252,777	204,495	208,595	212,797	183,127	187,538	192,058	196,691	201,438	206,303	211,288
	Capital items											
701	Village Reseals	52,984	52,984	52,756	52,688	52,560	52,920	52,912	52,752	52,376		
	Total capital items	52,984	52,984	52,756	52,688	52,560	52,920	52,912	52,752	52,376	0	0
	Cash reconciliation items											
	Depreciation	(61,258)	(62,483)	(63,732)	(65,007)	(66,307)	(67,633)	(68,985)	(70,365)	(71,773)	(73,209)	(74,673)
	Total adjustment for non-cash items	(61,258)	(62,483)	(63,732)	(65,007)	(66,307)	(67,633)	(68,985)	(70,365)	(71,773)	(73,209)	(74,673)
	Increase / (decrease) in cash	(102,260)	(194,996)	(197,619)	(200,478)	(169,380)	(172,825)	(175,985)	(179,078)	(182,041)	(133,094)	(136,615)
	Funded by / (to) reserves											
	Transfer to Unexpended Grants Reserve	(108,268)										
	Transfer from Unexpended Grants Reserve		33,975	33,975	33,975							
	Transfer from S94A Reserve	4,098	4,201	4,306	4,413	4,524	4,637	4,753	4,872	4,993	5,118	5,246
	Funded by / (to) general revenues	206,430	156,820	159,338	162,090	164,856	168,188	171,232	174,206	177,048	127,976	131,369

Work Order	Budget Detail - Description	Revised 2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
BUSHFIRE & EMERGENCY SERVICES												
	Income from continuing operations											
1125	Bushfire Equipment Subsidy	410,550	420,814	431,334	442,117	453,170	464,499	476,111	488,014	500,214	512,719	525,537
1127	RFS Hazard Reduction Mechanical Activity	72,257	51,640	52,931	54,254	55,611	57,002	58,427	59,887	61,384	62,918	64,491
1090	Reimbursement - SES Shed Gooloogong	14,856										
1138	RFS - Torrington Station - Reimbursement	150,722										
1139	RFS - New Regional Headquarters - Reimbursement	625,000										
	RFS - Reimbursement for Plant Assistance at Fires	(4,093)										
2229	RFS - Woodstock Station - Reimbursement	22,500	427,500									
	Total income	1,291,792	899,954	484,265	496,371	508,781	521,501	534,538	547,901	561,598	575,637	590,028
	Expenses from continuing operations											
1091	Contr. To NSW Fire Brigade	47,834	48,982	50,158	51,362	52,595	53,857	55,150	56,474	57,829	59,217	60,638
1954	Contribution for LEMO Salary	6,214										
1093	RFS Utility Expense	14,215	14,557	14,906	15,263	15,630	16,005	16,389	16,782	17,185	17,597	18,019
	RFS - Hazard Reduction	72,257	51,640	52,931	54,254	55,611	57,002	58,427	59,887	61,384	62,918	64,491
1092	Contribution to RFS	420,158	413,523	423,448	433,611	444,018	454,674	465,586	476,760	488,202	499,919	511,917
1086	Contribution to SES	59,547	60,976	62,439	63,938	65,473	67,044	68,653	70,301	71,988	73,716	75,485
1087	SES Expenses	5,928	6,070	6,216	6,365	6,518	6,674	6,834	6,998	7,166	7,338	7,514
	Plant & Equipment Depreciation	164,005	167,285	170,631	174,044	177,525	181,076	184,698	188,392	192,160	196,003	199,923
	Other Asset Depreciation	8,440	8,609	8,781	8,957	9,136	9,319	9,505	9,695	9,889	10,087	10,289
	Building Depreciation	104,128	106,210	108,334	110,501	112,711	114,965	117,264	119,609	122,001	124,441	126,930
	Total expenses	902,727	877,852	897,844	918,295	939,217	960,616	982,506	1,004,898	1,027,804	1,051,236	1,075,206
	Capital items											
1119	Bushfire Equipment Allocation	410,550	420,814	431,334	442,117	453,170	464,499	476,111	488,014	500,214	512,719	525,537
1088	SES - Gooloogong Shed Extension	14,856										
1123	RFS - Torrington - New Station	150,722										
2230	RFS - Woodstock - New Station	22,500	427,500									
	Total capital items	598,628	848,314	431,334	442,117	453,170	464,499	476,111	488,014	500,214	512,719	525,537
	Cash reconciliation items											
	Depreciation	(276,573)	(282,104)	(287,746)	(293,502)	(299,372)	(305,360)	(311,467)	(317,696)	(324,050)	(330,531)	(337,142)
	Total adjustment for non-cash items	(276,573)	(282,104)	(287,746)	(293,502)	(299,372)	(305,360)	(311,467)	(317,696)	(324,050)	(330,531)	(337,142)
	Increase / (decrease) in cash	67,010	(544,108)	(557,167)	(570,539)	(584,234)	(598,254)	(612,612)	(627,315)	(642,370)	(657,787)	(673,573)
	Funded by / (to) reserves											
	Transfer to Built Asset Replacement Program Reserve	(625,000)										
	Funded by / (to) general revenues	557,990	544,108	557,167	570,539	584,234	598,254	612,612	627,315	642,370	657,787	673,573

Work Order	Budget Detail - Description	Revised 2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
BRIDGES												
	Income from continuing operations											
282	Federal Bridges Renewal Program											
1734	Local Roads & Community Infrastructure Grant	47,613										
	Grant - Low Level Bridge Replacement								6,000,000			
	Total income	47,613	0	0	0	0	0	0	6,000,000	0	0	0
	Expenses from continuing operations											
235	Low Level Bridge	6,863	7,089	7,295	7,506	7,723	7,946	8,176	8,412	8,655	8,905	9,163
237	Bridge Inspections/Repairs	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000
281	Construction of Bangaroo Bridge	63,850										
1931	Loan 254C - Low Level Repairs - Interest - 20.41%	10,400	9,885	9,357	8,817	8,263	7,696	7,115	6,520	5,911	5,287	4,647
	Bridge Depreciation	168,667	172,040	175,481	178,991	182,571	186,222	189,946	193,745	197,620	201,572	205,603
	Total expenses	279,780	219,014	222,133	225,314	228,557	231,864	235,237	238,677	242,186	245,764	249,413
	Capital items											
284	George Campbell Bridge Replacement	47,613										
	Low Level Bridge - New								6,000,000			
	Loan 254C - Low Level Repairs - Principal - 20.41%	21,182	21,697	22,225	22,766	23,319	23,886	24,467	25,062	25,672	26,296	26,936
	Total capital items	68,795	21,697	22,225	22,766	23,319	23,886	24,467	6,025,062	25,672	26,296	26,936
	Cash reconciliation items											
	Depreciation	(168,667)	(172,040)	(175,481)	(178,991)	(182,571)	(186,222)	(189,946)	(193,745)	(197,620)	(201,572)	(205,603)
	Total adjustment for non-cash items	(168,667)	(172,040)	(175,481)	(178,991)	(182,571)	(186,222)	(189,946)	(193,745)	(197,620)	(201,572)	(205,603)
	Increase / (decrease) in cash	(132,296)	(68,672)	(68,878)	(69,089)	(69,306)	(69,529)	(69,759)	(69,995)	(70,238)	(70,488)	(70,746)
	Funded by / (to) reserves											
	Funded by / (to) general revenues	132,296	68,672	68,878	69,089	69,306	69,529	69,759	69,995	70,238	70,488	70,746

Work Order	Budget Detail - Description	Revised 2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
QUARRY OPERATIONS												
	Income from continuing operations											
	Total income	0	0	0	0	0	0	0	0	0	0	0
	Expenses from continuing operations											
1141	Working Expenses	27,275	28,012	28,730	29,467	30,224	31,000	31,796	32,613	33,452	34,311	35,194
1142	Oncost on Gravel Issues	(315,600)	(220,774)	(226,073)	(231,499)	(237,055)	(242,744)	(248,570)	(254,536)	(260,645)	(266,900)	(273,306)
	Quarry Depreciation	5,442	5,551	5,662	5,775	5,891	6,009	6,129	6,252	6,377	6,505	6,635
	Other Asset Depreciation	9,408	9,596	9,788	9,984	10,184	10,388	10,596	10,808	11,024	11,244	11,469
	Total expenses	(273,475)	(177,615)	(181,893)	(186,273)	(190,756)	(195,347)	(200,049)	(204,863)	(209,792)	(214,840)	(220,008)
	Capital items											
	Total capital items	0	0	0	0	0	0	0	0	0	0	0
	Cash reconciliation items											
	Depreciation	(14,850)	(15,147)	(15,450)	(15,759)	(16,075)	(16,397)	(16,725)	(17,060)	(17,401)	(17,749)	(18,104)
	Total adjustment for non-cash items	(14,850)	(15,147)	(15,450)	(15,759)	(16,075)	(16,397)	(16,725)	(17,060)	(17,401)	(17,749)	(18,104)
	Increase / (decrease) in cash	288,325	192,762	197,343	202,032	206,831	211,744	216,774	221,923	227,193	232,589	238,112
	Funded by / (to) reserves											
	Transfer from Quarry Rehabilitation Reserve	27,725	28,012	28,730	29,467	30,224	31,000	31,796	32,613	33,452	34,311	35,194
	Transfer to Quarry Rehabilitation Reserve	(57,985)	(57,985)	(57,985)	(57,985)	(57,985)	(57,985)	(57,985)	(57,985)	(57,985)	(57,985)	(57,985)
	Funded by / (to) general revenues	(258,065)	(162,789)	(168,088)	(173,514)	(179,070)	(184,759)	(190,585)	(196,551)	(202,660)	(208,915)	(215,321)

Work Order	Budget Detail - Description	Revised 2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
DRAINAGE												
	Income from continuing operations											
	Total income	0	0	0	0	0	0	0	0	0	0	0
	Expenses from continuing operations											
1937	Loan No. 236b - Vaux St Drainage - 77.85%	3,064	1,341									
1936	Loan No. 241b - Vaux St Drainage - 11.67%	7,010	6,660	6,286	5,889	5,497	5,002	4,536	4,026	3,491	2,921	2,282
1935	Loan No. 250 - Drainage Improvements	6,593	5,342	3,954	2,525	1,005						
1074	Detention Basin Inspection	7,848	8,036	8,229	8,426	8,628	8,835	9,047	9,264	9,486	9,714	9,947
1073	Stormwater Infrastructure Maintenance	64,230	66,100	67,872	69,692	71,561	73,481	75,453	77,479	79,560	81,698	83,894
	Proposed Loan - West Cowra Drainage - Interest			19,643	19,068	18,460	17,820	17,144	16,432	15,680	14,887	14,050
2223	Dam Safety Management Plans	70,000										
	Stormwater Depreciation	319,888	326,285	332,811	339,467	346,256	353,181	360,245	367,450	374,799	382,295	389,941
	Total expenses	478,633	413,765	438,796	445,066	451,407	458,319	466,426	474,650	483,016	491,515	500,114
	Capital items											
1084	West Cowra Drainage Improvements - Walker St to Grenfell Rd	24,602	340,398									
2038	Chiverton Road - Repair Drainage Erosion	93,839										
	Loan No. 236b - Vaux St Drainage - 77.85%	26,880	28,298									
	Loan No. 241b - Vaux St Drainage - 11.67%	5,442	5,792	6,165	6,563	6,955	7,450	7,916	8,426	8,961	9,531	10,170
	Loan No. 250 - Drainage Improvements	19,402	20,652	22,040	23,470	24,989						
	Proposed Loan Funding - West Cowra Drainage Projects		(365,000)									
	Proposed Loan - West Cowra Drainage-Principal			10,475	11,051	11,658	12,298	12,974	13,687	14,438	15,232	16,068
	Total capital items	170,165	30,140	38,681	41,083	43,602	19,748	20,889	22,113	23,399	24,762	26,238
	Cash reconciliation items											
	Depreciation	(319,888)	(326,285)	(332,811)	(339,467)	(346,256)	(353,181)	(360,245)	(367,450)	(374,799)	(382,295)	(389,941)
	Total adjustment for non-cash items	(319,888)	(326,285)	(332,811)	(339,467)	(346,256)	(353,181)	(360,245)	(367,450)	(374,799)	(382,295)	(389,941)
	Increase / (decrease) in cash	(328,910)	(117,620)	(144,666)	(146,683)	(148,754)	(124,886)	(127,070)	(129,313)	(131,616)	(133,982)	(136,411)
	Funded by / (to) reserves											
	Transfer from Carryover Reserve (Capital)	93,839										
	Funded by / (to) general revenues	235,071	117,620	144,666	146,683	148,754	124,886	127,070	129,313	131,616	133,982	136,411

Work Order	Budget Detail - Description	Revised 2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
	PRIVATE WORKS											
	Income from continuing operations											
354	Private Works Revenue	64,084	65,999	67,795	69,641	71,539	73,488	75,491	77,549	79,665	81,839	84,073
355	Private Works Profit	12,817	13,200	13,559	13,928	14,308	14,698	15,098	15,510	15,933	16,368	16,815
	Total income	76,901	79,199	81,354	83,569	85,847	88,186	90,589	93,059	95,598	98,207	100,888
	Expenses from continuing operations											
	Private Works Expenditure	64,084	65,999	67,795	69,641	71,539	73,488	75,491	77,549	79,665	81,839	84,073
	Total expenses	64,084	65,999	67,795	69,641	71,539	73,488	75,491	77,549	79,665	81,839	84,073
	Capital items											
	Total capital items	0	0	0	0	0	0	0	0	0	0	0
	Cash reconciliation items											
	Total adjustment for non-cash items	0	0	0	0	0	0	0	0	0	0	0
	Increase / (decrease) in cash	12,817	13,200	13,559	13,928	14,308	14,698	15,098	15,510	15,933	16,368	16,815
	Funded by / (to) reserves											
	Funded by / (to) general revenues	(12,817)	(13,200)	(13,559)	(13,928)	(14,308)	(14,698)	(15,098)	(15,510)	(15,933)	(16,368)	(16,815)

Work Order	Budget Detail - Description	Revised 2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
	BIOSECURITY - WEEDS											
	Income from continuing operations											
181	Grants	95,525	97,913	100,361	102,870	105,442	108,078	110,780	113,550	116,389	119,299	122,281
182	Regulatory Fees & Fines	1,793	1,847	1,902	1,959	2,018	2,079	2,141	2,205	2,271	2,339	2,409
	Total income	97,318	99,760	102,263	104,829	107,460	110,157	112,921	115,755	118,660	121,638	124,690
	Expenses from continuing operations											
177	Biosecurity - Weeds - Operating Expenses	310,133	317,053	325,585	334,349	343,352	352,600	362,100	371,859	381,884	392,184	402,765
	Total expenses	310,133	317,053	325,585	334,349	343,352	352,600	362,100	371,859	381,884	392,184	402,765
	Capital items											
	Total capital items	0	0	0	0	0	0	0	0	0	0	0
	Cash reconciliation items											
	Total adjustment for non-cash items	0	0	0	0	0	0	0	0	0	0	0
	Increase / (decrease) in cash	(212,815)	(217,293)	(223,322)	(229,520)	(235,892)	(242,443)	(249,179)	(256,104)	(263,224)	(270,546)	(278,075)
	Funded by / (to) reserves											
	Funded by / (to) general revenues	212,815	217,293	223,322	229,520	235,892	242,443	249,179	256,104	263,224	270,546	278,075

Work Order	Budget Detail - Description	Revised 2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
PUBLIC CEMETERIES												
	Income from continuing operations											
1040	Cemetery Fees	260,725	268,547	276,603	284,901	293,448	302,251	311,319	320,659	330,279	340,187	350,393
1042	War Graves Contribution	20,263	20,770	21,289	21,821	22,367	22,926	23,499	24,086	24,688	25,305	25,938
1041	Plaques & Vases	85,181	87,736	90,368	93,079	95,871	98,747	101,709	104,760	107,903	111,140	114,474
	Total income	366,169	377,053	388,260	399,801	411,686	423,924	436,527	449,505	462,870	476,632	490,805
	Expenses from continuing operations											
1032	Cowra Cemetery - Operating Expenses - Wages	125,780	122,602	121,130	124,764	128,507	132,362	136,333	140,423	144,636	148,976	153,445
1032	Cowra Cemetery - Operating Expenses - Other	163,730	167,659	171,683	175,803	180,022	184,343	188,767	193,298	197,937	202,687	207,552
1037	War Graves Maintenance	20,263	5,000	3,587	3,676	3,767	3,861	3,957	4,055	4,156	4,259	4,365
1779	Village Cemeteries - Management & Maintenance	20,500	18,144	15,046	15,460	15,886	16,323	16,773	17,235	17,711	18,198	18,700
1035	Plaques	60,588	62,042	63,531	65,056	66,617	68,216	69,853	71,529	73,246	75,004	76,804
1941	Loan No. 253C - Cemetery Expansion - 11.74%	1,895	1,188	463								
1969	AODE	23,576	34,608	37,248	40,222	41,863	43,540	45,425	32,639	47,644	49,561	52,237
	Other Asset Depreciation	7,767	7,922	8,080	8,242	8,407	8,575	8,747	8,922	9,100	9,282	9,468
	Building Depreciation	4,723	4,817	4,913	5,011	5,111	5,213	5,317	5,423	5,531	5,642	5,755
	Total expenses	428,822	423,982	425,681	438,234	450,180	462,433	475,172	473,524	499,961	513,609	528,326
	Capital items											
	Loan No. 253C - Cemetery Expansion - 11.74%	26,618	27,325	28,051								
	Total capital items	26,618	27,325	28,051	0	0	0	0	0	0	0	0
	Cash reconciliation items											
	Depreciation	(12,490)	(12,739)	(12,993)	(13,253)	(13,518)	(13,788)	(14,064)	(14,345)	(14,631)	(14,924)	(15,223)
	Total adjustment for non-cash items	(12,490)	(12,739)	(12,993)	(13,253)	(13,518)	(13,788)	(14,064)	(14,345)	(14,631)	(14,924)	(15,223)
	Increase / (decrease) in cash	(76,781)	(61,515)	(52,479)	(25,180)	(24,976)	(24,721)	(24,581)	(9,674)	(22,460)	(22,053)	(22,298)
	Funded by / (to) reserves											
	Transfer from S94A Reserve	20,492	21,004	21,529	22,067	22,619	23,184	23,764	24,358	24,967	25,591	26,231
	Funded by / (to) general revenues	56,289	40,511	30,950	3,113	2,357	1,537	817	(14,684)	(2,507)	(3,538)	(3,933)

Work Order	Budget Detail - Description	Revised 2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
	<b>PUBLIC AMENITIES</b>											
	Income from continuing operations											
	<b>Total income</b>	0	0	0	0	0	0	0	0	0	0	0
	<b>Expenses from continuing operations</b>											
1151	Public Amenities - Operating Expenses - Wages	116,753	134,561	138,598	142,756	147,039	151,451	155,994	160,673	165,494	170,458	175,572
1151	Public Amenities - Operating Expenses - Other	65,978	67,561	69,182	70,843	72,543	74,284	76,066	77,891	79,760	81,674	83,635
1155	Squire Park Carer's Centre - Operating Expenses	56,199	57,548	58,929	60,344	61,792	63,275	64,794	66,349	67,941	69,572	71,241
	Building Depreciation	106,319	108,445	110,614	112,826	115,083	117,385	119,733	122,128	124,571	127,062	129,603
	<b>Total expenses</b>	345,249	368,115	377,323	386,769	396,457	406,395	416,587	427,041	437,766	448,766	460,051
	<b>Capital items</b>											
	<b>Total capital items</b>	0	0	0	0	0	0	0	0	0	0	0
	<b>Cash reconciliation items</b>											
	Depreciation	(106,319)	(108,445)	(110,614)	(112,826)	(115,083)	(117,385)	(119,733)	(122,128)	(124,571)	(127,062)	(129,603)
	<b>Total adjustment for non-cash items</b>	(106,319)	(108,445)	(110,614)	(112,826)	(115,083)	(117,385)	(119,733)	(122,128)	(124,571)	(127,062)	(129,603)
	<b>Increase / (decrease) in cash</b>	(238,930)	(259,670)	(266,709)	(273,943)	(281,374)	(289,010)	(296,854)	(304,913)	(313,195)	(321,704)	(330,448)
	<b>Funded by / (to) reserves</b>											
	<b>Funded by / (to) general revenues</b>	238,930	259,670	266,709	273,943	281,374	289,010	296,854	304,913	313,195	321,704	330,448

Work Order	Budget Detail - Description	Revised 2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
SWIMMING POOL												
	Income from continuing operations											
1685	Grant - Pool Replacement		1,250,435	756,159								
2098	Insurance Claim Income - Swimming Pool	10,203										
2082	Grant - Stronger Country Communities Fund - Round 5			981,202								
	Total income	10,203	1,250,435	1,737,361	0	0	0	0	0	0	0	0
	Expenses from continuing operations											
988	Pool - Operating Expenses	251,196	257,738	264,213	270,853	277,660	284,641	291,799	299,138	306,664	314,380	322,292
994	Pool - Management Contract	214,813	255,566	261,699	267,980	274,412	280,998	287,742	294,648	301,720	308,961	316,376
	Pool - Flood Damage Repairs	10,204										
2164	EOI Development Contractor for Pool Grant	14,200										
2222	Business Case - Growing Regions Program Application	40,000										
	Swimming Pool Depreciation	142,816	145,672	148,585	151,557	154,588	157,680	160,834	164,051	167,332	170,679	174,093
	Building Depreciation	58,596	59,767	60,962	62,181	63,425	64,694	65,988	67,308	68,654	70,027	71,428
	Proposed Loan - New Pool - Stage1 - Interest			26,908	26,120	25,288	24,411	23,486	22,509	21,479	20,393	19,247
	Proposed Loan - New Pool - Stage 2 - Interest				94,179	91,420	88,509	85,438	82,199	78,782	75,177	71,375
	Total expenses	731,823	718,743	762,367	872,869	886,793	900,933	915,287	929,854	944,631	959,617	974,810
	Capital items											
1680	Pool Concept Design & Specifications	270,560										
2160	WP1 - New Pools Filtration		2,994,945									
1679	WP2 - Main Pool & Toddler Pool Redevelopment			2,506,159								
	WP3 - Splashpad and Plant Room			981,202								
	Proposed Loan Funding - Pool Replacement		(500,000)	(1,750,000)								
	Proposed Loan - New Pool - Stage 1 - Principal			14,350	15,138	15,970	16,847	17,772	18,749	19,779	20,865	22,011
	Proposed Loan - New Pool - Stage 2 - Principal				50,224	52,983	55,894	58,964	62,203	65,620	69,225	73,028
	Total capital items	270,560	2,494,945	1,751,711	65,362	68,953	72,740	76,736	80,952	85,399	90,090	95,039
	Cash reconciliation items											
	Depreciation	(201,412)	(205,439)	(209,547)	(213,738)	(218,013)	(222,374)	(226,822)	(231,359)	(235,986)	(240,706)	(245,521)
	Total adjustment for non-cash items	(201,412)	(205,439)	(209,547)	(213,738)	(218,013)	(222,374)	(226,822)	(231,359)	(235,986)	(240,706)	(245,521)
	Increase / (decrease) in cash	(790,768)	(1,757,814)	(567,170)	(724,493)	(737,732)	(751,299)	(765,201)	(779,446)	(794,044)	(809,001)	(824,328)
	Funded by / (to) reserves											
	Transfer to Carryover Reserve											
	Transfer from Carryover Reserve	14,200										
	Transfer from Carryover Reserve (Capital)	16,000										
	Transfer from Aquatic Centre Capital Renewal Reserve (Capital)	254,560	1,244,510									
	Transfer from Built Asset Replacement Program Reserve	40,000										
	Transfer from S94 Growth Reserve	7,944	8,143	8,347	8,555	8,769	8,988	9,213	9,443	9,679	9,921	10,169
	Transfer from S94A Reserve	4,918	5,041	5,167	5,296	5,429	5,564	5,703	5,846	5,992	6,142	6,295
	Funded by / (to) general revenues	453,146	500,120	553,656	710,642	723,534	736,747	750,285	764,157	778,373	792,938	807,864

Work Order	Budget Detail - Description	Revised 2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
PARKS, GARDENS & RESERVES												
	Income from continuing operations											
1731	Grant - Public Open Spaces	1,529,324										
2260	Insurance Claim Income - Parks & Gardens	98,815										
	Total income	1,628,139	0	0	0	0	0	0	0	0	0	0
	Expenses from continuing operations											
190	Parks & Gardens - Operating Expenses - Wages	402,908	414,250	426,678	439,478	452,662	466,242	480,229	494,636	509,475	524,759	540,502
190	Parks & Gardens - Operating Expenses - Other	558,348	571,748	585,471	599,523	613,912	628,646	643,733	659,182	675,002	691,201	707,790
	Parks & Gardens - Flood Damage Repairs	14,491										
218	Tidy Towns Maintenance	4,176	4,276	4,379	4,484	4,592	4,702	4,815	4,931	5,049	5,170	5,294
207	Lachlan River Precinct	11,335	11,656	11,964	12,279	12,602	12,935	13,276	13,627	13,987	14,357	14,736
206	Peace Precinct	57,559	35,137	36,073	37,034	38,021	39,034	40,075	41,144	42,242	43,370	44,529
209	Adventure Playground	16,798	17,274	17,730	18,198	18,678	19,171	19,677	20,196	20,730	21,278	21,840
2159	Sculpture Park - Ground Maintenance	10,000	10,000	10,000								
195	Vandalism	10,914	11,181	11,452	11,729	12,013	12,304	12,602	12,907	13,221	13,542	13,871
2091	Weed Control - Bellevue Hill Reserve (2022-23 CRIF)	19,628										
	Open Space Recreation Depreciation	146,967	149,906	152,904	155,962	159,081	162,263	165,508	168,818	172,194	175,638	179,151
	Other Asset Depreciation	24,774	25,269	25,774	26,289	26,815	27,351	27,898	28,456	29,025	29,606	30,198
	Total expenses	1,277,898	1,250,697	1,282,425	1,304,976	1,338,376	1,372,648	1,407,813	1,443,897	1,480,925	1,518,921	1,557,911
	Capital items											
1716	Playground Asset Renewal	35,083	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000
1720	River Front Project Preliminaries (Public Spaces)	70,167										
1721	River Front Footpaths (Public Spaces)	66,495										
1722	River Front Street Furniture (Public Spaces)	2,820										
1723	River Front Carparking Area (Public Spaces)											
1727	Public Art Murals (Public Spaces)	5,061										
1728	Village Signs (Public Spaces)	240,394										
2093	Additional Pathways at Peace Precinct (Public Spaces)	414,295										
2194	Evans Street Shared Path & Parking Area (Public Spaces)	510,300										
2255	Sculpture Park Paths	262,214										
	Total capital items	1,606,830	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000
	Cash reconciliation items											
	Depreciation	(171,741)	(175,175)	(178,678)	(182,251)	(185,896)	(189,614)	(193,406)	(197,274)	(201,219)	(205,244)	(209,349)
	Total adjustment for non-cash items	(171,741)	(175,175)	(178,678)	(182,251)	(185,896)	(189,614)	(193,406)	(197,274)	(201,219)	(205,244)	(209,349)
	Increase / (decrease) in cash	(1,084,847)	(1,100,522)	(1,128,747)	(1,147,725)	(1,177,480)	(1,208,034)	(1,239,407)	(1,271,623)	(1,304,706)	(1,338,677)	(1,373,562)
	Funded by / (to) reserves											
	Transfer from Unexpended Grants Reserve	15,210										
	Transfer from Built Asset Replacement Program Reserve (Capital)	35,083	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000
	Funded by / (to) general revenues	1,034,554	1,075,522	1,103,747	1,122,725	1,152,480	1,183,034	1,214,407	1,246,623	1,279,706	1,313,677	1,348,562

Work Order	Budget Detail - Description	Revised 2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
SPORTSFIELDS												
	Income from continuing operations											
228	User Charges	28,112	28,955	29,824	30,719	31,641	32,590	33,568	34,575	35,612	36,680	37,780
1898	Stronger Country Communitess Round 4 - Col Stinson Park	608,257										
2173	Grant - LRCI Round 3 - Col Stinson Park	327,000										
	Total income	963,369	28,955	29,824	30,719	31,641	32,590	33,568	34,575	35,612	36,680	37,780
	Expenses from continuing operations											
	Sportsfields - Operating Expenses - Wages	181,177	187,575	193,202	198,998	204,968	211,117	217,451	223,975	230,694	237,615	244,743
	Sportsfields - Operating Expenses - Other	206,362	211,315	216,386	221,579	226,897	232,343	237,920	243,629	249,477	255,465	261,596
	Sportsfields - Flood Damage Repairs	5,688										
227	Vandalism	2,949	3,020	3,092	3,166	3,242	3,320	3,400	3,482	3,566	3,652	3,740
2248	Sport Precinct Masterplans		80,000									
1947	Loan No. 236a - River Park Amenities - 22.15%	872	382									
1946	Loan No. 242b - Mulyan Oval Amenities - 6.88%	4,539	4,325	4,107	3,894	3,613	3,356	3,070	2,765	2,457	2,082	1,709
	Building Depreciation	47,633	48,585	49,557	50,548	51,559	52,590	53,642	54,715	55,809	56,925	58,064
	Open Space Recreation Depreciation	48,101	49,063	50,044	51,045	52,066	53,107	54,169	55,252	56,357	57,484	58,634
	Total expenses	497,321	584,264	516,388	529,230	542,345	555,833	569,652	583,818	598,360	613,223	628,486
	Capital items											
1899	Col Stinson Park Amenities and Clubhouse	591,036										
2172	Col Stinson Park Courts and Seating	327,000										
	Loan No. 236a - River Park Amenities - 22.15%	7,648	8,051									
	Loan No. 242b - Mulyan Oval Amenities - 6.88%	2,914	3,129	3,347	3,560	3,841	4,098	4,383	4,689	4,996	5,372	5,745
	Total capital items	928,598	11,180	3,347	3,560	3,841	4,098	4,383	4,689	4,996	5,372	5,745
	Cash reconciliation items											
	Depreciation	(95,734)	(97,648)	(99,601)	(101,593)	(103,625)	(105,697)	(107,811)	(109,967)	(112,166)	(114,409)	(116,698)
	Total adjustment for non-cash items	(95,734)	(97,648)	(99,601)	(101,593)	(103,625)	(105,697)	(107,811)	(109,967)	(112,166)	(114,409)	(116,698)
	Increase / (decrease) in cash	(366,816)	(468,842)	(390,310)	(400,478)	(410,920)	(421,644)	(432,657)	(443,965)	(455,579)	(467,506)	(479,753)
	Funded by / (to) reserves											
	Funded by / (to) general revenues	366,816	468,842	390,310	400,478	410,920	421,644	432,657	443,965	455,579	467,506	479,753

Work Order	Budget Detail - Description	Revised 2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
	VILLAGE PARKS											
	Income from continuing operations											
	Total income	0	0	0	0	0	0	0	0	0	0	0
	Expenses from continuing operations											
	Village Parks Maintenance	40,634	49,459	50,646	51,862	53,107	54,382	55,687	57,023	58,392	59,793	61,228
	Total expenses	40,634	49,459	50,646	51,862	53,107	54,382	55,687	57,023	58,392	59,793	61,228
	Capital items											
	Village Park Facilities & Access Upgrade	7,788										
1895	Gooloogong Park Amenities Upgrade	64,533										
	Total capital items	72,321	0	0	0	0	0	0	0	0	0	0
	Cash reconciliation items											
	Total adjustment for non-cash items	0	0	0	0	0	0	0	0	0	0	0
	Increase / (decrease) in cash	(112,955)	(49,459)	(50,646)	(51,862)	(53,107)	(54,382)	(55,687)	(57,023)	(58,392)	(59,793)	(61,228)
	Funded by / (to) reserves											
	Funded by / (to) general revenues	112,955	49,459	50,646	51,862	53,107	54,382	55,687	57,023	58,392	59,793	61,228

Work Order	Budget Detail - Description	Revised 2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
RURAL & URBAN TREES												
	Income from continuing operations											
	Total income	0	0	0	0	0	0	0	0	0	0	0
	Expenses from continuing operations											
183	Trees - Operating Expenses - Wages	108,225	114,211	117,637	121,166	124,801	128,545	132,401	136,373	140,464	144,678	149,018
183	Trees - Operating Expenses - Other	183,724	188,133	192,649	197,272	202,007	206,855	211,820	216,904	222,110	227,441	232,900
188	Vandalism	2,208	2,261	2,315	2,371	2,428	2,486	2,546	2,607	2,670	2,734	2,800
187	National Tree Day	7,776	7,977	8,177	8,382	8,592	8,807	9,028	9,254	9,486	9,724	9,968
	Total expenses	301,933	312,582	320,778	329,191	337,828	346,693	355,795	365,138	374,730	384,577	394,686
	Capital items											
	Total capital items	0	0	0	0	0	0	0	0	0	0	0
	Cash reconciliation items											
	Total adjustment for non-cash items	0	0	0	0	0	0	0	0	0	0	0
	Increase / (decrease) in cash	(301,933)	(312,582)	(320,778)	(329,191)	(337,828)	(346,693)	(355,795)	(365,138)	(374,730)	(384,577)	(394,686)
	Funded by / (to) reserves											
	Funded by / (to) general revenues	301,933	312,582	320,778	329,191	337,828	346,693	355,795	365,138	374,730	384,577	394,686

Work Order	Budget Detail - Description	Revised 2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
AERODROME												
	Income from continuing operations											
1059	Rents & Fees	1,895	1,952	2,011	2,071	2,133	2,197	2,263	2,331	2,401	2,473	2,547
1060	Land Leases	32,605	33,583	34,590	35,628	36,697	37,798	38,932	40,100	41,303	42,542	43,818
1056	Profit on Disposal - Land Sales - Airport	170,349	178,273		241,890							
	Total income	204,849	213,808	36,601	279,589	38,830	39,995	41,195	42,431	43,704	45,015	46,365
	Expenses from continuing operations											
1047	Aerodrome - Operating Expenses - Wages	57,173	80,856	83,282	85,781	88,354	91,004	93,734	96,546	99,442	102,426	105,499
1047	Aerodrome - Operating Expenses - Other	100,000	102,400	104,858	107,374	109,951	112,590	115,292	118,059	120,892	123,793	126,764
1051	Airport Promotion	8,351	8,551	8,756	8,966	9,181	9,401	9,627	9,858	10,095	10,337	10,585
1930	Loan No. 253B - Airport Subdivision - 69.47%	11,216	7,032	2,737								
	Airport Depreciation	62,888	64,146	65,429	66,738	68,073	69,434	70,823	72,239	73,684	75,158	76,661
	Building Depreciation	13,785	14,061	14,342	14,629	14,922	15,220	15,524	15,834	16,151	16,474	16,803
	Other Asset Depreciation	12,318	12,564	12,815	13,071	13,332	13,599	13,871	14,148	14,431	14,720	15,014
	Total expenses	265,731	289,610	292,219	296,559	303,813	311,248	318,871	326,684	334,695	342,908	351,326
	Capital items											
	Loan No. 253B - Airport Subdivision - 69.47%	157,509	161,693	165,987								
1057	Sale - Airport Subdivision	(64,026)	(70,907)		(96,210)							
	Total capital items	93,483	90,786	165,987	(96,210)	0	0	0	0	0	0	0
	Cash reconciliation items											
	Depreciation	(88,991)	(90,771)	(92,586)	(94,438)	(96,327)	(98,253)	(100,218)	(102,221)	(104,266)	(106,352)	(108,478)
	Total adjustment for non-cash items	(88,991)	(90,771)	(92,586)	(94,438)	(96,327)	(98,253)	(100,218)	(102,221)	(104,266)	(106,352)	(108,478)
	Increase / (decrease) in cash	(65,373)	(75,817)	(329,020)	173,678	(168,656)	(173,000)	(177,458)	(182,032)	(186,725)	(191,541)	(196,483)
	Funded by / (to) reserves											
	Transfer from S94A Reserve	9,836	10,082	10,334	10,592	10,857	11,129	11,407	11,692	11,984	12,284	12,591
	Funded by / (to) general revenues	55,537	65,735	318,686	(184,270)	157,799	161,871	166,051	170,340	174,741	179,257	183,892

Work Order	Budget Detail - Description	Revised 2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
CARAVAN PARK												
	Income from continuing operations											
794	Caravan Park - Laundry & Other Income	7,900	7,900	8,100	8,300	8,550	8,800	8,800	8,800	8,800	8,800	8,800
792	Caravan Park - Sites	342,870	353,156	363,751	374,664	385,904	397,481	409,405	421,687	434,338	447,368	460,789
793	Caravan Park - Cabins	285,517	294,083	302,905	311,992	321,352	330,993	340,923	351,151	361,686	372,537	383,713
2087	Insurance Claim Income - Caravan Park	359,019										
2200	Sale of Cabins	44,191										
	Total income	1,039,496	655,139	674,756	694,956	715,806	737,274	759,128	781,638	804,824	828,705	853,302
	Expenses from continuing operations											
1956	Dividend	42,245	43,259	44,297	45,360	46,449	47,564	48,706	49,875	51,072	52,298	53,553
1955	AODE	64,097	60,132	64,733	69,916	72,788	75,723	78,995	56,756	82,841	86,170	90,818
772	Management Contract	209,355	214,379	219,524	224,792	230,187	235,711	241,368	247,161	253,093	259,167	265,387
772	General - Operation & Maintenance	149,266	152,847	156,516	160,272	164,119	168,058	172,091	176,220	180,450	184,781	189,215
	General - Flood Damage Repairs	1,346										
773	Cabins - Operation & Maintenance	9,589	9,819	10,055	10,296	10,543	10,796	11,055	11,320	11,592	11,870	12,155
	Cabins - Flood Damage Repairs	344,663										
774	Amenities - Operation & Maintenance	12,519	12,819	13,127	13,442	13,764	14,095	14,433	14,780	15,134	15,497	15,869
	Amenities - Flood Damage Repairs	1,219										
775	Park - Operation & Maintenance	39,774	40,729	41,707	42,708	43,733	44,782	45,857	46,958	48,085	49,239	50,421
	Caravan Park - Park - Flood Damage Repairs	11,789										
776	Site - Operation & Maintenance	14,817	15,173	15,537	15,910	16,292	16,683	17,083	17,493	17,913	18,343	18,783
777	Laundry - Operation & Maintenance	15,764	16,142	16,529	16,926	17,332	17,748	18,174	18,610	19,057	19,514	19,982
	Other Asset Depreciation	51,921	52,959	54,018	55,098	56,200	57,324	58,470	59,639	60,832	62,049	63,290
	Equipment Depreciation	266	271	276	282	288	294	300	306	312	318	324
	Building Depreciation	24,671	25,164	25,667	26,180	26,704	27,238	27,783	28,339	28,906	29,484	30,074
	Total expenses	993,302	643,693	661,986	681,182	698,399	716,016	734,315	727,457	769,287	788,730	809,871
	Capital items											
	Riverfront Precinct - Replace Slabs		153,000									
	Central Precinct Redevelopment - Internal Roads			70,000								
797	Project Planning & Detailed Design - Stage 2 Works	39,104										
798	Tender & Procurement - Stage 2 Works	10,000										
	Total capital items	49,104	153,000	70,000	0	0	0	0	0	0	0	0
	Cash reconciliation items											
	Depreciation	(76,858)	(78,394)	(79,961)	(81,560)	(83,192)	(84,856)	(86,553)	(88,284)	(90,050)	(91,851)	(93,688)
	Total adjustment for non-cash items	(76,858)	(78,394)	(79,961)	(81,560)	(83,192)	(84,856)	(86,553)	(88,284)	(90,050)	(91,851)	(93,688)
	Increase / (decrease) in cash	73,948	(63,160)	22,731	95,334	100,599	106,114	111,366	142,465	125,587	131,826	137,119
	Funded by / (to) reserves											
	Transfer to Caravan Park Reserve	(73,948)	(89,840)	(92,731)	(95,334)	(100,599)	(106,114)	(111,366)	(142,465)	(125,587)	(131,826)	(137,119)
	Transfer from Caravan Park Reserve											
	Transfer from Caravan Park Reserve (Capital)		153,000	70,000								
	Funded by / (to) general revenues	(0)	0	0	0	0	0	0	0	0	0	0

Work Order	Budget Detail - Description	Revised 2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
SALEYARDS												
	Income from continuing operations											
1069	Fees	350,000	360,500	371,315	382,454	393,928	405,746	417,918	430,456	443,370	456,671	470,371
1070	Truck Wash	125,332	129,092	132,965	136,954	141,063	145,295	149,654	154,144	158,768	163,531	168,437
1688	Grant - Cover Yard Walkways		100,000									
2250	Grant - Installation of eID Infrastructure		146,000									
	Total income	475,332	735,592	504,280	519,408	534,991	551,041	567,572	584,600	602,138	620,202	638,808
	Expenses from continuing operations											
1981	Contribution to Admin Salaries	16,981	17,575	18,102	18,645	19,204	19,780	20,373	20,984	21,614	22,262	22,930
1980	Dividend	21,778	22,301	22,836	23,384	23,945	24,520	25,108	25,711	26,328	26,960	27,607
1978	AODE	37,043	67,516	48,379	52,255	54,402	56,596	59,062	42,449	61,978	64,490	67,989
1062	Saleyards - Operating Expenses - Wages	146,824	149,239	153,716	158,328	163,077	167,969	173,008	178,198	183,544	189,051	194,723
1062	Saleyards - Operating Expenses - Other	139,882	143,239	146,677	150,196	153,802	157,493	161,273	165,143	169,106	173,164	177,321
1068	Avdata Charges on Truck Wash	14,043	14,380	14,725	15,078	15,440	15,811	16,190	16,579	16,977	17,384	17,801
1982	Contribution - Training	2,982	3,054	3,127	3,202	3,279	3,358	3,439	3,522	3,607	3,694	3,783
1979	Overheads	46,046	47,151	48,283	49,442	50,629	51,844	53,088	54,362	55,667	57,003	58,371
2122	eID Planning & Design	8,000										
1943	Loan No. 246 - Effluent Screens	3,128	1,249									
	Other Asset Depreciation	33,915	34,593	35,285	35,991	36,711	37,445	38,194	38,958	39,737	40,532	41,343
	Building Depreciation	9,317	9,503	9,693	9,887	10,085	10,287	10,493	10,703	10,917	11,135	11,358
	Total expenses	479,939	509,801	500,823	516,408	530,574	545,103	560,228	556,609	589,475	605,675	623,226
	Capital items											
	Loan No. 246 - Effluent Screens	22,793	24,671									
1687	Cover Yard Walkways Stage 1		100,000									
2249	Installation of eID Infrastructure		146,000									
	Total capital items	22,793	270,671	0	0	0	0	0	0	0	0	0
	Cash reconciliation items											
	Depreciation	(43,232)	(44,096)	(44,978)	(45,878)	(46,796)	(47,732)	(48,687)	(49,661)	(50,654)	(51,667)	(52,701)
	Total adjustment for non-cash items	(43,232)	(44,096)	(44,978)	(45,878)	(46,796)	(47,732)	(48,687)	(49,661)	(50,654)	(51,667)	(52,701)
	Increase / (decrease) in cash	15,832	(784)	48,435	48,878	51,213	53,670	56,031	77,652	63,317	66,194	68,283
	Funded by / (to) reserves											
	Transfer to Saleyards Reserve	(23,832)		(48,435)	(48,878)	(51,213)	(53,670)	(56,031)	(77,652)	(63,317)	(66,194)	(68,283)
	Transfer from Unexpended Grants Reserve	8,000										
	Transfer from Saleyards Reserve		784									
	Funded by / (to) general revenues	0	0	0	0	0	0	0	0	0	0	0

Work Order	Budget Detail - Description	Revised 2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
COUNCIL BUILDINGS & STRUCTURES MAINTENANCE												
	Income from continuing operations											
1221	Rent of Council Properties	57,948	59,686	61,477	63,321	65,221	67,178	69,193	71,269	73,407	75,609	77,877
1220	Rose Garden Kiosk Rent	34,688	35,729	36,801	37,905	39,042	40,213	41,419	42,662	43,942	45,260	46,618
1224	LRCI Grant - Visitor Centre/Waugoola House	8,455										
	Total income	101,091	95,415	98,278	101,226	104,263	107,391	110,612	113,931	117,349	120,869	124,495
	Expenses from continuing operations											
1161	Building Maintenance - Salaries & Wages	122,237	124,606	128,344	132,194	136,160	140,245	144,452	148,786	153,250	157,848	162,583
1181	Rose Garden Café	12,393	12,690	12,995	13,307	13,626	13,953	14,288	14,631	14,982	15,342	15,710
950	Pound Maintenance	14,818	4,934	5,052	5,173	5,297	5,424	5,554	5,687	5,823	5,963	6,106
1162	Building Maintenance - Neighbourhood Centre	6,138	6,285	6,436	6,590	6,748	6,910	7,076	7,246	7,420	7,598	7,780
1201	Senior Citizens Building	5,032	5,153	5,277	5,404	5,534	5,667	5,803	5,942	6,085	6,231	6,381
1163	Building Maintenance - Bourke Street House	1,083	1,109	1,136	1,163	1,191	1,220	1,249	1,279	1,310	1,341	1,373
	Building Maintenance - Public Toilets	23,023	23,576	24,142	24,721	25,314	25,922	26,544	27,181	27,833	28,501	29,185
1202	Building Maintenance - 118A Kendal Street	4,948	5,067	5,189	5,314	5,442	5,573	5,707	5,844	5,984	6,128	6,275
1177	Bus Shelters	3,054	3,127	3,202	3,279	3,358	3,439	3,522	3,607	3,694	3,783	3,874
1179	Building Maintenance - Airport Road RFS	3,482	3,566	3,652	3,740	3,830	3,922	4,016	4,112	4,211	4,312	4,415
1203	Council Property Rates	26,438	27,073	27,723	28,388	29,069	29,767	30,481	31,213	31,962	32,729	33,514
	Council Property Maintenance	31,526	32,283	33,058	33,851	34,663	35,495	36,347	37,219	38,112	39,027	39,964
1178	Council Depot	15,000	15,360	15,729	16,107	16,494	16,890	17,295	17,710	18,135	18,570	19,016
1183	Lot 2 Macquarie Street	4,415	4,521	4,630	4,741	4,855	4,972	5,091	5,213	5,338	5,466	5,597
	Proposed Loan - Roof Replacements - Interest	9,646	9,363	9,065	8,751	8,419	8,069	7,700	7,310	6,899	6,466	6,009
	Building Depreciation	94,520	96,410	98,338	100,305	102,311	104,357	106,444	108,573	110,744	112,959	115,218
	Total expenses	377,753	375,123	383,968	393,028	402,311	411,825	421,569	431,553	441,782	452,264	463,000
	Capital items											
1205	Building Asset Management Plan - Works	83,610	60,000	60,000	60,000	60,000	60,000	60,000	60,000	60,000	60,000	60,000
	Proposed Loan Funding - Roof Replacements	(170,783)										
	Proposed Loan - Roof Replacements - Principal	5,144	5,427	5,725	6,039	6,371	6,721	7,090	7,480	7,891	8,324	8,781
	Total capital items	(82,029)	65,427	65,725	66,039	66,371	66,721	67,090	67,480	67,891	68,324	68,781
	Cash reconciliation items											
	Depreciation	(94,520)	(96,410)	(98,338)	(100,305)	(102,311)	(104,357)	(106,444)	(108,573)	(110,744)	(112,959)	(115,218)
	Total adjustment for non-cash items	(94,520)	(96,410)	(98,338)	(100,305)	(102,311)	(104,357)	(106,444)	(108,573)	(110,744)	(112,959)	(115,218)
	Increase / (decrease) in cash	(100,113)	(248,725)	(253,077)	(257,536)	(262,108)	(266,798)	(271,603)	(276,529)	(281,580)	(286,760)	(292,068)
	Funded by / (to) reserves											
	Transfer from Built Asset Replacement Program Reserve (Capital)	88,908	65,427	65,725	66,039	66,371	66,721	67,090	67,480	67,891	68,324	68,781
	Funded by / (to) general revenues	11,205	183,298	187,352	191,497	195,737	200,077	204,513	209,049	213,689	218,436	223,287

Work Order	Budget Detail - Description	Revised 2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
	INFRASTRUCTURE & OPERATIONS OVERHEADS											
	Income from continuing operations											
	Total income	0	0	0	0	0	0	0	0	0	0	0
	Expenses from continuing operations											
170	Superannuation	922,398	961,318	1,024,882	1,055,629	1,087,298	1,119,917	1,153,514	1,188,120	1,223,764	1,260,477	1,298,292
170	Public Holidays	304,646	319,002	328,572	338,429	348,582	359,039	369,810	380,904	392,331	404,101	416,224
170	Workers Comp. Insurance	383,304	392,504	401,924	411,570	421,448	431,563	441,921	452,527	463,388	474,509	485,897
170	Annual Leave	609,291	638,004	657,144	676,858	697,164	718,079	739,621	761,810	784,664	808,204	832,450
	Long Service Leave - Accrual	284,481	294,438	303,271	312,369	321,740	331,392	341,334	351,574	362,121	372,985	384,175
170	Sick Leave	278,484	239,251	246,429	253,822	261,437	269,280	277,358	285,679	294,249	303,076	312,168
170	Training Wages	45,790										
	Lump Sum Payment		105,286	105,286								
1959	Saleyards Overheads Contra	(46,046)	(47,151)	(48,283)	(49,442)	(50,629)	(51,844)	(53,088)	(54,362)	(55,667)	(57,003)	(58,371)
	Total expenses	2,782,349	2,902,652	3,019,225	2,999,235	3,087,040	3,177,426	3,270,470	3,366,252	3,464,850	3,566,349	3,670,835
	Capital items											
170	Long Service Leave	348,227	159,501	164,286	169,215	174,291	179,520	184,906	190,453	196,167	202,052	208,114
	Total capital items	348,227	159,501	164,286	169,215	174,291	179,520	184,906	190,453	196,167	202,052	208,114
	Cash reconciliation items											
	Long Service Leave Accrual	(284,481)	(294,438)	(303,271)	(312,369)	(321,740)	(331,392)	(341,334)	(351,574)	(362,121)	(372,985)	(384,175)
	Total adjustment for non-cash items	(284,481)	(294,438)	(303,271)	(312,369)	(321,740)	(331,392)	(341,334)	(351,574)	(362,121)	(372,985)	(384,175)
	Increase / (decrease) in cash	(2,846,095)	(2,767,715)	(2,880,240)	(2,856,081)	(2,939,591)	(3,025,554)	(3,114,042)	(3,205,131)	(3,298,896)	(3,395,416)	(3,494,774)
	Funded by / (to) reserves											
	Transfer from Long Service Leave Reserve	348,228	159,501	164,286	169,215	174,291	179,520	184,906	190,453	196,167	202,052	208,114
	Transfer to Long Service Leave Reserve	(348,228)	(159,501)	(164,286)	(169,215)	(174,291)	(179,520)	(184,906)	(190,453)	(196,167)	(202,052)	(208,114)
	Funded by / (to) general revenues	2,846,095	2,767,715	2,880,240	2,856,081	2,939,591	3,025,554	3,114,042	3,205,131	3,298,896	3,395,416	3,494,774

Work Order	Budget Detail - Description	Revised 2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
WASTE COLLECTION												
	Income from continuing operations											
	Domestic Waste Management Charge	2,288,777	2,391,772	2,463,525	2,537,431	2,613,554	2,691,961	2,772,720	2,855,902	2,941,579	3,029,826	3,120,721
	Commercial Waste Management Charge	282,995	295,730	304,602	313,740	323,152	332,847	342,832	353,117	363,711	374,622	385,861
1565	Hilltops Council Garbage Collection	19,628	19,628	19,628	19,628	19,628	19,628	19,628	19,628	19,628	19,628	19,628
1740	Weddin Shire Council Garbage Collection	2,436										
	Interest on Overdue Charges	27,252	27,906	28,576	29,262	29,964	30,683	31,419	32,173	32,945	33,736	34,546
	Pensioner Rates Abandoned	(156,964)	(164,028)	(167,965)	(171,996)	(176,124)	(180,351)	(184,679)	(189,111)	(193,650)	(198,298)	(203,057)
	Pensioner Subsidy	84,681	88,491	90,615	92,790	95,017	97,297	99,632	102,023	104,472	106,979	109,546
	Total income	2,548,805	2,659,499	2,738,981	2,820,855	2,905,191	2,992,065	3,081,552	3,173,732	3,268,685	3,366,493	3,467,245
	Expenses from continuing operations											
1994	AODE	163,538	244,102	262,767	283,793	295,421	307,305	320,667	230,449	336,448	350,053	369,021
1514	Waste - Collection - Operating Expenses - Wages	88,825	85,000	87,550	90,177	92,882	95,668	98,538	101,494	104,539	107,675	110,905
1514	Waste - Collection - Operating Expenses - Other	198,013	202,765	207,631	212,614	217,716	222,941	228,291	233,770	239,380	245,125	251,008
1514	MGB Maintenance	21,638	21,807	22,360	22,928	23,510	24,107	24,719	25,347	25,991	26,652	27,330
1514	Illegal Roadside Waste Collection	25,000	18,058	18,527	19,008	19,503	20,011	20,532	21,066	21,615	22,178	22,756
1541	Donations - DWMC	2,325	2,381	2,438	2,497	2,557	2,618	2,681	2,745	2,811	2,878	2,947
1514	Bin Deliveries	11,894	11,829	12,143	12,466	12,797	13,137	13,486	13,845	14,213	14,592	14,980
1995	Dividend	61,732	63,214	64,731	66,285	67,876	69,505	71,173	72,881	74,630	76,421	78,255
1519	MGB Disposal Costs (Weighbridge) - Internal	475,000	486,400	498,074	510,028	522,269	534,803	547,638	560,781	574,240	588,022	602,135
1740	Weddin Shire Council Garbage Collection	2,030										
	STREET SWEEPING - COWRA & VILLAGES											
1514	Street Sweeping - Operating Expenses - Wages	45,773	47,543	48,969	50,438	51,951	53,510	55,115	56,768	58,471	60,225	62,032
1514	Street Sweeping - Operating Expenses - Other	92,912	95,142	97,426	99,764	102,158	104,610	107,120	109,691	112,324	115,020	117,780
	CLEANING COWRA CBD											
1514	Cleaning Cowra CBD - Operating Expenses - Wages	60,000	60,000	61,800	63,654	65,564	67,531	69,557	71,644	73,793	76,007	78,287
1514	Cleaning Cowra CBD - Operating Expenses - Other	36,191	37,060	37,949	38,860	39,792	40,748	41,726	42,727	43,752	44,802	45,877
	Plant & Equipment Depreciation	262,980	268,240	273,605	279,077	284,659	290,352	296,159	302,082	308,124	314,286	320,572
	Building Depreciation	26,420	26,948	27,487	28,037	28,598	29,170	29,753	30,348	30,955	31,574	32,205
	Other Asset Depreciation	59,847	61,044	62,265	63,510	64,780	66,076	67,398	68,746	70,121	71,523	72,953
2073	Container Deposit Scheme - Contribution to Depreciation	(22,161)	(22,604)	(23,056)	(23,517)	(11,994)						
	Total expenses	1,611,957	1,708,929	1,762,666	1,819,619	1,880,040	1,942,092	1,994,553	1,944,384	2,091,407	2,147,033	2,209,043
	Capital items											
1571	MGB Replacements	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000
1578	Replacement Garbage Truck					390,000	390,000					390,000
	Total capital items	20,000	20,000	20,000	20,000	410,000	410,000	20,000	20,000	20,000	20,000	410,000
	Cash reconciliation items											
	Depreciation	(349,247)	(356,232)	(363,357)	(370,624)	(378,037)	(385,598)	(393,310)	(401,176)	(409,200)	(417,383)	(425,730)
	Total adjustment for non-cash items	(349,247)	(356,232)	(363,357)	(370,624)	(378,037)	(385,598)	(393,310)	(401,176)	(409,200)	(417,383)	(425,730)
	Increase / (decrease) in cash	1,266,095	1,286,802	1,319,672	1,351,860	993,188	1,025,571	1,460,309	1,610,524	1,566,478	1,616,843	1,273,932
	Funded by / (to) reserves											
	Transfer to Waste Reserve	(454,164)	(134,813)	(140,929)	(141,935)	(118,601)	(95,466)	(97,881)	(105,831)	(103,805)	(106,565)	(109,108)
	Transfer to Domestic Waste Management Reserve	(308,709)	(390,177)	(397,085)	(409,094)	(426,291)	(444,263)	(461,822)	(584,062)	(511,223)	(531,952)	(548,536)
	Transfer from Domestic Waste Management Reserve (Capital)	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000
	Transfer from Waste Reserve (Capital)					390,000	390,000					390,000
	Funded by / (to) general revenues	(523,222)	(781,812)	(801,658)	(820,832)	(858,297)	(895,842)	(920,606)	(940,631)	(971,450)	(998,325)	(1,026,287)

Work Order	Budget Detail - Description	Revised 2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
WASTE DISPOSAL												
	Income from continuing operations											
	Total income	0	0	0	0	0	0	0	0	0	0	0
	Expenses from continuing operations											
1996	Contribution to Administration Salaries	101,552	105,106	108,259	111,507	114,852	118,298	121,847	125,502	129,267	133,145	137,139
	Waste Fund - Plant Working Expenses Control	205,608	210,458	215,701	221,076	226,585	232,233	238,022	243,957	250,041	256,278	262,672
	Waste Fund - Plant Hire - Income	(537,816)	(550,724)	(563,941)	(577,476)	(591,335)	(605,527)	(620,060)	(634,941)	(650,180)	(665,784)	(681,763)
1564	MGB Disposal (Weighbridge)	(475,000)	(486,400)	(498,074)	(510,028)	(522,269)	(534,803)	(547,638)	(560,781)	(574,240)	(588,022)	(602,135)
	LANDFILL											
	Landfill - Operating Expenses - Wages	62,000	65,000	66,950	68,959	71,028	73,159	75,354	77,615	79,943	82,341	84,811
	Landfill - Operating Expenses - Other	211,517	216,593	221,791	227,114	232,564	238,146	243,862	249,715	255,708	261,845	268,129
1546	DEC Licence Fees	4,715	4,828	4,944	5,063	5,185	5,309	5,436	5,566	5,700	5,837	5,977
	VILLAGE TIPS											
	Village Tips - Operating Expenses - Wages	12,540	12,000	12,360	12,731	13,113	13,506	13,911	14,328	14,758	15,201	15,657
	Village Tips - Operating Expenses - Other	18,359	18,800	19,252	19,714	20,187	20,671	21,167	21,675	22,195	22,727	23,272
1997	AODE	30,583	44,644	47,783	51,311	53,108	54,928	56,987	40,719	59,107	61,143	64,086
1545	Clean Up Australia Day	1,938	1,985	2,033	2,082	2,132	2,183	2,235	2,289	2,344	2,400	2,458
	Total expenses	(364,004)	(357,710)	(362,942)	(367,947)	(374,850)	(381,897)	(388,877)	(414,356)	(405,357)	(412,889)	(419,697)
	Capital items											
1682	Cell Construction											
2146	Landfill Waste Cell Modifications	177,175										
	Total capital items	177,175	0	0	0	0	0	0	0	0	0	0
	Cash reconciliation items											
	Total adjustment for non-cash items	0	0	0	0	0	0	0	0	0	0	0
	Increase / (decrease) in cash	186,829	357,710	362,942	367,947	374,850	381,897	388,877	414,356	405,357	412,889	419,697
	Funded by / (to) reserves											
	Transfer from Waste Reserve (Capital)	44,294										
	Transfer from Domestic Waste Management Reserve (Capital)	132,881										
	Funded by / (to) general revenues	(364,004)	(357,710)	(362,942)	(367,947)	(374,850)	(381,897)	(388,877)	(414,356)	(405,357)	(412,889)	(419,697)

Work Order	Budget Detail - Description	Revised 2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
RECYCLING												
	Income from continuing operations											
1560	Sale of Recycled Material	164,185	169,111	174,184	179,410	184,792	190,336	196,046	201,927	207,985	214,225	220,652
1559	Recycling Crates Sales	5,263	5,421	5,584	5,752	5,925	6,103	6,286	6,475	6,669	6,869	7,075
1563	Land Rental	2,737	2,819	2,904	2,991	3,081	3,173	3,268	3,366	3,467	3,571	3,678
1562	Weighbridge Charges	1,350,000	740,760	762,983	785,872	809,448	833,731	858,743	884,505	911,040	938,371	966,522
1561	2nd Hand Shop Sales	5,308	5,467	5,631	5,800	5,974	6,153	6,338	6,528	6,724	6,926	7,134
	Recycling Charge	670,255	700,416	721,428	743,071	765,363	788,324	811,974	836,333	861,423	887,266	913,884
1566	Container Deposit Scheme - Claim Income	58,470	60,224	62,031	63,892	65,809	67,783	69,816	71,910	74,067	76,289	78,578
1771	Cardboard Pick-Up	23,637	23,637	23,637	23,637	23,637	23,637	23,637	23,637	23,637	23,637	23,637
	Total income	2,279,855	1,707,855	1,758,382	1,810,425	1,864,029	1,919,240	1,976,108	2,034,681	2,095,012	2,157,154	2,221,160
	Expenses from continuing operations											
1532	Recycling - Operating Expenses - Wages	60,610	55,000	56,650	58,350	60,101	61,904	63,761	65,674	67,644	69,673	71,763
1532	Recycling - Operating Expenses - Other	167,182	171,194	175,303	179,510	183,818	188,230	192,748	197,374	202,111	206,961	211,928
1535	Recycling - Education	18,817	19,268	19,730	20,203	20,687	21,184	21,693	22,213	22,746	23,292	23,851
1536	RAFCA Program	4,403	4,719	4,838	4,960	5,086	5,215	5,347	5,482	5,621	5,763	5,909
	MRF OPERATION											
1537	MRF - Operating Expenses - Wages	789,465	852,325	877,895	904,232	931,359	959,300	988,079	1,017,722	1,048,253	1,079,701	1,112,092
1537	MRF - Operating Expenses - Other	449,653	460,444	471,495	482,811	494,398	506,264	518,414	530,856	543,596	556,641	570,000
2016	Waste & Energy Sustainability - Operating Expenses	76,746	79,433	81,816	84,270	86,798	89,402	92,084	94,847	97,692	100,623	103,642
1975	Contribution from Sewer Fund - Sustainability Officer	(20,979)	(21,713)	(22,364)	(23,035)	(23,726)	(24,438)	(25,171)	(25,926)	(26,704)	(27,505)	(28,330)
1976	Contribution from Water Fund - Sustainability Officer	(20,979)	(21,713)	(22,364)	(23,035)	(23,726)	(24,438)	(25,171)	(25,926)	(26,704)	(27,505)	(28,330)
1974	Contribution - Training	24,723	25,316	25,924	26,546	27,183	27,835	28,503	29,187	29,887	30,604	31,338
1973	AODE	130,692	156,756	168,692	182,138	189,548	197,119	205,634	147,741	215,641	224,304	236,400
1972	Contribution - General Fund	1,544,445	1,006,011	1,052,600	1,065,256	836,944	622,631	637,394	732,190	677,375	694,243	707,902
2084	Flood Damaged Items Clean-Up	707										
1970	Loan No. 247 - Recycling Upgrade	7,486	2,990									
	Proposed Loan - Admin Building & Electricity - Interest		24,217	23,508	22,759	21,970	21,137	20,258	19,331	18,353	17,322	16,234
	Total expenses	3,232,971	2,814,247	2,913,723	2,984,966	2,810,440	2,651,344	2,723,574	2,810,765	2,875,512	2,954,117	3,034,398
	Capital items											
	Loan No. 247 - Recycling Upgrade	54,551	59,046									
	Proposed Loan - Admin Building & Electricity - Principal		12,915	13,624	14,373	15,162	15,995	16,874	17,801	18,779	19,810	20,898
1580	Staff Amenities Building & Admin Office Renovation	449,678										
2251	Extension of Sorting Line Storage Area	180,000										
	Loan Funding - Admin/Amenities & Electricity	(450,000)										
	Total capital items	234,229	71,961	13,624	14,373	15,162	15,995	16,874	17,801	18,779	19,810	20,898
	Cash reconciliation items											
	Total adjustment for non-cash items	0	0	0	0	0	0	0	0	0	0	0
	Increase / (decrease) in cash	(1,187,345)	(1,178,354)	(1,168,965)	(1,188,914)	(961,573)	(748,099)	(764,339)	(793,885)	(799,278)	(816,773)	(834,137)
	Funded by / (to) reserves											
	Transfer from Waste Reserve (Capital)	180,000										
	Transfer to Waste Reserve	(50,322)										
	Transfer from Domestic Waste Management Reserve (Capital)											
	Funded by / (to) general revenues	1,057,667	1,178,354	1,168,965	1,188,914	961,573	748,099	764,339	793,885	799,278	816,773	834,137

Work Order	Budget Detail - Description	Revised 2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
CONTAINER DEPOSIT SCHEME												
	Income from continuing operations											
1569	Sale of CDS Materials - PET	56,342										
2145	CDS Processing Fee	1,000,000	1,000,000	1,000,000	1,000,000	500,000						
	Total income	1,056,342	1,000,000	1,000,000	1,000,000	500,000	0	0	0	0	0	0
	Expenses from continuing operations											
1542	CDS - Operating Expenses - Wages	211,484	232,000	239,943	247,141	127,277						
1542	CDS - Operating Expenses - Other	210,360	216,849	223,233	229,257	117,723						
2074	Contribution to Waste Fund Depreciation	22,161	22,604	23,056	23,517	11,994						
1971	Contribution to Waste Fund Overheads	94,382	97,685	100,616	103,634	53,372						
	Total expenses	538,387	569,138	586,848	603,549	310,365	0	0	0	0	0	0
	Capital items											
	Total capital items	0	0	0	0	0	0	0	0	0	0	0
	Cash reconciliation items											
	Total adjustment for non-cash items	0	0	0	0	0	0	0	0	0	0	0
	Increase / (decrease) in cash	517,955	430,862	413,152	396,451	189,635	0	0	0	0	0	0
	Funded by / (to) reserves											
	Funded by / (to) general revenues	(517,955)	(430,862)	(413,152)	(396,451)	(189,635)	0	0	0	0	0	0

Work Order	Budget Detail - Description	Revised 2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
WASTE OVERHEADS												
	Income from continuing operations											
	Total income	0	0	0	0	0	0	0	0	0	0	0
	Expenses from continuing operations											
1551	Superannuation	155,339	168,926	180,050	185,451	191,015	196,745	202,648	208,728	214,990	221,440	228,083
1551	Public Holidays	53,631	56,119	57,803	59,537	61,323	63,163	65,058	67,010	69,020	71,091	73,224
1551	Workers Comp. Insurance	57,247	58,621	60,028	61,469	62,944	64,455	66,002	67,586	69,208	70,869	72,570
1551	Annual Leave	107,261	112,237	115,604	119,072	122,644	126,323	130,113	134,016	138,036	142,177	146,442
	Long Service Leave - Accrual	40,557	41,976	43,235	44,532	45,868	47,244	48,661	50,121	51,625	53,174	54,769
1551	Sick Leave	40,223	42,089	43,352	44,653	45,993	47,373	48,794	50,258	51,766	53,319	54,919
1551	Training Wages	1,380										
	Lump Sum Payment		23,664	23,664								
1998	Contribution to Overheads - Container Deposit Scheme	(94,382)	(97,685)	(100,616)	(103,634)	(53,372)						
	Total expenses	361,256	405,947	423,120	411,080	476,416	545,303	561,276	577,719	594,645	612,070	630,007
	Capital items											
1551	Long Service Leave	26,815	28,059	28,901	29,768	30,661	31,581	32,528	33,504	34,509	35,544	36,610
	Total capital items	26,815	28,059	28,901	29,768	30,661	31,581	32,528	33,504	34,509	35,544	36,610
	Cash reconciliation items											
	Long Service Leave Accrual	(40,557)	(41,976)	(43,235)	(44,532)	(45,868)	(47,244)	(48,661)	(50,121)	(51,625)	(53,174)	(54,769)
	Total adjustment for non-cash items	(40,557)	(41,976)	(43,235)	(44,532)	(45,868)	(47,244)	(48,661)	(50,121)	(51,625)	(53,174)	(54,769)
	Increase / (decrease) in cash	(347,514)	(392,030)	(408,786)	(396,316)	(461,209)	(529,640)	(545,143)	(561,102)	(577,529)	(594,440)	(611,848)
	Funded by / (to) reserves											
	Transfer from Waste Reserve - Long Service Leave	26,815	28,059	28,901	29,768	30,661	31,581	32,528	33,504	34,509	35,544	36,610
	Transfer to Waste Reserve - Long Service Leave	(26,815)	(28,059)	(28,901)	(29,768)	(30,661)	(31,581)	(32,528)	(33,504)	(34,509)	(35,544)	(36,610)
	Funded by / (to) general revenues	347,514	392,030	408,786	396,316	461,209	529,640	545,143	561,102	577,529	594,440	611,848

Work Order	Budget Detail - Description	Revised										
		2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
	<b>WATER</b>											
	<b>Income from continuing operations</b>											
	Water Access-Vacant Land - Residential	132,039	137,981	142,120	146,384	150,776	155,299	159,958	164,757	169,700	174,791	180,035
	<b>RESIDENTIAL</b>											
	Access Charges	1,190,934	1,244,526	1,281,862	1,320,318	1,359,928	1,400,726	1,442,748	1,486,030	1,530,611	1,576,529	1,623,825
	Consumption Charges	2,977,225	3,659,824	3,769,619	3,882,708	3,999,189	4,119,165	4,242,740	4,370,022	4,501,123	4,636,157	4,775,242
	<b>NON-RESIDENTIAL</b>											
	Access Charges	720,493	752,915	775,502	798,767	822,730	847,412	872,834	899,019	925,990	953,770	982,383
	Consumption Charges	1,379,435	1,697,535	1,748,461	1,800,915	1,854,942	1,910,590	1,967,908	2,026,945	2,087,753	2,150,386	2,214,898
	<b>NON-RESIDENTIAL (INDUSTRIAL)</b>											
	Access Charges	12,413	12,972	13,361	13,762	14,175	14,600	15,038	15,489	15,954	16,433	16,926
	Consumption Charges	164,815	172,231	177,398	182,720	188,202	193,848	199,663	205,653	211,823	218,178	224,723
	<b>NON-RESIDENTIAL (NURSERIES)</b>											
	Access Charges	3,508	3,666	3,776	3,889	4,006	4,126	4,250	4,378	4,509	4,644	4,783
	Consumption Charges	10,983	11,477	11,821	12,176	12,541	12,917	13,305	13,704	14,115	14,538	14,974
	<b>EDUCATION</b>											
	Access Charges	21,700	22,677	23,357	24,058	24,780	25,523	26,289	27,078	27,890	28,727	29,589
	Consumption Charges	67,849	70,902	73,029	75,220	77,477	79,801	82,195	84,661	87,201	89,817	92,512
	<b>RAW WATER</b>											
	Access Charges	30,761	32,145	33,109	34,102	35,125	36,179	37,264	38,382	39,533	40,719	41,941
	Consumption Charges	172,857	180,635	186,054	191,636	197,385	203,307	209,406	215,688	222,159	228,824	235,689
	<b>OTHER</b>											
	Interest On Overdue Charges	37,105	37,105	37,105	37,105	37,105	37,105	37,105	37,105	37,105	37,105	37,105
1423	Standpipe Sales	95,072	99,350	102,331	105,401	108,563	111,820	115,175	118,630	122,189	125,855	129,631
	Pensioner Rates Abandoned	(122,287)	(127,790)	(130,857)	(133,998)	(137,214)	(140,507)	(143,879)	(147,332)	(150,868)	(154,489)	(158,197)
	Pensioner Rate Subsidy	67,258	70,285	71,972	73,699	75,468	77,279	79,134	81,033	82,978	84,969	87,008
	Tapping Fees	91,461	95,577	98,444	101,397	104,439	107,572	110,799	114,123	117,547	121,073	124,705
	Sundry Revenue	13,291	13,690	14,101	14,524	14,960	15,409	15,871	16,347	16,837	17,342	17,862
	Developer Contributions	33,726	34,569	35,433	36,319	37,227	38,158	39,112	40,090	41,092	42,119	43,172
1434	Service Agreement Erambie Cowra Water Maintenance	2,158	2,255	2,323	2,393	2,465	2,539	2,615	2,693	2,774	2,857	2,943
1430	LIRS - Interest Subsidy	17,206	17,206	6,778								
1433	Grant - Cowra Drought Water Supply Construction	3,429,728										
1436	Safe & Secure Grant - Cowra IWCM	114,558										
	Grant - 50% WTP Replacement								15,000,000			
	<b>Total income</b>	10,664,287	8,241,733	8,477,099	8,723,495	8,984,269	9,252,868	9,529,530	24,814,495	10,108,015	10,410,344	10,721,749
	<b>Expenses from continuing operations</b>											
2000	Contribution to Administration Salaries	185,414	191,903	197,660	203,590	209,698	215,989	222,469	229,143	236,017	243,098	250,391
2004	Contribution - Compliance Officer	18,752	19,408	19,990	20,590	21,208	21,844	22,499	23,174	23,869	24,585	25,323
2005	Contribution - Depot Redevelopment Loan	10,917	15,538	20,736	14,347	14,347	14,347	14,347	14,347	14,347	14,347	14,347
2003	Contribution - Sustainability Officer	20,979	21,713	22,364	23,035	23,726	24,438	25,171	25,926	26,704	27,505	28,330
2001	Dividend - General fund	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000
2002	Contribution - Training	37,084	37,974	38,885	39,818	40,774	41,753	42,755	43,781	44,832	45,908	47,010
1999	AODE	686,620	756,468	813,259	877,629	913,586	950,331	991,645	1,801,813	1,040,425	1,082,485	1,141,123
2007	Japanese Garden Water Subsidy	(115,847)	(121,060)	(124,692)	(128,433)	(132,286)	(136,255)	(140,343)	(144,553)	(148,890)	(153,357)	(157,958)
2006	Contribution from Sewer Fund - Cowra IWCM	(57,281)										
1440	Tr. From General Fund (S.611)	(180,000)	(180,000)	(120,000)	(80,000)	(50,000)						
1330	Public Promotion & Education	6,130	6,277	6,428	6,582	6,740	6,902	7,068	7,238	7,412	7,590	7,772
1258	Administration Expenses & Memberships	67,778	69,404	71,070	72,776	74,523	76,310	78,141	80,016	81,936	83,903	85,916
1333	Protective Equipment & Safety Supplies	8,601	8,807	9,018	9,234	9,456	9,683	9,915	10,153	10,397	10,647	10,903
1335	Avdata Charges on Standpipe Sales	4,190	4,291	4,394	4,499	4,607	4,718	4,831	4,947	5,066	5,188	5,313
1327	Donations - Water Availability Charge	28,853	29,545	30,254	30,980	31,724	32,485	33,265	34,063	34,881	35,718	36,575
1381	Minor Equipment	12,502	12,802	13,109	13,424	13,746	14,076	14,414	14,760	15,114	15,477	15,848
	<b>ENGINEERING &amp; SUPERVISION</b>											
1325	Project Engineer - Water	75,000	97,008	99,918	102,916	106,003	109,183	112,458	115,832	119,307	122,886	126,573
1417	Cowra Integrated Water Cycle Management (IWCM)	229,119										
1334	Best Practice Compliance	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000
	<b>PURCHASE OF WATER</b>											
1260	Central Tablelands Water	85,974	88,037	90,150	92,314	94,530	96,799	99,122	101,501	103,937	106,431	108,985
1259	State Water - Lachlan River	192,892	197,521	202,262	207,116	212,087	217,177	222,389	227,726	233,191	238,788	244,519
	<b>PUMPING STATION</b>											

Work		Revised										
Order	Budget Detail - Description	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
1279	Pumping Station - Repairs & Operating Expenses	149,388	153,289	157,147	161,103	165,158	169,316	173,581	177,954	182,438	187,036	191,752
1280	Energy Costs - Pumping Stations	441,600	452,198	463,051	474,164	485,544	497,197	509,130	521,349	533,861	546,674	559,794
2081	River Screen Maintenance	37,400	38,413	39,399	40,412	41,451	42,518	43,612	44,734	45,885	47,066	48,277
	<b>RESERVOIRS</b>											
	Reservoirs - Operations & Maintenance	137,173	141,016	144,712	148,505	152,398	156,394	160,497	164,709	169,033	173,472	178,029
	<b>TREATMENT PLANT</b>											
1261	Treatment Plant - Cowra - Operating Expenses	529,829	579,518	595,240	611,393	627,990	645,043	662,566	680,570	699,069	718,077	737,608
1268	Sludge Removal Expense	25,190	25,795	26,414	27,048	27,697	28,362	29,043	29,740	30,454	31,185	31,933
1263	Wyangala Operation - Treatment Plant	66,398	68,073	69,753	71,475	73,240	75,048	76,901	78,800	80,746	82,741	84,785
1265	Woodstock Chlorine Station Operation	8,594	8,840	9,074	9,315	9,562	9,816	10,076	10,344	10,619	10,901	11,191
1266	Wattamondara Chlorine Station Operation	8,707	8,916	9,130	9,349	9,573	9,803	10,038	10,279	10,526	10,779	11,038
1264	Darbys Falls Operation - Treatment Plant	54,033	55,554	57,015	58,514	60,053	61,634	63,255	64,920	66,630	68,386	70,188
1297	Koorawatha Chlorine Station Operation	15,288	15,655	16,031	16,416	16,810	17,213	17,626	18,049	18,482	18,926	19,380
1270	Chlorine	85,312	87,359	89,456	91,603	93,801	96,052	98,357	100,718	103,135	105,610	108,145
1271	Fluoride	15,257	15,623	15,998	16,382	16,775	17,178	17,590	18,012	18,444	18,887	19,340
1272	Aluminium Chlorohydrate (ACH)	186,922	191,408	196,002	200,706	205,523	210,456	215,507	220,679	225,975	231,398	236,952
1328	EPA Licence	7,820	8,008	8,200	8,397	8,599	8,805	9,016	9,232	9,454	9,681	9,913
1273	Caustic Soda	33,116	33,911	34,725	35,558	36,411	37,285	38,180	39,096	40,034	40,995	41,979
1274	Permanganate	8,137	8,332	8,532	8,737	8,947	9,162	9,382	9,607	9,838	10,074	10,316
1269	Testing - Treatment Plant	114,840	117,596	120,419	123,309	126,269	129,299	132,402	135,579	138,833	142,165	145,577
1276	Test Monitoring Software	5,000	5,120	5,243	5,369	5,498	5,630	5,765	5,903	6,045	6,190	6,339
1277	Telephone	11,331	11,603	11,881	12,166	12,458	12,757	13,063	13,377	13,698	14,027	14,364
	<b>MAINS</b>											
	Water - Main Operations & Maintenance	784,186	824,563	846,271	868,559	891,441	914,933	939,053	963,816	989,240	1,015,343	1,042,144
1321	Infiltration Gallery	30,892	31,803	32,662	33,544	34,450	35,381	36,338	37,322	38,333	39,371	40,438
	<b>TELEMETRY</b>											
1320	Service & Maintenance	46,254	47,448	48,634	49,850	51,097	52,375	53,685	55,029	56,407	57,819	59,266
	<b>METERS</b>											
	Meters - Operations & Maintenance	234,050	245,639	252,113	258,760	265,583	272,589	279,783	287,170	294,753	302,540	310,535
	<b>LOAN REPAYMENTS - INTEREST</b>											
1952	Loan No. 252 - Water Treatment Plant Loan - LIRS	15,245										
1951	Loan No. 251 - Emergency Water Supply	49,798	45,952	41,848	37,467	32,791	27,801	22,475	16,791	10,724	4,249	
1949	Loan No. 242a - 1C1 Zone - 93.12%	61,441	58,533	55,584	52,705	48,895	45,423	41,555	37,426	33,261	28,177	23,129
1950	Loan No. 241a - Mains Replacement Stage 3 - 88.33%	53,059	50,410	47,582	44,572	41,606	37,862	34,334	30,469	26,424	22,111	17,274
1953	Loan No. 238 - Mains Replacement	28,753	25,952	22,483	19,115	15,562	11,771	7,683	3,393			
	Proposed Loan - 50% WTP & River Offtake - Interest									1,076,326	1,044,795	1,011,531
	<b>OVERHEADS &amp; E.L.E.</b>											
1338	Superannuation	136,532	123,514	128,832	132,697	136,678	140,779	145,002	149,352	153,833	158,448	163,202
1338	Public Holidays	43,626	38,206	39,352	40,533	41,749	43,001	44,291	45,620	46,989	48,399	49,851
1338	Workers Comp. Insurance	51,024	52,249	53,503	54,787	56,102	57,448	58,827	60,239	61,685	63,165	64,681
1338	Annual Leave	87,253	76,412	78,704	81,065	83,497	86,002	88,582	91,239	93,976	96,795	99,699
	Long Service Leave - Accrual	37,662	38,980	40,149	41,353	42,594	43,872	45,188	46,544	47,940	49,378	50,859
1338	Sick Leave	52,720	28,654	29,514	30,399	31,311	32,250	33,218	34,215	35,241	36,298	37,387
1338	Training Wages	7,784										
	Lump Sum Payment		16,000	16,000								
	<b>OTHER</b>											
1439	S.611 Charges	780,000	780,000	780,000	780,000	780,000	780,000	780,000	780,000	780,000	780,000	780,000
	<b>DEPRECIATION CHARGE</b>											
	Water Infrastructure Depreciation	2,414,769	2,463,065	2,512,326	2,562,573	2,613,824	2,666,100	2,719,422	2,773,810	2,829,286	2,885,872	2,943,589
	Plant & Equipment Depreciation	10,716	10,930	11,149	11,372	11,599	11,831	12,068	12,309	12,555	12,806	13,062
	Other Asset Depreciation	2,890	2,948	3,007	3,067	3,128	3,191	3,255	3,320	3,386	3,454	3,523
	<b>Total expenses</b>	<b>8,247,666</b>	<b>8,303,121</b>	<b>8,571,940</b>	<b>8,802,755</b>	<b>9,020,134</b>	<b>9,261,357</b>	<b>9,460,492</b>	<b>10,431,581</b>	<b>10,912,104</b>	<b>11,094,488</b>	<b>11,298,041</b>
	<b>Capital items</b>											
	<b>METERS</b>											
1347	New Meter Installations	113,238	116,389	119,428	122,546	125,746	129,030	132,402	135,863	139,416	143,063	146,807
1363	Meter Replacements	90,619	93,161	95,605	98,113	100,688	103,331	106,044	108,830	111,689	114,625	117,640
	<b>RESERVOIRS</b>											
1380	Reservoir Cleaning & Painting	16,350	55,142	56,465	57,820	59,208	60,629	62,084	63,574	65,100	66,662	68,262
1697	Reservoir Chlorine Monitoring System	41,719										
2144	Cowra - Reservoir Re-Roofing	64,004	65,540	67,113	68,724							
2220	Pearces Reservoir Re-Roof and Compliance	37,500										

Work Order	Budget Detail - Description	Revised 2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
	<b><u>PUMPING STATIONS</u></b>											
1398	Billimari - Pump Station Upgrade	64,004						64,004				81,931
1410	Gooloogong Pump Replacement								21,538			
1392	River Low Lift Pump Station					169,557	173,796					
1388	High Lift Pump at River										233,949	
1391	High Lift Pump at River - Switch Board	1,384,219										
1419	Southern Line - Pump Replacement Program									59,434		
2227	Refurbishment of River Well Pump	29,243										
	<b><u>MAINS CONSTRUCTION</u></b>											
1383	Cowra - Raw Water Intake Upgrade										1,559,659	
2021	Mains Replacement - Vaux Lane	10,000										
	Water Mains Replacement			1,372,204	1,407,606	1,443,933	1,481,208	1,519,456	1,558,703	1,598,976	1,640,301	1,682,706
1698	Wyangala Village Mains Renewal	45,320										
1869	Comerford St & Lachlan St Main Replacement	235,089										
1386	Rural Residential Water Reticulation - Eloura to Camp Rd		331,144	452,564	231,939							
1421	Construct Emergency Drought Supply	3,408,663										
2201	Pridham Street Main Extension	21,065										
2206	Mains Replacement - Brisbane Street - West	128,646										
2207	TMQ Underbores - Crowther to Bendick Murrell	130,000										
2208	Young Road Water Main Upgrade - Industrial Development	421,000										
	Mains Replacement - Binni Creek Road - East		1,217,814									
	<b><u>TREATMENT PLANT</u></b>											
1393	WTP Office Extension	10,000										
1699	Install Solar PV 26kW System - Cowra WTP	30,000										
	New River Offtake								5,000,000			
	Replace Cowra WTP (30ML / day)								30,000,000			
	Loan Funding - 50% WTP & River Offtake								(20,000,000)			
1415	Transfer Pump Refurbishment	150,000										
2066	WTP Online Turbidity Analyser Replacements	9,889										
2168	Purchase of Commercial Pressure Washer	28,263										
2197	Cowra WTP Sediment Tank Transfer Pumps	43,658										
2226	Darbys Falls WTP - Filter Membrane Replacement	28,546										
	<b><u>OTHER</u></b>											
1384	Replace Telemetry System	24,472										
	<b><u>LOAN REPAYMENTS - PRINCIPAL</u></b>											
	Loan No. 252 - Water Treatment Plant Loan - LIRS	480,813										
	Loan No. 242a - 1C1 Zone External - 93.12%	39,443	42,351	45,300	48,179	51,989	55,461	59,329	63,458	67,623	72,707	77,755
	Loan No. 251 - Emergency Water Supply	57,154	60,999	65,104	69,485	74,160	79,151	84,477	90,161	96,228	102,703	
	Loan No. 241a - Mains Replacement Stage 3 - 88.33%	41,189	43,838	46,666	49,676	52,642	56,386	59,913	63,778	67,823	72,137	76,974
	Loan No. 238 - Mains Replacement	49,225	52,026	55,495	58,863	62,416	66,207	70,295	74,586			
	Proposed Loan - 50% WTP & River Offtake - Principal									573,988	605,519	638,783
1338	Long Service Leave	21,813	19,103	19,676	20,266	20,874	21,500	22,145	22,809	23,493	24,198	24,924
	<b>Total capital items</b>	7,255,143	2,097,507	2,395,619	2,233,216	2,161,212	2,226,698	2,180,149	17,203,300	2,803,770	4,635,523	2,915,782
	<b>Cash reconciliation items</b>											
	Depreciation	(2,428,375)	(2,476,943)	(2,526,482)	(2,577,012)	(2,628,551)	(2,681,122)	(2,734,745)	(2,789,439)	(2,845,227)	(2,902,132)	(2,960,174)
	Long Service Leave Accrual	(37,662)	(38,980)	(40,149)	(41,353)	(42,594)	(43,872)	(45,188)	(46,544)	(47,940)	(49,378)	(50,859)
	<b>Total adjustment for non-cash items</b>	(2,466,037)	(2,515,923)	(2,566,631)	(2,618,365)	(2,671,145)	(2,724,994)	(2,779,933)	(2,835,983)	(2,893,167)	(2,951,510)	(3,011,033)
	<b>Increase / (decrease) in cash</b>	(2,372,485)	357,028	76,170	305,888	474,068	489,807	668,822	15,597	(714,692)	(2,368,157)	(481,040)
	<b>Funded by / (to) reserves</b>											
	Transfer to Water Reserve - Long Service Leave	(21,813)	(19,103)	(19,676)	(20,266)	(20,874)	(21,500)	(22,145)	(22,809)	(23,493)	(24,198)	(24,924)
	Transfer to Water Reserve - Infrastructure	(579,622)	(2,533,789)	(2,106,574)	(2,113,238)	(2,389,718)	(2,417,503)	(2,494,744)	(1,807,288)	212,160	116,155	(74,982)
	Transfer to Water Reserve - Equalisation	(150,000)	(150,000)	(150,000)	(150,000)	(150,000)	(150,000)	(150,000)	(150,000)	(150,000)	(150,000)	(150,000)
	Transfer to S64 Water Reserve	(33,726)	(34,569)	(35,433)	(36,319)	(37,227)	(38,158)	(39,112)	(40,090)	(41,092)	(42,119)	(43,172)
	Transfer from Water Reserve - Infrastructure (Capital)	3,102,107	2,326,761	2,180,404	1,957,350	2,065,650	2,077,696	1,975,922	1,941,691	652,532	2,402,002	706,022
	Transfer from S64 Water Reserve (Capital)	33,726	34,569	35,433	36,319	37,227	38,158	39,112	40,090	41,092	42,119	43,172
	Transfer from Water Reserve - Long Service Leave	21,813	19,103	19,676	20,266	20,874	21,500	22,145	22,809	23,493	24,198	24,924
	<b>Funded by / (to) general revenues</b>	0	0	0	0	0	0	0	0	0	0	0

Work Order	Budget Detail - Description	Revised 2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
SEWER												
	Income from continuing operations											
	Sewer Access Charges	3,082,323	3,221,028	3,317,659	3,417,189	3,519,705	3,625,296	3,734,055	3,846,077	3,961,459	4,080,303	4,202,712
	Sewer Service Charges	779,959	815,057	839,509	864,694	890,635	917,354	944,875	973,221	1,002,418	1,032,491	1,063,466
	Wyangala Sewer - Access Charges	43,578	45,539	46,905	48,312	49,761	51,254	52,792	54,376	56,007	57,687	59,418
	Wyangala Sewer - Service Charges	19,943	20,840	21,465	22,109	22,772	23,455	24,159	24,884	25,631	26,400	27,192
	West Cowra Sewer - Access Charges			251,433	258,976	266,745	274,747	282,989	291,479	300,223	309,230	318,507
	West Cowra Sewer - Service Charges			54,106	55,729	57,401	59,123	60,897	62,724	64,606	66,544	68,540
1509	Sundry Income	15,955	16,673	17,173	17,688	18,219	18,766	19,329	19,909	20,506	21,121	21,755
	Pensioner Rates Abandoned	(81,584)	(85,255)	(87,301)	(89,396)	(91,542)	(93,739)	(95,989)	(98,293)	(100,652)	(103,068)	(105,542)
	Pensioner Rate Subsidy	44,871	46,890	48,015	49,167	50,347	51,555	52,792	54,059	55,356	56,685	58,045
1506	Council Services	25,552	26,702	27,503	28,328	29,178	30,053	30,955	31,884	32,841	33,826	34,841
	Interest on Overdue Charges	33,024	33,024	33,024	33,024	33,024	33,024	33,024	33,024	33,024	33,024	33,024
1507	Treatment Works Land Rental	23,590	24,298	25,027	25,778	26,551	27,348	28,168	29,013	29,883	30,779	31,702
1508	Trade Waste Fees	73,480	76,787	79,091	81,464	83,908	86,425	89,018	91,689	94,440	97,273	100,191
1511	Sludge Effluent at the STP	14,154	14,791	15,235	15,692	16,163	16,648	17,147	17,661	18,191	18,737	19,299
1513	Service Agreement Erambie Cowra Sewer Maintenance	55,410	56,795	58,215	59,670	61,162	62,691	64,258	65,864	67,511	69,199	70,929
2238	Reimbursement - Erambie Pump Station Overhaul	48,345										
	Developer Contributions	66,767	68,436	70,147	71,901	73,699	75,541	77,430	79,366	81,350	83,384	85,469
	Sewer - Interest on Investments	74,597	45,840	41,931	37,869	33,651	29,346	24,953	20,470	15,895	11,226	
	Total income	4,319,964	4,427,445	4,859,137	4,998,194	5,141,379	5,288,887	5,440,852	5,597,407	5,758,689	5,924,841	6,089,548
	Expenses from continuing operations											
1984	Contribution to Admin Salaries	185,414	191,903	197,660	203,590	209,698	215,989	222,469	229,143	236,017	243,098	250,391
1987	Contribution - Compliance Officer	43,515	45,038	46,389	47,781	49,214	50,690	52,211	53,777	55,390	57,052	58,764
1990	Contribution - Depot Redevelopment Loan	10,917	15,538	20,736	14,347	14,347	14,347	14,347	14,347	14,347	14,347	14,347
1989	Contribution - Sustainability Officer	20,979	21,713	22,364	23,035	23,726	24,438	25,171	25,926	26,704	27,505	28,330
1985	Dividend - General Fund	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000
1986	Contribution to Water Fund - Cowra IWCM	57,281										
1983	AODE	274,449	1,421,092	466,166	502,844	522,813	543,204	566,176	406,435	592,746	616,075	648,115
1988	Contribution Training	24,723	25,316	25,924	26,546	27,183	27,835	28,503	29,187	29,887	30,604	31,338
1447	Sewer - Administration Expenses	44,400	45,466	46,558	47,676	48,821	49,993	51,193	52,421	53,680	54,968	56,287
1469	Telephone	4,824	4,939	5,057	5,179	5,303	5,430	5,560	5,694	5,831	5,971	6,115
1456	Donations	1,601	1,639	1,678	1,718	1,759	1,801	1,844	1,888	1,933	1,979	2,026
1464	Protective Clothing & Safety Supplies	3,564	3,650	3,738	3,828	3,920	4,014	4,110	4,209	4,310	4,413	4,519
1470	EPA Licences	7,662	7,846	8,034	8,227	8,424	8,626	8,833	9,045	9,262	9,484	9,712
1471	Best Practice Compliance	11,039	11,304	11,575	11,853	12,137	12,428	12,726	13,031	13,344	13,664	13,992
1475	Project Engineer - Sewer	75,000	97,008	99,918	102,916	106,003	109,183	112,458	115,832	119,307	122,886	126,573
1489	Minor Equipment	6,245	6,395	6,548	6,705	6,866	7,031	7,200	7,373	7,550	7,731	7,917
	TREATMENT WORKS											
1465	STP Insurance	58,932	63,352	64,872	66,429	68,023	69,656	71,328	73,040	74,793	76,588	78,426
1442	Sewer - Treatment Works - Cowra Operation	428,834	507,120	520,281	533,787	547,649	561,874	576,474	591,457	606,835	622,616	638,812
1472	Bealieu House Maintenance	5,684	5,820	5,960	6,103	6,249	6,399	6,553	6,710	6,871	7,036	7,205
1445	Testing & Monitoring	33,655	34,463	35,290	36,137	37,004	37,892	38,801	39,732	40,686	41,662	42,662
1474	Test Monitoring Software	20,702	21,199	21,708	22,229	22,762	23,308	23,867	24,440	25,027	25,628	26,243
1446	Sewer - Treatment Works - Wyangala Operation	223,079	246,230	252,741	259,425	266,288	273,336	280,571	288,001	295,629	303,463	311,506
1467	Sludge Removal	155,197	158,922	162,736	166,642	170,641	174,736	178,930	183,224	187,621	192,124	196,735
	SEWER MAINS											
	Sewer - Mains - Repairs & Maintenance	270,426	245,865	252,366	259,041	265,894	272,931	280,157	287,576	295,194	303,017	311,049
1459	Condition Audit - Mains Inspection	42,971	44,002	45,058	46,139	47,246	48,380	49,541	50,730	51,948	53,195	54,472
1460	Sewer - Identify Illegal Mains Connections											
1457	S.611 Charges	170,000	170,000	170,000	170,000	170,000	170,000	170,000	170,000	170,000	170,000	170,000
	PUMPING STATION											
	Sewer - Pumping Stations - Operating Expenses	157,672	125,185	128,370	131,636	134,986	138,422	141,946	145,562	149,271	153,075	156,977
	LOAN REPAYMENTS - INTEREST											
1945	Loan No. 244 - STP Upgrade	479,229	463,732	448,268	433,982	513,535	292,608	372,453	349,339	326,908	296,496	267,099
	Proposed Loan - West Cowra Sewerage			594,960	577,530	559,143	539,745	519,283	497,696	474,923	450,899	425,555
	EMPLOYMENT OVERHEADS & E.L.E.											

Work Order	Budget Detail - Description	Revised										
		2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
1476	Superannuation	30,055	34,360	37,057	38,169	39,314	40,493	41,708	42,959	44,248	45,575	46,942
1476	Public Holidays	10,509	11,492	11,837	12,192	12,558	12,935	13,323	13,723	14,135	14,559	14,996
1476	Workers Comp. Insurance	11,200	11,469	11,744	12,026	12,315	12,611	12,914	13,224	13,541	13,866	14,199
1476	Annual Leave	21,017	22,983	23,672	24,382	25,113	25,866	26,642	27,441	28,264	29,112	29,985
	Long Service Leave - Accrual	6,829	7,068	7,280	7,498	7,723	7,955	8,194	8,440	8,693	8,954	9,223
1476	Sick Leave	7,882	8,619	8,878	9,144	9,418	9,701	9,992	10,292	10,601	10,919	11,247
1476	Training Wages	5,119										
	Lump Sum Payment		4,000	4,000								
	<b>DEPRECIATION</b>											
	Sewer Infrastructure Depreciation	1,043,233	1,064,097	1,085,379	1,107,087	1,129,229	1,151,814	1,174,850	1,198,347	1,222,314	1,246,760	1,271,695
	Building Depreciation	10,453	10,662	10,875	11,093	11,315	11,541	11,772	12,007	12,247	12,492	12,742
	Other Asset Depreciation	175	179	183	187	191	195	199	203	207	211	215
	<b>Total expenses</b>	<b>4,064,464</b>	<b>5,259,666</b>	<b>4,965,860</b>	<b>5,037,103</b>	<b>5,196,810</b>	<b>5,057,408</b>	<b>5,222,299</b>	<b>5,102,451</b>	<b>5,330,264</b>	<b>5,388,024</b>	<b>5,456,411</b>
	<b>Capital items</b>											
	<b>SEWER MAINS</b>											
1490	West Cowra Sewer Reticulation	20,000	11,061,083									
1485	Mains Replacement/Renewal Program	1,124,205	393,242	402,680	412,344	422,240	432,374	442,751	453,377	464,258	475,400	486,810
1693	Upsize Trunk Main 1		118,869									
	<b>COWRA TREATMENT PLANT</b>											
1692	Install Solar PV 99kW System - Cowra STP	110,000										
2018	Aerator Replacement										467,898	
1492	Purchase - Dewatering Bins	3,740										
1495	New Package Plant Filtration & UV for Water Cart Effluent Re-Use	200,000										
1499	SN Return, Rotation pipe Work & Pump System	15,000										
2252	STP Outflow Repair	25,000										
	<b>SEWER PUMP STATIONS</b>											
1487	Pump Station Renewal/Replacement	12,801	13,108	13,423	13,745	14,075	14,413	14,759	15,113	15,476	15,847	16,227
2224	Erambie Sewer Pump Station Overhaul	48,345										
	<b>OTHER</b>											
1488	Ventstack Replacement	67,315	68,931	70,585	72,279							
1594	Install Flow Gauges	50,140										
	Replace Telemetry System						84,778					
	Airport Related Industrial Development - Wastewater				268,978							
	<b>LOAN REPAYMENT - PRINCIPAL</b>											
	Loan No. 244 - STP Upgrade	169,013	184,510	199,974	214,260	296,768	193,573	275,788	298,903	321,334	351,746	381,143
	Proposed Loan - West Cowra Sewerage			317,283	334,712	353,100	372,497	392,960	414,547	437,320	461,344	486,687
	Proposed Loan Funding - West Cowra Sewerage		(11,055,377)									
1476	Long Service Leave	5,254	5,746	5,918	6,096	6,279	6,467	6,661	6,861	7,067	7,279	7,497
	<b>Total capital items</b>	<b>1,850,813</b>	<b>790,112</b>	<b>1,009,863</b>	<b>1,322,414</b>	<b>1,092,461</b>	<b>1,104,102</b>	<b>1,132,919</b>	<b>1,188,801</b>	<b>1,245,455</b>	<b>1,779,513</b>	<b>1,378,365</b>
	<b>Cash reconciliation items</b>											
	Depreciation	(1,053,861)	(1,074,938)	(1,096,437)	(1,118,367)	(1,140,735)	(1,163,550)	(1,186,821)	(1,210,557)	(1,234,768)	(1,259,463)	(1,284,652)
	Long Service Leave Accrual	(6,829)	(7,068)	(7,280)	(7,498)	(7,723)	(7,955)	(8,194)	(8,440)	(8,693)	(8,954)	(9,223)
	<b>Total adjustment for non-cash items</b>	<b>(1,060,690)</b>	<b>(1,082,006)</b>	<b>(1,103,717)</b>	<b>(1,125,865)</b>	<b>(1,148,458)</b>	<b>(1,171,505)</b>	<b>(1,195,015)</b>	<b>(1,218,997)</b>	<b>(1,243,461)</b>	<b>(1,268,417)</b>	<b>(1,293,875)</b>
	<b>Increase / (decrease) in cash</b>	<b>(534,622)</b>	<b>(540,326)</b>	<b>(12,869)</b>	<b>(235,459)</b>	<b>566</b>	<b>298,882</b>	<b>280,649</b>	<b>525,152</b>	<b>426,432</b>	<b>25,721</b>	<b>548,648</b>
	<b>Funded by / (to) reserves</b>											
	Transfer to Sewer Reserve - Long Service Leave	(5,254)	(5,746)	(5,918)	(6,096)	(6,279)	(6,467)	(6,661)	(6,861)	(7,067)	(7,279)	(7,497)
	Transfer to S64 Sewer Reserve	(66,767)	(68,436)	(70,147)	(71,901)	(73,699)	(75,541)	(77,430)	(79,366)	(81,350)	(83,384)	(85,469)
	Transfer to Sewer Reserve - Infrastructure	(1,280,593)	(171,886)	(599,844)	(666,127)	(579,595)	(981,830)	(898,405)	(1,162,955)	(1,084,750)	(1,032,720)	(1,117,389)
	Transfer from Sewer Reserve - Infrastructure (Capital)	1,599,461	594,163	486,714	767,386	436,370	531,635	457,596	468,593	479,855	959,284	568,741
	Transfer from S94 Sewer Reserve (Capital)	158,429	68,436	70,147	71,901	73,699	75,541	77,430	79,366	81,350	83,384	85,469
	Transfer from Sewer Reserve - Long Service Leave	5,254	5,746	5,918	6,096	6,279	6,467	6,661	6,861	7,067	7,279	7,497
	Transfer to Wyangala STP Reserve	(98,987)	(111,266)	(109,320)	(107,280)	(105,145)	(102,984)	(100,801)	(98,593)	(96,362)	(94,107)	(85,368)
	Transfer from Wyangala STP Reserve	223,079	229,315	235,319	241,480	247,804	254,297	260,961	267,803	274,825	141,822	85,368
	<b>Funded by / (to) general revenues</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

DEVELOPER CONTRIBUTIONS SCHEDULE												
Description	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
<b>GENERAL FUND</b>												
Section 94 Rural Roads	0	0	0	0	0	0	0	0	0	0	0	0
Section 94 Urban Roads	0	0	0	0	0	0	0	0	0	0	0	0
Section 94 Bushfire Rural - Villages	0	0	0	0	0	0	0	0	0	0	0	0
Section 94 River Park Rd Drainage	0	0	0	0	0	0	0	0	0	0	0	0
Section 94 Public Open Space	0	0	0	0	0	0	0	0	0	0	0	0
Section 94 Killara Rd Drainage	0	0	0	0	0	0	0	0	0	0	0	0
Section 94 Drainage	0	0	0	0	0	0	0	0	0	0	0	0
Section 94 Off Street Parking	0	0	0	0	0	0	0	0	0	0	0	0
Section 94 Community Facilities	0	0	0	0	0	0	0	0	0	0	0	0
Rural Roads Capital Contributions	0	0	0	0	0	0	0	0	0	0	0	0
Street Tree Capital Contributions	0	0	0	0	0	0	0	0	0	0	0	0
S94A	108,957	119,612	130,533	141,727	153,202	164,962	177,018	189,375	202,041	215,024	228,331	241,973
S94 Growth Areas	17,867	19,508	21,191	22,915	24,683	26,494	28,350	30,252	32,203	34,202	36,251	38,352
<b>TOTAL GENERAL FUND</b>	<b>126,824</b>	<b>139,120</b>	<b>151,724</b>	<b>164,642</b>	<b>177,885</b>	<b>191,456</b>	<b>205,368</b>	<b>219,627</b>	<b>234,244</b>	<b>249,226</b>	<b>264,582</b>	<b>280,325</b>
<b>WATER FUND</b>												
Section 64 Water	0	0	0	0	0	0	0	0	0	0	0	0
Headworks Water	0	0	0	0	0	0	0	0	0	0	0	0
<b>TOTAL WATER FUND</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>SEWER FUND</b>												
Section 64 Sewerage	91,662	0	0	0	0	0	0	0	0	0	0	0
Headworks Sewer	0	0	0	0	0	0	0	0	0	0	0	0
<b>TOTAL SEWER FUND</b>	<b>91,662</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>TOTAL RESERVES</b>	<b>218,485</b>	<b>139,120</b>	<b>151,724</b>	<b>164,642</b>	<b>177,885</b>	<b>191,456</b>	<b>205,368</b>	<b>219,627</b>	<b>234,244</b>	<b>249,226</b>	<b>264,582</b>	<b>280,325</b>

RESERVES SCHEDULE												
Description	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
<b>GENERAL FUND</b>												
Long Service Leave	960,774	960,774	960,774	960,774	960,774	960,774	960,774	960,774	960,774	960,774	960,774	960,774
Plant & Vehicle Replacement	2,641,938	1,417,331	1,559,596	1,442,730	1,559,215	1,680,950	1,253,457	933,871	1,332,075	1,332,075	1,332,075	1,332,075
Aquatic Centre Capital Renewal	1,253,462	1,244,510	0	0	0	0	0	0	0	0	0	0
Art Gallery	2,500	2,500	2,500	2,500	2,500	2,500	2,500	2,500	2,500	2,500	2,500	2,500
Bad Debts	74,189	81,689	89,189	97,189	105,189	113,189	121,689	130,189	139,189	148,189	157,189	166,689
Built Asset Replacement Program	1,883,000	2,254,744	1,922,997	1,587,466	1,597,964	1,670,047	1,745,023	1,823,005	1,904,105	1,988,445	2,076,146	2,167,336
Business Assistance	76,939	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000
Caravan Park	882,945	956,893	893,733	916,464	1,011,797	1,112,396	1,218,510	1,329,876	1,472,341	1,597,928	1,729,754	1,866,874
Carry Over Works	390,982	0	0	0	0	0	0	0	0	0	0	0
Civic Centre	21,829	17,658	20,761	23,957	27,249	30,640	34,133	37,731	41,437	45,254	49,186	53,236
Depot Redevelopment	59,220	14,852	0	0	0	0	0	0	0	0	0	0
Election	77,097	112,097	9,243	49,243	89,243	129,243	15,104	58,104	101,104	144,104	17,250	63,250
IT Equipment	0	0	50,000	100,000	150,000	200,000	250,000	300,000	350,000	400,000	450,000	500,000
Lachlan River Precinct	140,684	140,684	140,684	140,684	140,684	140,684	140,684	140,684	140,684	140,684	140,684	140,684
Peace Precinct	8,312	8,312	8,312	8,312	8,312	8,312	8,312	8,312	8,312	8,312	8,312	8,312
Pedestrian & Cycling Plan	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000
Quarry Rehabilitation	428,504	458,764	488,737	517,992	546,510	574,271	601,256	627,445	652,817	677,350	701,024	723,815
RMS Warranty	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000
Saleyards	24,095	47,927	47,144	95,579	144,457	195,670	249,340	305,372	383,024	446,341	512,535	580,818
Statecover	129,094	114,217	133,261	152,762	172,732	193,181	214,121	235,563	257,520	280,004	303,028	326,604
Statewide	123,423	159,970	199,258	239,489	280,686	322,872	366,070	410,305	455,602	501,986	549,483	598,120
Unexpended Grants	2,819,432	3,502,772	2,335,182	1,167,591	0	0	0	0	0	0	0	0
Financial Assistance Grants	2,068,657	2,137,196	2,355,193	2,430,895	2,508,490	2,588,024	2,669,547	2,753,108	2,838,758	2,926,549	3,016,535	3,108,771
<b>TOTAL GENERAL FUND</b>	<b>14,367,076</b>	<b>13,982,891</b>	<b>11,566,563</b>	<b>10,283,626</b>	<b>9,655,803</b>	<b>10,272,754</b>	<b>10,200,521</b>	<b>10,406,839</b>	<b>11,390,243</b>	<b>11,950,495</b>	<b>12,356,476</b>	<b>12,949,859</b>
<b>WASTE FUND</b>												
Waste - General	977,141	1,257,333	1,392,146	1,533,075	1,675,010	1,403,611	1,109,077	1,206,958	1,312,788	1,416,593	1,523,159	1,242,267
Waste - DWM	1,163,883	1,319,711	1,689,888	2,066,973	2,456,067	2,862,358	3,286,621	3,728,443	4,292,505	4,783,728	5,295,681	5,824,217
Waste - Long Service Leave	141,575	141,575	141,575	141,575	141,575	141,575	141,575	141,575	141,575	141,575	141,575	141,575
<b>TOTAL WASTE FUND</b>	<b>2,282,599</b>	<b>2,718,619</b>	<b>3,223,609</b>	<b>3,741,623</b>	<b>4,272,652</b>	<b>4,407,543</b>	<b>4,537,272</b>	<b>5,076,976</b>	<b>5,746,869</b>	<b>6,341,897</b>	<b>6,960,414</b>	<b>7,208,058</b>
<b>WATER FUND</b>												
Water - Long Service Leave	123,658	123,658	123,658	123,658	123,658	123,658	123,658	123,658	123,658	123,658	123,658	123,658
Water - Infrastructure	4,798,635	2,276,150	2,483,178	2,409,349	2,565,237	2,889,305	3,229,112	3,747,934	3,613,530	2,748,839	230,682	(400,359)
Water - Usage Equalisation	1,905,100	2,055,100	2,205,100	2,355,100	2,505,100	2,655,100	2,805,100	2,955,100	3,105,100	3,255,100	3,405,100	3,555,100
Water - Infrastructure	6,703,735	4,331,250	4,688,278	4,764,449	5,070,337	5,544,405	6,034,212	6,703,034	6,718,630	6,003,939	3,635,782	3,154,741
<b>TOTAL WATER FUND</b>	<b>6,827,393</b>	<b>4,454,908</b>	<b>4,811,936</b>	<b>4,888,107</b>	<b>5,193,995</b>	<b>5,668,063</b>	<b>6,157,870</b>	<b>6,826,692</b>	<b>6,842,288</b>	<b>6,127,597</b>	<b>3,759,440</b>	<b>3,278,399</b>
<b>SEWER FUND</b>												
Sewer - Long Service Leave	37,718	37,718	37,718	37,718	37,718	37,718	37,718	37,718	37,718	37,718	37,718	37,718
Sewer - Wyangala Treatment Plant	1,305,185	1,181,093	1,063,044	937,045	802,845	660,186	508,873	348,713	179,503	1,040	(46,675)	(46,675)
Sewer - Infrastructure	9,902,969	9,584,101	9,161,824	9,274,954	9,173,695	9,316,920	9,767,115	10,207,924	10,902,286	11,507,181	11,580,617	12,129,265
<b>TOTAL SEWER FUND</b>	<b>11,245,872</b>	<b>10,802,912</b>	<b>10,262,586</b>	<b>10,249,717</b>	<b>10,014,258</b>	<b>10,014,824</b>	<b>10,313,706</b>	<b>10,594,355</b>	<b>11,119,507</b>	<b>11,545,939</b>	<b>11,571,660</b>	<b>12,120,308</b>
<b>TOTAL RESERVES</b>	<b>34,722,940</b>	<b>31,959,330</b>	<b>29,864,694</b>	<b>29,163,073</b>	<b>29,136,708</b>	<b>30,363,184</b>	<b>31,209,369</b>	<b>32,904,861</b>	<b>35,098,908</b>	<b>35,965,927</b>	<b>34,647,990</b>	<b>35,556,625</b>

KEY PERFORMANCE INDICATORS											
CONSOLIDATED - ALL FUNDS											
	Revised Budget 2024	Budget 2025	Budget 2026	Budget 2027	Budget 2028	Budget 2029	Budget 2030	Budget 2031	Budget 2032	Budget 2033	Budget 2034
Unrestricted Current Ratio											
Current Assets less all External Restrictions	33,135	32,027	30,956	31,085	31,216	30,336	30,108	31,229	31,395	31,353	31,056
Current Liabilities less Specific Purpose Liabilities	12,944	12,944	12,944	12,944	12,944	12,944	12,944	12,944	12,944	12,944	12,944
Benchmark is greater than 1.5x	2.6x	2.5x	2.4x	2.4x	2.4x	2.3x	2.3x	2.4x	2.4x	2.4x	2.4x
Debt Service Cover Ratio											
Operating result before capital excluding interest and depreciation/impairment/amortisation	12,488	8,263	9,417	9,987	11,036	10,783	11,089	11,350	11,617	11,610	11,924
Loan Repayments (Principal & Interest)	2,268	1,807	2,662	2,564	2,726	2,373	2,514	2,514	4,086	4,086	3,914
Benchmark is greater than 2x	5.5x	4.6x	3.5x	3.9x	4x	4.5x	4.4x	4.5x	2.8x	2.8x	3x
Rates & Annual Charges Coverage Ratio											
Rates & Annual Charges	16,062	16,811	17,518	17,995	18,484	18,987	19,504	20,035	20,581	21,142	21,718
Income from Continuing Operations	66,018	46,656	45,724	45,467	46,363	47,012	48,161	70,379	50,677	51,925	53,100
Benchmark is greater than or equal to 40%	24%	36%	38%	40%	40%	40%	40%	28%	41%	41%	41%
Operating Performance											
Total continuing operating revenue excluding capital grants and contributions less operating expenses	2,708	(1,685)	(1,480)	(888)	(303)	(477)	(397)	(261)	(1,198)	(1,296)	(1,077)
Total continuing operating revenue excluding capital grants and contributions	54,565	44,000	43,339	44,803	45,683	46,315	47,446	48,646	49,926	51,155	52,310
Benchmark is greater than 0%	5.0%	-3.8%	-3.4%	-2.0%	-0.7%	-1.0%	-0.8%	-0.5%	-2.4%	-2.5%	-2.1%
Own Source Operating Revenue											
Total continuing operating revenue excluding all grants and contributions	39,946	34,079	35,033	36,120	36,504	36,973	37,938	38,966	40,070	41,120	42,091
Total continuing operating revenue	66,018	46,656	45,724	45,467	46,363	47,012	48,161	70,379	50,677	51,925	53,100
Benchmark is greater than 60%	61%	73%	77%	79%	79%	79%	79%	55%	79%	79%	79%
Cash Expense Cover Ratio											
Current year's cash,cash equivalents and term deposits	41,858	40,949	40,331	40,934	41,959	42,306	43,484	45,723	46,108	44,251	44,565
Monthly payments from cash flow of operating and financing activities	3,681	3,093	3,027	3,073	3,092	3,135	3,215	3,293	3,507	3,610	3,665
Benchmark is greater than 3 months	11 months	13 months	13 months	13 months	14 months	13 months	14 months	14 months	13 months	12 months	12 months

KEY PERFORMANCE INDICATORS											
GENERAL FUND											
	Revised Budget 2024	Budget 2025	Budget 2026	Budget 2027	Budget 2028	Budget 2029	Budget 2030	Budget 2031	Budget 2032	Budget 2033	Budget 2034
Unrestricted Current Ratio											
Current Assets less all External Restrictions	30,887	29,644	28,432	28,419	28,821	28,236	27,910	28,925	28,988	28,839	28,823
Current Liabilities less Specific Purpose Liabilities	12,457	12,457	12,457	12,457	12,457	12,457	12,457	12,457	12,457	12,457	12,457
Benchmark is greater than 1.5x	2.5x	2.4x	2.3x	2.3x	2.3x	2.3x	2.2x	2.3x	2.3x	2.3x	2.3x
Debt Service Cover Ratio											
Operating result before capital excluding interest and depreciation/impairment/amortisation	8,363	4,453	4,330	4,780	5,691	5,312	5,418	5,946	5,451	5,217	5,329
Loan Repayments (Principal & Interest)	682	680	685	586	586	558	536	536	536	536	471
Benchmark is greater than 2x	12.3x	6.6x	6.3x	8.2x	9.7x	9.5x	10.1x	11.1x	10.2x	9.7x	11.3x
Rates & Annual Charges Coverage Ratio											
Rates & Annual Charges	7,746	8,121	8,315	8,514	8,718	8,927	9,141	9,360	9,585	9,814	10,050
Income from Continuing Operations	45,149	28,619	26,890	26,114	26,968	27,559	28,133	34,759	29,447	30,066	30,600
Benchmark is greater than or equal to 40%	17%	28%	31%	33%	32%	32%	32%	27%	33%	33%	33%
Operating Performance											
Total continuing operating revenue excluding capital grants and contributions less operating expenses	3,110	(915)	(1,347)	(841)	(267)	(741)	(735)	(309)	(907)	(1,246)	(1,240)
Total continuing operating revenue excluding capital grants and contributions	37,274	26,066	24,611	25,558	26,399	26,975	27,535	28,145	28,818	29,422	29,939
Benchmark is greater than 0%	8.3%	-3.5%	-5.5%	-3.3%	-1.0%	-2.7%	-2.7%	-1.1%	-3.1%	-4.2%	-4.1%
Own Source Operating Revenue											
Total continuing operating revenue excluding all grants and contributions	22,787	16,163	16,312	16,876	17,220	17,634	18,026	18,465	18,963	19,386	19,720
Total continuing operating revenue	45,149	28,619	26,890	26,114	26,968	27,559	28,133	34,759	29,447	30,066	30,600
Benchmark is greater than 60%	50%	56%	61%	65%	64%	64%	64%	53%	64%	64%	64%
Cash Expense Cover Ratio											
Current year's cash,cash equivalents and term deposits	23,078	21,847	20,648	20,649	21,065	20,493	20,182	21,211	21,289	21,156	21,155
Monthly payments from cash flow of operating and financing activities	2,454	1,825	1,729	1,741	1,755	1,832	1,867	1,873	1,970	2,039	2,067
Benchmark is greater than 3 months	9 months	12 months	12 months	12 months	12 months	11 months	11 months	11 months	11 months	10 months	10 months

KEY PERFORMANCE INDICATORS											
WASTE FUND											
	Revised Budget 2024	Budget 2025	Budget 2026	Budget 2027	Budget 2028	Budget 2029	Budget 2030	Budget 2031	Budget 2032	Budget 2033	Budget 2034
Unrestricted Current Ratio											
Current Assets less all External Restrictions	2,248	2,383	2,524	2,666	2,395	2,100	2,198	2,304	2,408	2,514	2,233
Current Liabilities less Specific Purpose Liabilities	487	487	487	487	487	487	487	487	487	487	487
Benchmark is greater than 1.5x	4.6x	4.9x	5.2x	5.5x	4.9x	4.3x	4.5x	4.7x	4.9x	5.2x	4.6x
Debt Service Cover Ratio											
Operating result before capital excluding interest and depreciation/impairment/amortisation	861	610	561	573	567	561	581	710	635	658	677
Loan Repayments (Principal & Interest)	62	99	37	37	37	37	37	37	37	37	37
Benchmark is greater than 2x	13.9x	6.2x	15.1x	15.4x	15.3x	15.1x	15.6x	19.1x	17.1x	17.7x	18.2x
Rates & Annual Charges Coverage Ratio											
Rates & Annual Charges	3,170	3,312	3,412	3,515	3,621	3,730	3,842	3,958	4,078	4,200	4,327
Income from Continuing Operations	5,885	5,367	5,497	5,631	5,269	4,911	5,058	5,208	5,364	5,524	5,688
Benchmark is greater than or equal to 40%	54%	62%	62%	62%	69%	76%	76%	76%	76%	76%	76%
Operating Performance											
Total continuing operating revenue excluding capital grants and contributions less operating expenses	504	227	174	180	167	154	167	290	207	223	235
Total continuing operating revenue excluding capital grants and contributions	5,885	5,367	5,497	5,631	5,269	4,911	5,058	5,208	5,364	5,524	5,688
Benchmark is greater than 0%	8.6%	4.2%	3.2%	3.2%	3.2%	3.1%	3.3%	5.6%	3.9%	4.0%	4.1%
Own Source Operating Revenue											
Total continuing operating revenue excluding all grants and contributions	5,885	5,367	5,497	5,631	5,269	4,911	5,058	5,208	5,364	5,524	5,688
Total continuing operating revenue	5,885	5,367	5,497	5,631	5,269	4,911	5,058	5,208	5,364	5,524	5,688
Benchmark is greater than 60%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%
Cash Expense Cover Ratio											
Current year's cash,cash equivalents and term deposits	2,589	3,094	3,612	4,143	4,278	4,408	4,947	5,617	6,212	6,831	7,078
Monthly payments from cash flow of operating and financing activities	423	404	413	423	394	364	375	377	396	407	419
Benchmark is greater than 3 months	6 months	8 months	9 months	10 months	11 months	12 months	13 months	15 months	16 months	17 months	17 months

KEY PERFORMANCE INDICATORS				COMBINED GENERAL & WASTE FUNDS							
	Revised Budget 2024	Budget 2025	Budget 2026	Budget 2027	Budget 2028	Budget 2029	Budget 2030	Budget 2031	Budget 2032	Budget 2033	Budget 2034
Unrestricted Current Ratio											
Current Assets less all External Restrictions	64,022	61,671	59,388	59,505	60,037	58,572	58,019	60,153	60,383	60,193	59,879
Current Liabilities less Specific Purpose Liabilities	12,944	12,944	12,944	12,944	12,944	12,944	12,944	12,944	12,944	12,944	12,944
Benchmark is greater than 1.5x	4.9x	4.8x	4.6x	4.6x	4.6x	4.5x	4.5x	4.6x	4.7x	4.7x	4.6x
Debt Service Cover Ratio											
Operating result before capital excluding interest and depreciation/impairment/amortisation	20,851	12,716	13,747	14,767	16,727	16,095	16,507	17,296	17,068	16,827	17,253
Loan Repayments (Principal & Interest)	744	779	722	623	623	595	573	573	573	573	508
Benchmark is greater than 2x	28x	16.3x	19x	23.7x	26.8x	27.1x	28.8x	30.2x	29.8x	29.4x	34x
Rates & Annual Charges Coverage Ratio											
Rates & Annual Charges	23,807	24,931	25,834	26,509	27,203	27,915	28,645	29,395	30,166	30,956	31,768
Income from Continuing Operations	51,034	33,987	32,387	31,745	32,237	32,470	33,191	39,967	34,810	35,590	36,288
Benchmark is greater than or equal to 40%	47%	73%	80%	84%	84%	86%	86%	74%	87%	87%	88%
Operating Performance											
Total continuing operating revenue excluding capital grants and contributions less operating expenses	3,615	(688)	(1,173)	(661)	(100)	(587)	(568)	(19)	(700)	(1,023)	(1,005)
Total continuing operating revenue excluding capital grants and contributions	43,159	31,434	30,108	31,189	31,668	31,887	32,592	33,354	34,182	34,945	35,628
Benchmark is greater than 0%	8.4%	-2.2%	-3.9%	-2.1%	-0.3%	-1.8%	-1.7%	-0.1%	-2.0%	-2.9%	-2.8%
Own Source Operating Revenue											
Total continuing operating revenue excluding all grants and contributions	28,672	21,530	21,809	22,507	22,489	22,545	23,084	23,674	24,326	24,910	25,408
Total continuing operating revenue	51,034	33,987	32,387	31,745	32,237	32,470	33,191	39,967	34,810	35,590	36,288
Benchmark is greater than 60%	56%	63%	67%	71%	70%	69%	70%	59%	70%	70%	70%
Cash Expense Cover Ratio											
Current year's cash,cash equivalents and term deposits	25,667	24,941	24,260	24,792	25,343	24,901	25,129	26,828	27,501	27,987	28,234
Monthly payments from cash flow of operating and financing activities	2,877	2,229	2,142	2,165	2,149	2,196	2,242	2,250	2,366	2,446	2,486
Benchmark is greater than 3 months	9 months	11 months	11 months	11 months	12 months	11 months	11 months	12 months	12 months	11 months	11 months

KEY PERFORMANCE INDICATORS											
WATER FUND											
	Revised Budget 2024	Budget 2025	Budget 2026	Budget 2027	Budget 2028	Budget 2029	Budget 2030	Budget 2031	Budget 2032	Budget 2033	Budget 2034
Unrestricted Current Ratio											
Current Assets less all External Restrictions	7,922	8,279	8,355	8,661	9,135	9,624	10,293	10,309	9,594	7,226	6,745
Current Liabilities less Specific Purpose Liabilities	3,360	3,360	3,360	3,360	3,360	3,360	3,360	3,360	3,360	3,360	3,360
Benchmark is greater than 1.5x	2.4x	2.5x	2.5x	2.6x	2.7x	2.9x	3.1x	3.1x	2.9x	2.2x	2x
Debt Service Cover Ratio											
Operating result before capital excluding interest and depreciation/impairment/amortisation	1,590	2,562	2,564	2,615	2,694	2,757	2,871	2,220	3,147	3,275	3,393
Loan Repayments (Principal & Interest)	876	380	380	380	380	380	380	380	1,952	1,952	1,845
Benchmark is greater than 2x	1.8x	6.7x	6.7x	6.9x	7.1x	7.3x	7.6x	5.8x	1.6x	1.7x	1.8x
Rates & Annual Charges Coverage Ratio											
Rates & Annual Charges	2,057	2,149	2,214	2,281	2,350	2,421	2,494	2,569	2,646	2,726	2,808
Income from Continuing Operations	10,664	8,242	8,477	8,723	8,984	9,253	9,530	24,814	10,108	10,410	10,722
Benchmark is greater than or equal to 40%	19%	26%	26%	26%	26%	26%	26%	10%	26%	26%	26%
Operating Performance											
Total continuing operating revenue excluding capital grants and contributions less operating expenses	(1,047)	(96)	(130)	(116)	(73)	(47)	30	(657)	(845)	(726)	(619)
Total continuing operating revenue excluding capital grants and contributions	7,201	8,207	8,442	8,687	8,947	9,215	9,490	9,774	10,067	10,368	10,679
Benchmark is greater than 0%	-14.5%	-1.2%	-1.5%	-1.3%	-0.8%	-0.5%	0.3%	-6.7%	-8.4%	-7.0%	-5.8%
Own Source Operating Revenue											
Total continuing operating revenue excluding all grants and contributions	7,069	8,190	8,435	8,687	8,947	9,215	9,490	9,774	10,067	10,368	10,679
Total continuing operating revenue	10,664	8,242	8,477	8,723	8,984	9,253	9,530	24,814	10,108	10,410	10,722
Benchmark is greater than 60%	66%	99%	100%	100%	100%	100%	100%	39%	100%	100%	100%
Cash Expense Cover Ratio											
Current year's cash,cash equivalents and term deposits	5,945	6,302	6,378	6,684	7,158	7,647	8,316	8,332	7,617	5,249	4,768
Monthly payments from cash flow of operating and financing activities	539	500	520	536	551	568	581	659	737	752	759
Benchmark is greater than 3 months	11 months	13 months	12 months	12 months	13 months	13 months	14 months	13 months	10 months	7 months	6 months

KEY PERFORMANCE INDICATORS											
SEWER FUND											
	Revised Budget 2024	Budget 2025	Budget 2026	Budget 2027	Budget 2028	Budget 2029	Budget 2030	Budget 2031	Budget 2032	Budget 2033	Budget 2034
Unrestricted Current Ratio											
Current Assets less all External Restrictions	10,934	10,394	10,381	10,146	10,146	10,445	10,726	11,251	11,677	11,703	12,252
Current Liabilities less Specific Purpose Liabilities	264	264	264	264	264	264	264	264	264	264	264
Benchmark is greater than 1.5x	41.4x	39.4x	39.3x	38.4x	38.4x	39.6x	40.6x	42.6x	44.2x	44.3x	46.4x
Debt Service Cover Ratio											
Operating result before capital excluding interest and depreciation/impairment/amortisation	1,673	638	1,963	2,019	2,084	2,152	2,220	2,473	2,384	2,460	2,525
Loan Repayments (Principal & Interest)	648	648	1,560	1,560	1,723	1,398	1,560	1,560	1,560	1,560	1,560
Benchmark is greater than 2x	2.6x	1x	1.3x	1.3x	1.2x	1.5x	1.4x	1.6x	1.5x	1.6x	1.6x
Rates & Annual Charges Coverage Ratio											
Rates & Annual Charges	3,089	3,228	3,577	3,684	3,795	3,909	4,027	4,148	4,272	4,401	4,533
Income from Continuing Operations	4,320	4,427	4,859	4,998	5,141	5,289	5,441	5,597	5,759	5,925	6,090
Benchmark is greater than or equal to 40%	72%	73%	74%	74%	74%	74%	74%	74%	74%	74%	74%
Operating Performance											
Total continuing operating revenue excluding capital grants and contributions less operating expenses	140	(901)	(177)	(111)	(129)	156	141	416	347	453	548
Total continuing operating revenue excluding capital grants and contributions	4,205	4,359	4,789	4,926	5,068	5,213	5,363	5,518	5,677	5,841	6,004
Benchmark is greater than 0%	3.3%	-20.7%	-3.7%	-2.2%	-2.5%	3.0%	2.6%	7.5%	6.1%	7.8%	9.1%
Own Source Operating Revenue											
Total continuing operating revenue excluding all grants and contributions	4,205	4,359	4,789	4,926	5,068	5,213	5,363	5,518	5,677	5,841	6,004
Total continuing operating revenue	4,320	4,427	4,859	4,998	5,141	5,289	5,441	5,597	5,759	5,925	6,090
Benchmark is greater than 60%	97%	98%	99%	99%	99%	99%	99%	99%	99%	99%	99%
Cash Expense Cover Ratio											
Current year's cash,cash equivalents and term deposits	10,246	9,706	9,693	9,458	9,458	9,757	10,038	10,563	10,989	11,015	11,564
Monthly payments from cash flow of operating and financing activities	265	364	365	372	392	372	392	384	404	412	420
Benchmark is greater than 3 months	39 months	27 months	27 months	25 months	24 months	26 months	26 months	28 months	27 months	27 months	28 months

CAPITAL WORKS SCHEDULE											
Description	Revised Budget 2024	Budget 2025	Budget 2026	Budget 2027	Budget 2028	Budget 2029	Budget 2030	Budget 2031	Budget 2032	Budget 2033	Budget 2034
GENERAL FUND											
Major Software & Infrastructure Upgrades	170,052										
Revitalising Regional Libraries	16,000										
Cowra Library Refurbishment	267,362										
Purchase of Scissor Lift	25,000										
Accessibility Upgrade - Grant Funded	241,326										
Auditorium Seating Upgrade - Grant Funded	1,500,000										
Civic Centre - Coffee Machine Purchase	7,963										
Pound Refurbishment		164,000									
Pound - Cat Cages		10,000									
Survey Equipment Upgrade									15,000		
Depot Redevelopment Stage 3		400,000	400,000	50,000							
Plant Purchases	2,164,607	797,735	1,056,866	823,515	818,265	1,367,493	1,259,586	541,796	940,000	940,000	940,000
RTR - Program Works		1,144,315	1,373,178	1,602,041	1,830,904	1,830,904	1,830,904	1,830,904	1,830,904	1,830,904	1,830,904
RTR - Middle Creek Rd - Resheeting	28,127										
RTR - Fragars Rd - Rehabilitation	54,171										
RTR - Reids Flat Rd Overlay and Widening	421,731										
RTR - Heavy Patching											
RTR - Heavy Patching - Milburn Creek Road	13,500										
RTR - Culverts - Saywaker Lane	11,000										
RTR - Culverts - Myalla Road	12,500										
RTR - Culverts - Ridgeland Road	5,500										
RTR - Culverts - Sheppy Lane	5,500										
RTR - Culverts - Nada Road	5,500										
RTR - Culverts - Mylbie Lane	20,000										
RTR - Gowerhardy Stormwater Drainage - Stage 1	373,084										
RTR - Pennsylvania Road Bridge - Major Repairs	38,500										
RTR - Kangaroo Flat Rd - Rehab & Seal 8.9-12.2 (FLR2)	222,852										
RTR - Kangaroo Flat Rd - Rehab & Seal 13.1-14.8 (FLR2)	82,715										
RTR - Mt McDonald Rd - Rehab & Seal 4.4-5.3 (FLR2)	26,251										
RTR - Mt McDonald Rd - Rehab & Seal 6.7-7.7 (FLR2)	35,288										
RTR & FLR3 - Camp Rd Seal 1.6-3.6km	46,498										
RTR & FLR3 - Troopers Rd Seal 0-5km	989,470										
FLR4 - Kangarooby Rd Rehab & Seal	601,000										
Cowra Street & Lane Reseals	416,943	245,351	168,770		213,957	368,996	230,150	173,693	177,862	182,131	186,502
Japanese Gardens Carpark Upgrade		100,000									
Recovery Grant Exp - Bulkhead Road Fishburn Street Intersection Concreting	162,000										
Recovery Grant Exp - Nangar Street - Pipe Upgrade & Augmentation	141,000										
Recovery Grant Exp - Pridham St - Open Drain	252,000										
Grading	380,041	951,001	973,825	997,197	1,021,130	1,045,637	1,070,732	1,096,430	1,122,745	1,149,691	1,177,284
Gravel Resheeting	544,061		559,402	572,827	586,575	600,652	615,068	629,829	644,945	660,424	676,275
Rural Reseals		351,775	435,386	688,251	430,647	334,989	419,322	351,775	360,217	368,862	377,715
Local Government Recovery - Rural Culverts											
Recovery Grant Exp - Greenthorpe Road Sidetrack	66,000										
Recovery Grant Exp - Middle Creek Road - Box Culvert Construction	33,000										
Recovery Grant Exp - Healeys Road - 3 Causeways	127,000										
Recovery Grant Exp - Jukes Lane - Twin Cell Box Culvert	165,000										
Recovery Grant Exp - Porters Mount Road - Low Flow Pipe at Causeway 2	54,000										
Upgrade of Morongla Rd & Reids Flat Rd Intersection	165,074										
Village Reseals	52,984	52,984	52,756	52,688	52,560	52,920	52,912	52,752	52,376		
Bushfire Equipment Allocation	410,550	420,814	431,334	442,117	453,170	464,499	476,111	488,014	500,214	512,719	525,537

CAPITAL WORKS SCHEDULE											
Description	Revised Budget 2024	Budget 2025	Budget 2026	Budget 2027	Budget 2028	Budget 2029	Budget 2030	Budget 2031	Budget 2032	Budget 2033	Budget 2034
SES - Gooloogong Shed Extension	14,856										
RFS - Torrington - New Station	150,722										
RFS - Woodstock - New Station	22,500	427,500									
George Campbell Bridge Replacement	47,613										
Low Level Bridge - New								6,000,000			
West Cowra Drainage Improvements - Walker St to Grenfell Rd	24,602	340,398									
Chiverton Road - Repair Drainage Erosion	93,839										
Pool Concept Design & Specifications	270,560										
WP1 - New Pools Filtration		2,994,945									
WP2 - Main Pool & Toddler Pool Redevelopment			2,506,159								
WP3 - Splashpad and Plant Room			981,202								
Playground Asset Renewal	35,083	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000
River Front Project Preliminaries (Public Spaces)	70,167										
River Front Footpaths (Public Spaces)	66,495										
River Front Street Furniture (Public Spaces)	2,820										
River Front Carparking Area (Public Spaces)											
Public Art Murals (Public Spaces)	5,061										
Village Signs (Public Spaces)	240,394										
Additional Pathways at Peace Precinct (Public Spaces)	414,295										
Evans Street Shared Path & Parking Area (Public Spaces)	510,300										
Sculpture Park Paths	262,214										
Col Stinson Park Amenities and Clubhouse	591,036										
Col Stinson Park Courts and Seating	327,000										
Village Park Facilities & Access Upgrade	7,788										
Gooloogong Park Amenities Upgrade	64,533										
Caravan Park - Capital Improvement											
Project Planning & Detailed Design - Stage 2 Works	39,104										
Tender & Procurement - Stage 2 Works	10,000										
Riverfront Precinct - Replace Slabs		153,000									
Central Precinct Redevelopment - Internal Roads			70,000								
Cover Yard Walkways Stage 1		100,000									
Installation of eID Infrastructure		146,000									
Building Asset Management Plan - Works	83,610	60,000	60,000	60,000	60,000	60,000	60,000	60,000	60,000	60,000	60,000
WASTE FUND											
MGB Replacements	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000
Replacement Garbage Truck					390,000	390,000					390,000
Landfill Waste Cell Modifications	177,175										
Staff Amenities Building & Admin Office Renovation	449,678										
Extension of Sorting Line Storage Area	180,000										
WATER FUND											
New Meter Installations	113,238	116,389	119,428	122,546	125,746	129,030	132,402	135,863	139,416	143,063	146,807
Meter Replacements	90,619	93,161	95,605	98,113	100,688	103,331	106,044	108,830	111,689	114,625	117,640
Reservoir Cleaning & Painting	16,350	55,142	56,465	57,820	59,208	60,629	62,084	63,574	65,100	66,662	68,262
Reservoir Chlorine Monitoring System	41,719										
Cowra - Reservoir Re-Roofing	64,004	65,540	67,113	68,724							
Pearces Reservoir Re-Roof and Compliance	37,500										
Billimari - Pump Station Upgrade	64,004						64,004				81,931

CAPITAL WORKS SCHEDULE											
Description	Revised Budget 2024	Budget 2025	Budget 2026	Budget 2027	Budget 2028	Budget 2029	Budget 2030	Budget 2031	Budget 2032	Budget 2033	Budget 2034
River Low Lift Pump Station					169,557	173,796					
High Lift Pump at River										233,949	
High Lift Pump at River - Switch Board	1,384,219										
Gooloogong Pump Replacement								21,538			
Southern Line - Pump Replacement Program									59,434		
Refurbishment of River Well Pump	29,243										
Cowra - Raw Water Intake Upgrade										1,559,659	
Water Main Replacement			1,372,204	1,407,606	1,443,933	1,481,208	1,519,456	1,558,703	1,598,976	1,640,301	1,682,706
Mains Replacement - Vaux Lane	10,000										
Wyangala Village Mains Renewal	45,320										
Comerford St & Lachlan St Main Replacement	235,089										
Rural Residential Water Reticulation - Eloura to Camp Rd		331,144	452,564	231,939							
Construct Emergency Drought Supply	3,408,663										
Pridham Street Main Extension	21,065										
Mains Replacement - Brisbane Street - West	128,646										
TMQ Underbores - Crowther to Bendick Murrell	130,000										
Young Road Water Main Upgrade - Industrial Development	421,000										
Mains Replacement - Binni Creek Road - East		1,217,814									
WTP Office Extension	10,000										
Install Solar PV 26kW System - Cowra WTP	30,000										
New River Offtake								5,000,000			
Replace Cowra WTP (30ML / day)								30,000,000			
Transfer Pump Refurbishment	150,000										
WTP Online Turbidity Analyser Replacements	9,889										
Purchase of Commercial Pressure Washer	28,263										
Cowra WTP Sediment Tank Transfer Pumps	43,658										
Darbys Falls WTP - Filter Membrane Replacement	28,546										
Replace Telemetry System	24,472										
<b>SEWER FUND</b>											
West Cowra Sewer Reticulation	20,000	11,061,083									
Mains Replacement/Renewal Program	1,124,205	393,242	402,680	412,344	422,240	432,374	442,751	453,377	464,258	475,400	486,810
Upsize Trunk Main 1		118,869									
Install Solar PV 99kW System - Cowra STP	110,000										
Aerator Replacement										467,898	
Purchase - Dewatering Bins	3,740										
New Package Plant Filtration & UV for Water Cart Effluent Re-Use	200,000										
SN Return, Rotation pipe Work & Pump System	15,000										
STP Outflow Repair	25,000										
Pump Station Renewal/Replacement	12,801	13,108	13,423	13,745	14,075	14,413	14,759	15,113	15,476	15,847	16,227
Erambie Sewer Pump Station Overhaul	48,345										
Ventstack Replacement	67,315	68,931	70,585	72,279							
Install Flow Gauges	50,140										
Replace Telemetry System						84,778					
Airport Related Industrial Development - Wastewater				268,978							
<b>TOTAL BY FUND</b>											
General Fund	13,709,743	8,884,818	9,093,878	5,313,636	5,492,208	6,151,090	6,039,785	11,250,193	5,729,263	5,729,731	5,799,217
Waste Fund	826,853	20,000	20,000	20,000	410,000	410,000	20,000	20,000	20,000	20,000	410,000
Water Fund	6,565,506	1,879,190	2,163,379	1,986,748	1,899,132	1,947,994	1,883,990	36,888,508	1,974,615	3,758,259	2,097,346
Sewer Fund	1,676,546	11,655,233	486,688	767,346	436,315	531,565	457,510	468,490	479,734	959,145	503,037
<b>TOTAL CONSOLIDATED</b>											
	22,778,648	22,439,241	11,763,945	8,087,730	8,237,655	9,040,649	8,401,285	48,627,191	8,203,612	10,467,134	8,809,600

EXTERNAL LOAN SCHEDULE																	
Loan #	Purpose	Principal	Annual	Principal		2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	Principal
Lender	Obtained - Maturity	Int. Rate	Repayment	Outstanding 01/07/2023													Outstanding 30/06/2034
GENERAL FUND																	
236a	River Park Amenities	96,000	8,520	15,699	P	7,648	8,051	-	-	-	-	-	-	-	-	-	0
CBA	28/01/2005 - 01/02/2025	6.31%			I	872	382	-	-	-	-	-	-	-	-	-	
236b	Vaux Street Drainage	337,500	29,944	55,178	P	26,880	28,298	-	-	-	-	-	-	-	-	-	0
CBA	28/01/2005 - 01/02/2025	6.31%			I	3,064	1,341	-	-	-	-	-	-	-	-	-	
242b	Mulyan Amenities	255,000	7,454	67,590	P	2,914	3,129	3,347	3,560	3,841	4,098	4,383	4,689	4,996	5,372	5,745	21,517
CBA	22/08/2007 - 24/08/2037	6.80%			I	4,539	4,325	4,107	3,894	3,613	3,356	3,070	2,765	2,457	2,082	1,709	
241b	Vaux Street Drainage	166,000	12,452	111,794	P	5,442	5,792	6,165	6,563	6,955	7,450	7,916	8,426	8,961	9,531	10,170	28,425
CBA	18/12/2006 - 18/12/2036	6.35%			I	7,010	6,660	6,286	5,889	5,497	5,002	4,536	4,026	3,491	2,921	2,282	
249	Civic Centre Refurbishment	1,395,390	130,639	915,607	P	57,965	62,204	67,845	73,546	79,586	86,549	93,771	101,370	110,027	119,327	63,415	0
NAB	23/12/2008 - 30/09/2033	8.15%			I	72,673	68,434	62,793	57,093	51,053	44,089	36,867	29,269	20,611	11,312	1,904	
245	Civic Centre Refurbishment - 2	234,000	24,285	111,465	P	15,287	16,610	18,023	19,555	21,211	20,779	-	-	-	-	-	0
NAB	29/06/2009 - 29/06/2009	8.33%			I	8,998	7,674	6,262	4,729	3,073	979	-	-	-	-	-	
246	Saleyards - Effluent Screens	225,000	25,921	47,464	P	22,793	24,671	-	-	-	-	-	-	-	-	-	0
NAB	16/04/2010 - 16/04/2025	8.01%			I	3,128	1,249	-	-	-	-	-	-	-	-	-	
250	Drainage Improvements	250,000	25,994	110,554	P	19,402	20,652	22,040	23,470	24,989	-	-	-	-	-	-	0
NAB	28/06/2013 - 28/06/2028	6.36%			I	6,593	5,342	3,954	2,525	1,005	-	-	-	-	-	-	
253a	Depot - Stage 1 Redevelopment	400,000	45,636	131,232	P	42,603	43,734	44,896	-	-	-	-	-	-	-	-	0
TCorp	27/06/2016 - 27/06/2027	2.63%			I	3,034	1,902	740	-	-	-	-	-	-	-	-	
253c	Cemetery Expansion	250,000	28,513	81,994	P	26,618	27,325	28,051	-	-	-	-	-	-	-	-	0
TCorp	27/06/2016 - 27/06/2027	2.63%			I	1,895	1,188	463	-	-	-	-	-	-	-	-	
253b	Airport Subdivision	1,478,993	168,725	485,189	P	157,509	161,693	165,987	-	-	-	-	-	-	-	-	0
TCorp	27/06/2016 - 27/06/2027	2.63%			I	11,216	7,032	2,737	-	-	-	-	-	-	-	-	
254a	Depot - Stage 2 Redevelopment	512,120	32,341	450,081	P	21,691	22,218	22,759	23,312	23,879	24,460	25,055	25,664	26,288	26,927	27,582	180,246
TCorp	11/05/2020 - 11/05/2040	2.41%			I	10,650	10,122	9,582	9,029	8,462	7,881	7,286	6,677	6,053	5,413	4,759	
254b	CBD Footpath Refurbishment	1,437,788	90,817	1,263,600	P	60,911	62,392	63,910	65,464	67,056	68,686	70,357	72,068	73,820	75,616	77,454	505,867
TCorp	11/05/2020 - 11/05/2040	2.41%			I	29,906	28,425	26,908	25,354	23,762	22,131	20,461	18,750	16,997	15,202	13,363	
254c	Low Level Bridge Repairs	500,000	31,583	439,425	P	21,182	21,697	22,225	22,766	23,319	23,886	24,467	25,062	25,672	26,296	26,936	175,916
TCorp	11/05/2020 - 11/05/2040	2.41%			I	10,400	9,885	9,357	8,817	8,263	7,696	7,115	6,520	5,911	5,287	4,647	
	Roof Replacements	179,238	14,790		P	5,144	5,427	5,725	6,039	6,371	6,721	7,090	7,480	7,891	8,324	8,781	104,246
	2022 - 2042	5.42%			I	9,646	9,363	9,065	8,751	8,419	8,069	7,700	7,310	6,899	6,466	6,009	
	Pool Replacement Stage 1	500,000	41,258		P	-	-	14,350	15,138	15,970	16,847	17,772	18,749	19,779	20,865	22,011	338,520
	2025 - 2045	5.42%			I	-	-	26,908	26,120	25,288	24,411	23,486	22,509	21,479	20,393	19,247	
	Pool Replacement Stage 2	1,750,000	144,402		P	-	-	-	50,224	52,983	55,894	58,964	62,203	65,620	69,225	73,028	1,261,859
	2026 - 2046	5.42%			I	-	-	-	94,179	91,420	88,509	85,438	82,199	78,782	75,177	71,375	
	West Cowra Drainage Stage 1	365,000	30,118		P	-	-	10,475	11,051	11,658	12,298	12,974	13,687	14,438	15,232	16,068	247,119
	2025 - 2045	5.42%			I	-	-	19,643	19,068	18,460	17,820	17,144	16,432	15,680	14,887	14,050	
	GENERAL FUND TOTALS		893,392	4,286,873		677,613	677,221	684,604	586,132	586,132	557,611	535,853	535,853	535,853	535,853	470,534	2,863,714
WASTE FUND																	
247	Recycling Plant	538,500	62,037	113,597	P	54,551	59,046	-	-	-	-	-	-	-	-	-	0
NAB	16/04/2010 - 16/04/2025	8.01%			I	7,486	2,990	-	-	-	-	-	-	-	-	-	
	MRF - Admin Building	450,000	37,132		P	-	12,915	13,624	14,373	15,162	15,995	16,874	17,801	18,779	19,810	20,898	283,769
	2024 - 2044	5.42%			I	-	24,217	23,508	22,759	21,970	21,137	20,258	19,331	18,353	17,322	16,234	
	WASTE FUND TOTALS		99,169	113,597		62,037	99,169	37,132	37,132	37,132	37,132	37,132	37,132	37,132	37,132	37,132	283,769
WATER FUND																	
238	Water Main Replacement 2005/2006	1,000,000	77,978	489,111	P	49,225	52,026	55,495	58,863	62,416	66,207	70,295	74,586	-	-	-	0
CBA	21/02/2006 - 22/02/2031	6.03%			I	28,753	25,952	22,483	19,115	15,562	11,771	7,683	3,393	-	-	-	
241a	Water Main Replacement 2006/2007	1,256,000	94,248	845,720	P	41,189	43,838	46,666	49,676	52,642	56,386	59,913	63,778	67,823	72,137	76,974	214,698
CBA	18/12/2006 - 18/12/2036	6.35%			I	53,059	50,410	47,582	44,572	41,606	37,862	34,334	30,469	26,424	22,111	17,274	
242a	1C1 Zone	1,286,500	100,882	815,400	P	39,443	42,351	45,300	48,179	51,989	55,461	59,329	63,458	67,623	72,707	77,755	281,805

Loan #	Purpose	Principal	Annual	Principal		2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	Principal
Lender	Obtained - Maturity	Int. Rate	Repayment	Outstanding													30/06/2034
CBA	22/08/2007 - 24/08/2037	6.80%	100,000	313,499	I	61,441	58,533	55,584	52,705	48,895	45,423	41,555	37,426	33,261	28,177	23,129	231,900
251	Emergency Water Supply - 1C1 Extension	1,186,124	106,952	779,622	P	57,154	60,999	65,104	69,485	74,160	79,151	84,477	90,161	96,228	102,703	-	0
WPC	28/06/2013 - 27/06/2033	6.57%			I	49,798	45,952	41,848	37,467	32,791	27,801	22,475	16,791	10,724	4,249	-	
252	Water Treatment Plant Upgrade	3,875,000	496,058	480,813	P	480,813	-	-	-	-	-	-	-	-	-	-	0
NAB	18/06/2014 - 18/06/2024	5.05%			I	15,245	-	-	-	-	-	-	-	-	-	-	
	50% New WTP and River Offtake	20,000,000	1,650,314		P	-	-	-	-	-	-	-	-	573,988	605,519	638,783	18,181,709
	2031 - 2051	5.42%			I	-	-	-	-	-	-	-	-	1,076,326	1,044,795	1,011,531	
	WATER FUND TOTALS		2,526,433	3,510,765		876,120	380,061	380,061	380,061	380,061	380,061	380,061	380,062	1,952,398	1,952,398	1,845,446	18,688,313
SEWER FUND																	
244	Sewerage Treatment Plant	7,213,320	648,242	5,940,777	P	169,013	184,510	199,974	214,260	296,768	193,573	275,788	298,903	321,334	351,746	381,143	3,053,765
NAB	05/07/2010 - 04/05/2040	8.13%			I	479,229	463,732	448,268	433,982	513,535	292,608	372,453	349,339	326,908	296,496	267,099	
	West Cowra Sewer Augmentation	11,055,377	912,242		P	-	-	317,283	334,712	353,100	372,497	392,960	414,547	437,320	461,344	486,687	7,484,929
	2025 - 2045	5.42%			I	-	-	594,960	577,530	559,143	539,745	519,283	497,696	474,923	450,899	425,555	
	SEWER FUND TOTALS		1,560,484	5,940,777		648,242	648,242	1,560,484	1,560,484	1,722,545	1,398,424	1,560,484	1,560,484	1,560,484	1,560,484	1,560,484	10,538,694
	TOTAL EXTERNAL LOANS		5,079,478	13,852,012		2,264,011	1,804,693	2,662,282	2,563,810	2,725,870	2,373,228	2,513,531	2,513,531	4,085,867	4,085,867	3,913,596	32,374,491

INTERNAL LOAN SCHEDULE																	
Loan #	Purpose	Principal	Annual	Principal		2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	Principal
Fund	Obtained - Maturity	Int. Rate	Repayment	Outstanding													Outstanding
GENERAL FUND																	
226	Library	167,500	15,691	27,982	P	13,453	14,529	-	-	-	-	-	-	-	-	-	0
Gen	30/06/2000 - 30/06/2025	8.00%			I	2,239	1,163	-	-	-	-	-	-	-	-	-	
226	Gallery	167,500	15,691	27,982	P	13,453	14,529	-	-	-	-	-	-	-	-	-	0
Gen	30/06/2000 - 30/06/2025	8.00%			I	2,239	1,163	-	-	-	-	-	-	-	-	-	
	GENERAL FUND TOTALS		31,382	55,963		31,383	31,384	-	-	-	-	-	-	-	-	-	-

**3 LATE REPORTS**

Nil